



BUDGET GUIDE

PREPARED BY:
THE OFFICE OF THE PARLIAMENT

HEAD 69: MINISTRY OF WORKS
AND INFRASTRUCTURE

ALLOCATION: \$2,591,575,500

Publication

An electronic copy of this Guide can be found on the Parliament website: www.ttparliament.org

All correspondence should be addressed to:

The Secretary

Standing Finance Committee

Office of the Parliament

Parliamentary Complex

Cabildo Building

St. Vincent Street, Port of Spain, Republic of Trinidad and Tobago

Tel: (868) 624-7275; Fax: (868) 625-4672

Email: standingfinance@ttparliament.org

Table of Contents

About this Guide.....	5
Overview of Head 69: Ministry of Works and Infrastructure	6
About the Ministry of Works and Infrastructure	7
Review of Budget 2026 Allocation.....	8
Supplementation of Appropriation for fiscal year 2026	9
Variation of Appropriation for fiscal year 2026	12
The Ministry's total allocation as a percentage of the National Budget for the period 2026-2027.....	13
The Ministry's Total Allocation as a Percentage of the National Budget by Subhead 2027	14
Where the Ministry spends its money	15
Summary of Recurrent Expenditure for the 2026-2027	16
Analysis of Summary of Recurrent Expenditure.....	17
Staff and Pay	18
Current Transfers to State Enterprises, Statutory Boards and Similar Bodies.....	20
Summary of Development Programme Expenditure for the period 2026-2027.....	21
Details of the Consolidated Fund by Item 2027	23
Details of Infrastructure Development Fund by Item 2027.....	23
Public Sector Investment Programme 2027	24
State Enterprise Investment Programme 2027	27
Status of Projects Initiated in Fiscal Year 2023.....	32
Status of Projects Initiated in Fiscal Year 2024.....	33

HEAD 69: Ministry of Works and Infrastructure

Status of Projects Initiated in Fiscal Year 2025.....34

Status of Projects Initiated in Fiscal Year 2027.....35

Terms to Know 37

General Useful Information.....41

This guide provides a summary of expenditure for the Ministry of Works and Infrastructure for the period 2026-2027. It provides Members of Parliament and stakeholders with an overview of the Ministry's responsibilities. The primary purpose of this guide is to consolidate the information contained in the various Budget Documents pertaining to the Ministry of Works and Infrastructure and provide readers with an analysis of that information. This guide is based primarily on:

- [the Draft Estimates of Recurrent Expenditure 2027;](#)
- [the Draft Estimates of Development Programme 2027;](#)
- [the Draft Estimates of the Revenue and Expenditure of the Statutory Boards and Similar Bodies and of the Tobago House of Assembly 2027;](#)
- [the Public Sector Investment Programme 2027;](#)
- [the Social Sector Investment Programme 2027;](#) and
- [the State Enterprises Investment Programme 2027.](#)

Overview of Head 69: Ministry of Works and Infrastructure

\$2,378,590,500 2027 Estimates of Recurrent Expenditure¹	\$212,985,000 2027 Estimates of Development Programme²
\$2,591,575,500 2027 Total Allocation³	3.34% % of National Budget⁴

¹ Draft Estimates of Recurrent Expenditure for the Financial Year 2027. Accessed on: October 12, 2026. Available on: <https://www.finance.gov.tt/wp-content/uploads/2026/10/PRINT-VERSION-Recurrent-Expenditure-2027.pdf>

² Draft Estimates of Development Programme for the Financial Year 2027. Accessed on: October 12, 2026. Available on: <https://www.finance.gov.tt/wp-content/uploads/2026/10/PRINT-VERSION-Development-Programme-2027.pdf>

³ Total Allocation = Recurrent Expenditure + Development Programme

⁴ National Budget is calculated by adding the Total Recurrent Expenditure and Total Consolidated Fund. Head 18 -Ministry of Finance, Sub-Head 04 – Current Transfers and Subsidies, Sub-Item 11- Infrastructure Development Fund (IDF) (Infrastructure Development Fund allocation is part of the Ministry of Finance allocation for the Fiscal Year. Therefore, the total recurrent expenditure for the Ministry does not include the IDF funding.

Therefore, Percentage of the National Budget = [(Ministry's Recurrent Expenditure + Ministry's Consolidated Fund) ÷ (National Budget)] × 100

About the Ministry of Works and Infrastructure⁵

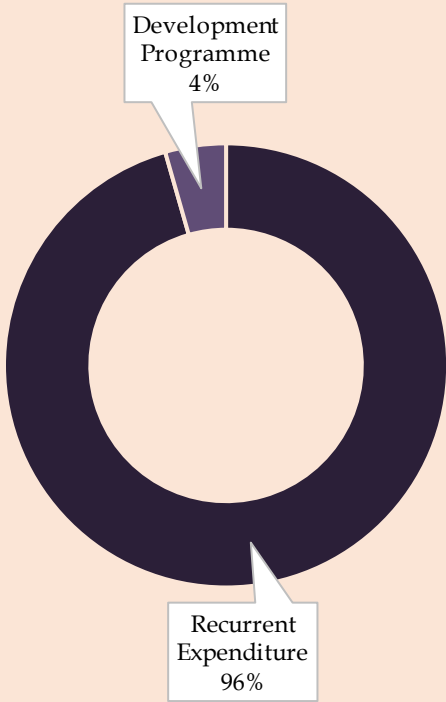
Executive Leadership Minister: The Hon. Jerlean John Permanent Secretary:	
Mission: Through a motivated team, provide modern and reliable public infrastructure and transportation services, promoting economic development and enhancing the social well-being of the people of Trinidad and Tobago.	
Departments: • Bridges • Coastal Erosion • Construction • Drainage • Harbours • Maintenance • Maritime Services • Mechanical Services • Ports (excluding Airports) • Public Transport Shipping • Roads and Highways • Pilotage Authority • Programme for Upgrading Roads Efficiency Statutory Boards and Similar Bodies Port Authority of Trinidad and Tobago	State Enterprises: <i>Wholly Owned Enterprises:</i> • Lake Asphalt of Trinidad and Tobago (1978) Limited • National Marine Maintenance Services Company Limited • National Infrastructure Development Company • National Quarries Company Limited • Urban Development Corporation of Trinidad and Tobago Limited (UDeCOTT) <i>Majority Owned Enterprises:</i> • Point Lisas Industrial Port Development Corporation Limited (PLIPDECO) <i>Indirectly Owned Enterprises:</i> • Port-of-Spain Waterfront Development Limited

⁵ Ministry of Works and Infrastructure Website. Accessed on: 10 August, 2026. Available on: <https://mowt.gov.tt/Who-We-Are>

Review of Budget 2026 Allocation

Budget Allocation: October 2025

Summary of Budget Allocation: October 2025



Recurrent Expenditure	\$2,057,452,000
Development Programme	\$95,200,000
Total	\$2,152,652,000

Supplementation of Appropriation for fiscal year 2026⁶

During fiscal year 2026, it was necessary to have a Supplementation of Appropriation of resources to fund urgent and critical Recurrent in areas where insufficient allocation was provided. The source of these additional funds was the Consolidated Fund. The Ministry of Works and Infrastructure requested and was granted the following supplementations:

HEAD: 69 - MINISTRY OF WORKS AND INFRASTRUCTURE

Recurrent Expenditure - \$362,944,942

02/005/28: Other Contracted Services - \$14,000,000

To supplement the provision to enable the Drainage Division to complete its programme of works to the end of fiscal 2026.

04/011/24: NIPDEC - Road Works \$500Mn - PURE - \$12,550,000

04/011/25: NIDCO- Road Works \$500Mn - Point Fortin Highway - \$11,950,000

04/011/28: NIDCO - Operations and Maintenance of M.V. Galleons Passage - \$10,095,000

To supplement the provision to meet the operational costs of the Galleons Passage HSC Buccoo Reef to the end of fiscal 2026.

04/011/31: NIDCO - Operation and Maintenance of the A.P.T. James - \$10,775,000

To supplement the provision to meet the operational costs of the A.P.T. James HSC Buccoo Reef to the end of fiscal 2026.

⁶Report of the Standing Finance Committee of the House of Representatives for the Second Session (2026/2027), Thirteenth Parliament on the consideration of proposals for the Supplementary and Variation Appropriation for the fiscal year 2026 June 12, 2026. Accessed: July 02, 2026. Available: <https://www.ttparliament.org/wp-content/uploads/2025/06/p13-s2-H-20260615-SFC-R.pdf>

HEAD 69: Ministry of Works and Infrastructure

04/011/32: NIDCO - Operation and Maintenance of the HSC Buccoo Reef - \$13,260,000

To supplement the provision to meet the operational costs of the HSC Buccoo Reef to the end of fiscal 2026.

04/011/36: NIPDEC - Repayment of \$682Mn 3.75% Fixed Rate Loan Interest - \$6,393,750

To supplement the provision to facilitate the payment of principal and interest on loans to the end of fiscal 2026.

04/011/49: Leasing of Semi-submersible Barge - \$34,581,000

To supplement the provision to meet the cost associated with the semi-submersible barge to the end of fiscal 2026.

04/011/50: NIPDEC - Principal Payment on TT\$682Mn 3.75% Fixed Rate Loan - \$113,667,000

To supplement the provision to facilitate the payment of principal and interest on loans to the end of fiscal 2026.

04/011/53: NIDCO - Principal Payment on TT\$250Mn 5.5% Fixed Rate Loan - \$25,000,000

To supplement the provision to facilitate the payment of principal and interest on loans to the end of fiscal 2026.

04/011/54: NIDCO - Interest Payment on TT\$250Mn 5.5% Fixed Rate Loan - \$5,623,000

To supplement the provision to facilitate the payment of principal and interest on loans to the end of fiscal 2026.

04/011/55: NIPDEC - Principal Payment on TT\$250Mn 6.4% Non-Revolving Fixed Rate Loan - PURE - \$25,000,000

To supplement the provision to facilitate the payment of principal and interest on loans to the end of fiscal 2026.

04/011/56: NIPDEC - Interest Payment on TT\$250Mn 6.4% Non-Revolving Fixed Rate Loan - PURE - \$8,021,192

To supplement the provision to facilitate the payment of principal and interest on loans to the end of fiscal 2026.

HEAD 69: Ministry of Works and Infrastructure

04/011/57: UDECOTT - Principal Payment on TT\$500Mn 3.78% Fixed Rate Loan - \$62,500,000

To supplement the provision to facilitate the payment of principal and interest on loans to the end of fiscal 2026.

04/011/58: UDECOTT - Interest Payment on TT\$500Mn 3.78% Fixed Rate Loan - \$5,906,000

To supplement the provision to facilitate the payment of principal and interest on loans to the end of fiscal 2026.

04/011/59: UDECOTT - Interest Payment on TT\$159.694Mn 4.5% Fixed Rate Loan - \$3,623,000

To supplement the provision to facilitate the payment of principal and interest on loans to the end of fiscal 2026.

Variation of Appropriation for fiscal year 2026⁷

During fiscal year 2026, it was necessary to have a Variation of Appropriation of resources to fund urgent and critical Recurrent in areas where insufficient allocation was provided. The source of these additional funds was the Ministry of Finance. The Ministry of Works and Infrastructure requested and was granted the following variations:

HEAD: 69 – MINISTRY OF WORKS AND INFRASTRUCTURE

Recurrent Expenditure: \$47,365,000

01/001/01: Salaries and Cost of Living Allowance - \$8,865,000

To replenish funds utilized to pay an advance on the arrears of Salaries owed to officers.

02/002/28: Other Contracted Services - \$10,000,000

To replenish the allocation to enable the Highways Division to complete its programme of works for fiscal 2026 under the Sub-Item: Other Contracted Services.

04/009/09: National Recruitment Drive Initiative - \$12,500,000

To facilitate the continuation of employment of workers through the National Recruitment Drive Initiative to the end of fiscal 2026.

04/008/01: Port Authority Contribution towards deficit on operational of Coastal Steamers - \$16,000,000

To provide for expenditure under the Sub-Item: Port Authority – Contribution towards deficit on operations of Coastal Steamers - \$16,000,000.

⁷ Report of the Standing Finance Committee of the House of Representatives for the Second Session (2026/2027), Thirteenth Parliament on the consideration of proposals for the Supplementary and Variation Appropriation for the fiscal year 2026 June 12, 2026. Accessed on: July 02 2026. Available: <https://www.ttparliament.org/wp-content/uploads/2025/06/p13-s2-H-20260615-SFC-R.pdf>

The Ministry's total allocation as a percentage of the National Budget for the period 2026-2027

Year ⁸	Total Allocation ⁹	National Budget ¹⁰	Percentage of National Budget
2026	\$2,510,472,000	\$76,782,919,774	3.27%
2027	\$2,454,332,500	\$73,542,254,357	3.34%

⁸ Estimates were used to calculate the total allocation for the Fiscal Years 2026 (Revised) and 2027.

⁹ Total Allocation for the Ministry of Works and Transport =Recurrent Expenditure + Consolidated Fund Expenditure

¹⁰ The National Budget =Recurrent Expenditure + Development Programme Expenditure: Consolidated Fund

The Ministry's Total Allocation as a Percentage of the National Budget by
Subhead 2027

3.35% Recurrent Expenditure¹¹	2.98% Consolidated Fund¹²
3.34% Total Percentage¹³	

¹¹ Recurrent Expenditure as a Percentage of Total Recurrent Expenditure = $\left(\frac{\text{Ministry's Recurrent Expenditure}}{\text{Total Recurrent Expenditure}}\right) \times 100$

¹² Consolidated Fund as a Percentage of Total Consolidated Fund = $\left(\frac{\text{Ministry's Consolidated Fund Allocation}}{\text{Total Consolidated Fund}}\right) \times 100$

¹³ Percentage of the National Budget = $\left[\frac{(\text{Ministry's Recurrent Expenditure} + \text{Ministry's Consolidated Fund})}{\text{National Budget}}\right] \times 100$

Where the Ministry spends its money



01 Personnel Expenditure:
\$499,492,100



03 Minor Equipment
Purchases:
\$1,152,000



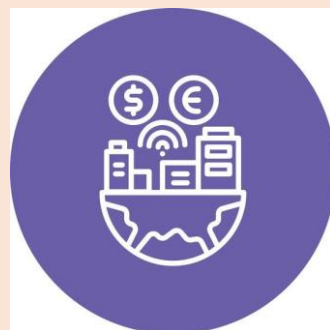
06 Current Transfers to Stat.
Brds and Similar Bodies:
\$3,147,000



02 Goods and Services:
\$201,687,000



04 Current Transfers and
Subsidies:
\$1,673,112,400



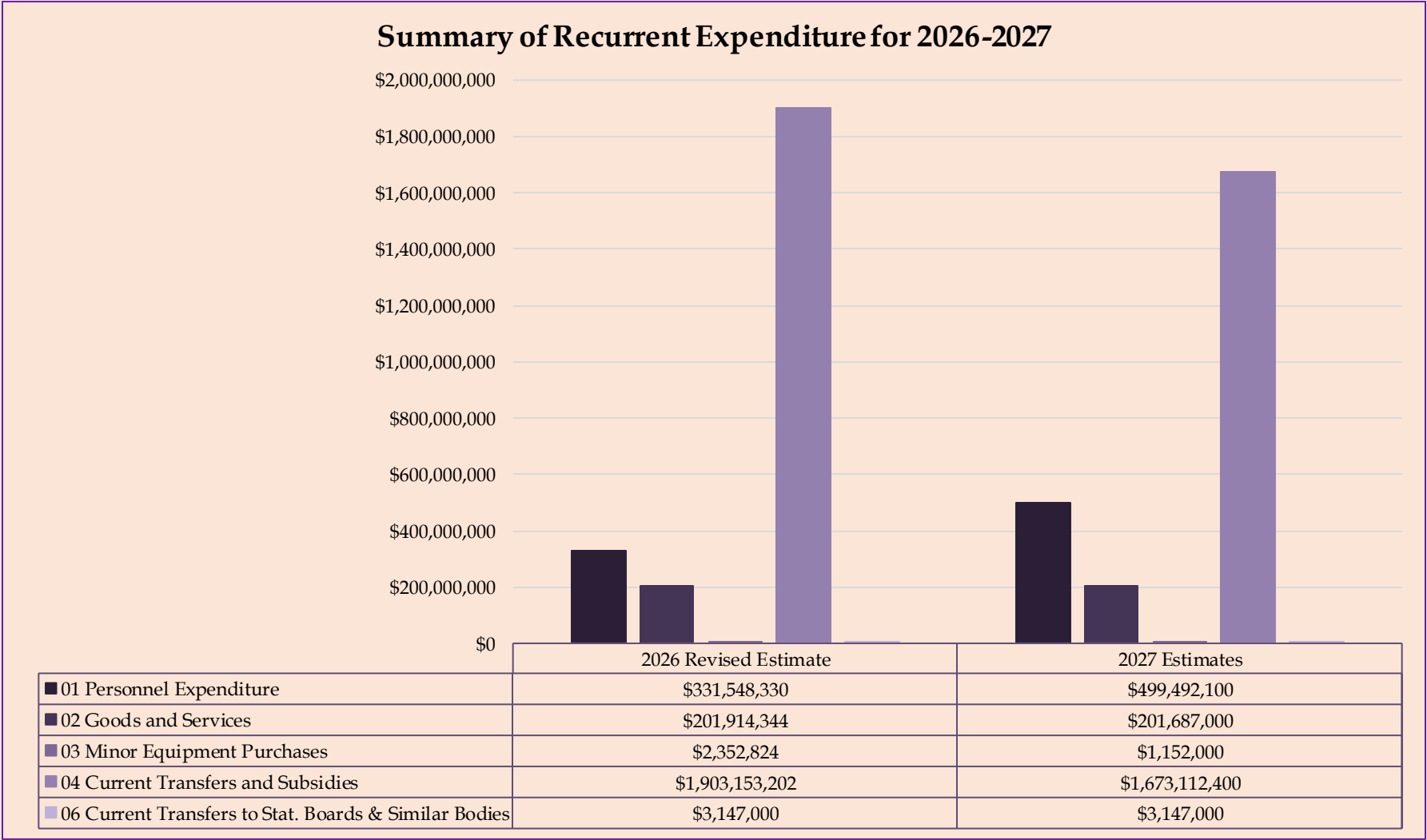
Consolidated Fund (CF):
\$75,742,000



Infrastructure Development
Fund (IDF): **\$137,243,000**

Summary of Recurrent Expenditure for the 2026-2027¹⁴

The Graph below illustrates the budget allocation of the Ministry of the Works and Infrastructure Recurrent Expenditure for the Fiscal Years 2026 – 2027.



¹⁴ Draft Estimates of Recurrent Expenditure for the Financial Year 2027. Accessed on: October 12, 2026. Available on: <https://www.finance.gov.tt/wp-content/uploads/2026/10/PRINT-VERSION-Recurrent-Expenditure-2027.pdf>

Analysis of Summary of Recurrent Expenditure¹⁵

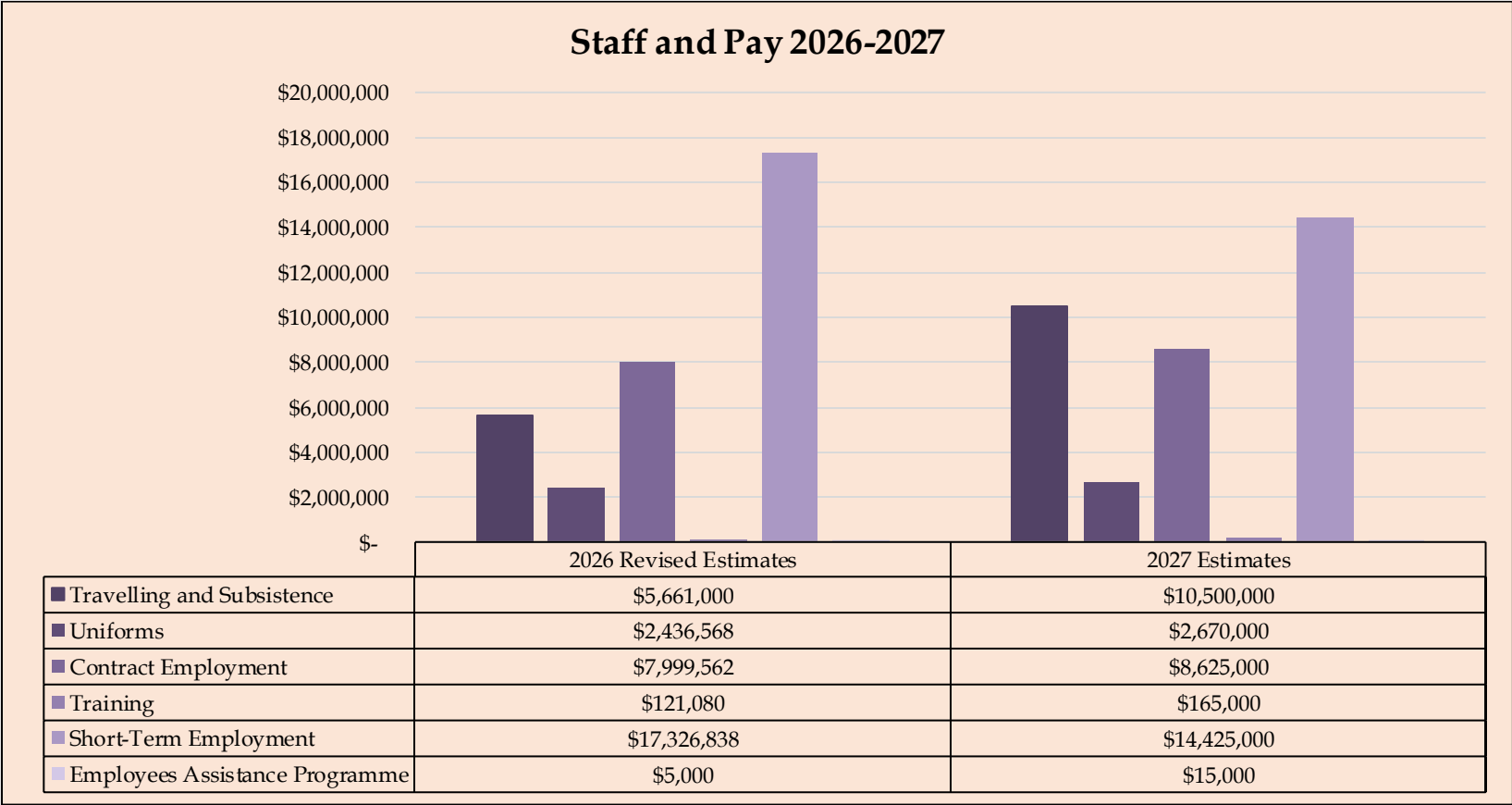
Recurrent Expenditure refers to the expenditure which are in during the day-to-day operations of the Ministry's for Personnel Expenditure, Goods and Services, Minor Equipment Purchases and Current Transfers and Subsidies. Recurrent Expenditure for Fiscal Year 2027 is \$2,378,590,500.

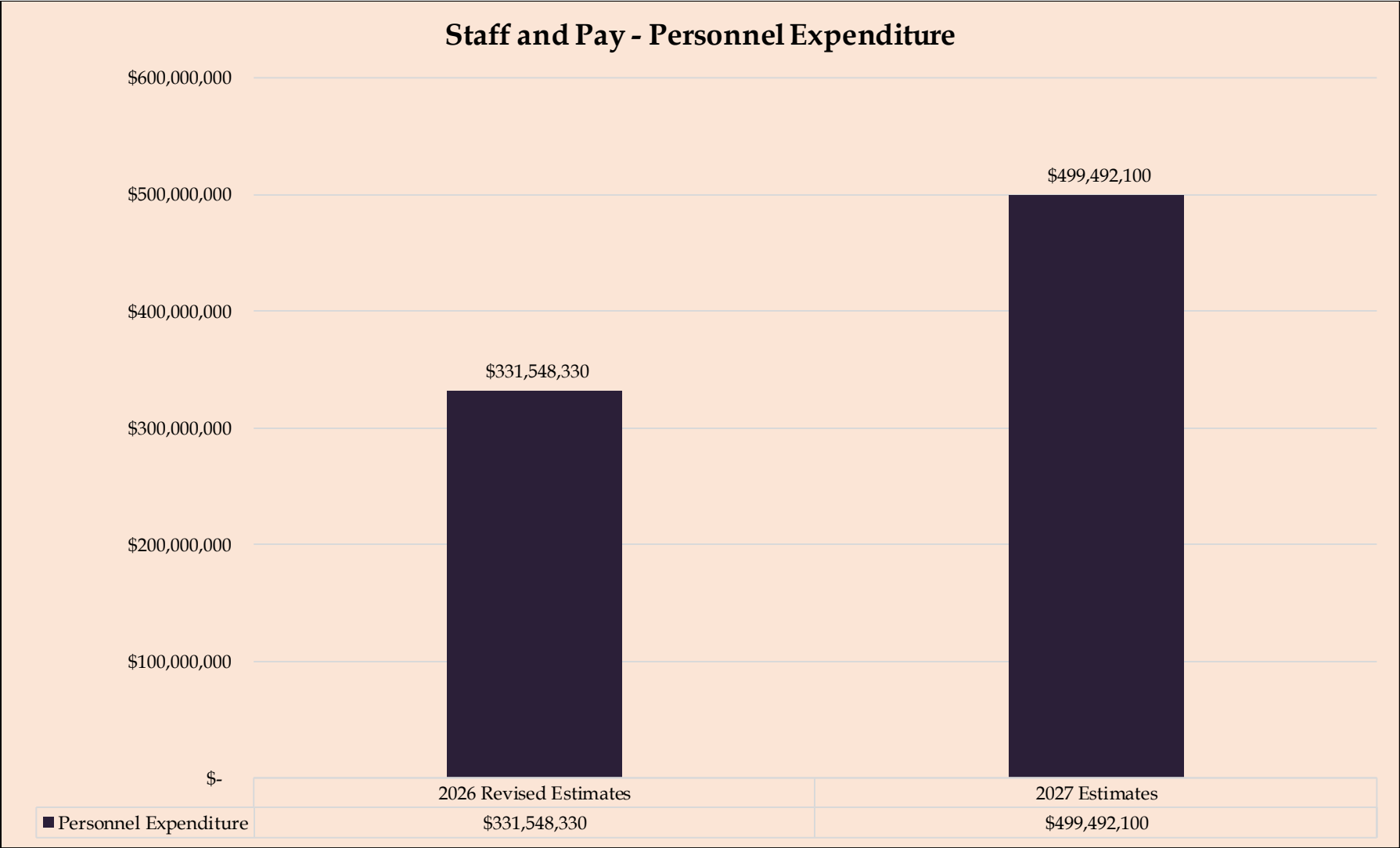
- Recurrent Expenditure (**Revised**) for Fiscal Year 2026 was \$2,442,115,700. Comparing this figure with the estimated figure for Recurrent Expenditure in Fiscal Year 2027, the allocation decreased by \$63,525,200 or -2.6%.
- Sub-Head 01 **Personnel Expenditure** received the **second largest percentage (21%)** of the 2027 recurrent budgetary allocation.
- Sub-Head 02 **Goods and Services** received the **8.48% percent** of the allocation for fiscal 2027.
- Sub-Head 03 **Minor Equipment Purchases** received the **lowest percentage (0.05%)** of the allocation for fiscal 2027.
- Sub-Head 04 **Current Transfers and Subsidies** received the **largest percentage (70.34%)** of the allocation for fiscal 2027.
- Sub-Head 06 **Current Transfers to Stat. Boards & Similar Bodies** received the second lowest percentage (0.13%) of the recurrent budgetary allocation for fiscal 2027.

¹⁵ Draft Estimates of Recurrent Expenditure for the Financial Year 2027. Accessed on: October 12, 2026. Available on: <https://www.finance.gov.tt/wp-content/uploads/2026/10/PRINT-VERSION-Recurrent-Expenditure-2027.pdf>

Staff and Pay

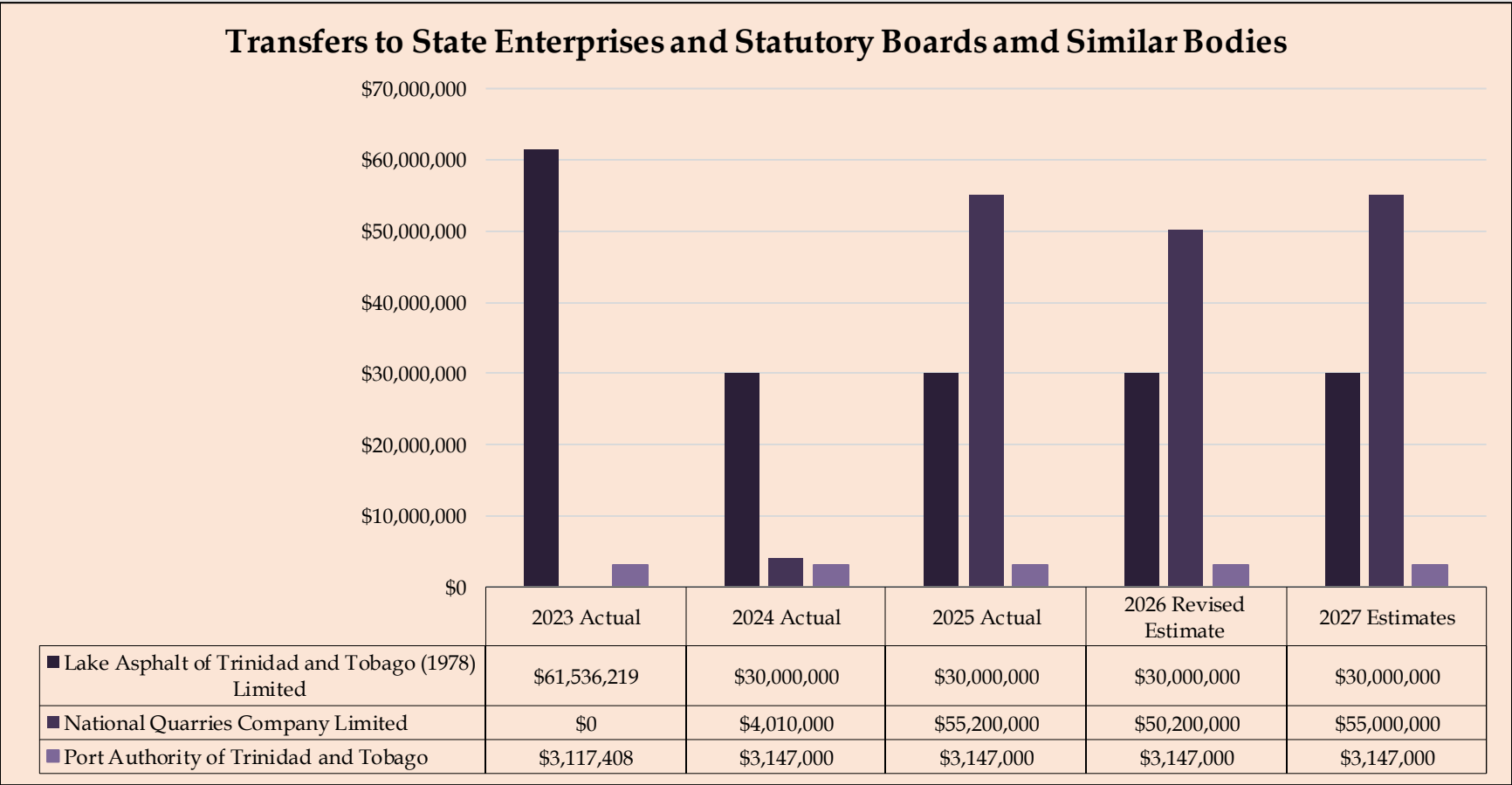
The allocation of staff expenditure for the fiscal year 2027 is \$535,892,100 which represents an increase of approximately 47.78% from the last fiscal year 2026 (Revised Estimate) of \$365,098,378. The following charts provide a breakdown of staff-related expenditure for the period 2026 to 2027¹⁶.





Current Transfers to State Enterprises, Statutory Boards and Similar Bodies¹⁷

Total Current Transfers to State Enterprises, Statutory Boards and Similar Bodies rise from \$83.3 million in 2026 to \$88.1 million in 2027 resulting in a 5.8% increase from 2027. National Quarries becomes the largest recipient in 2027 at \$55.0m, representing 62.4% of the total. Lake Asphalt remains flat at \$30.0m from 2024 onward, and Port Authority remains effectively stable at \$3.1m.



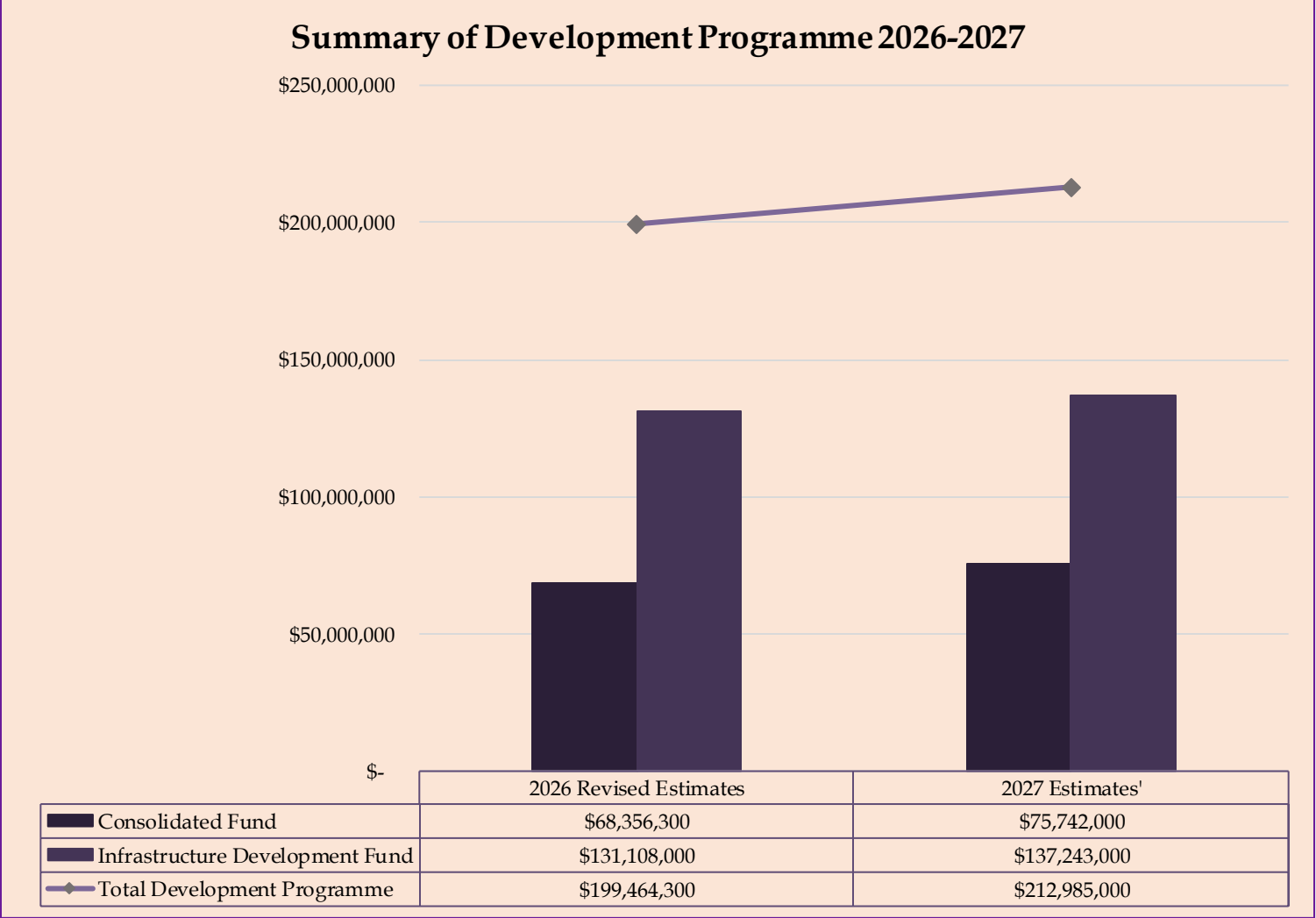
¹⁷ Draft Estimates of Recurrent Expenditure for the Financial Year 2027. Accessed on: October 12, 2026. Available on: <https://www.finance.gov.tt/wp-content/uploads/2026/10/PRINT-VERSION-Recurrent-Expenditure-2027.pdf>

Summary of Development Programme Expenditure for the period 2026-2027

Development Programme is capital expenditure aimed at improving and enhancing development in different areas of Trinidad and Tobago which includes; human resources, economic and social development. The allocation to the Ministry of Works and Infrastructure for development programmes and projects for fiscal year **2027 = \$212,985,000**¹⁸. These funds are presented in two parts as follows:

- Funds disbursed directly from the Consolidated Fund = **\$75,742,000** and represent **35.56%** of the total development programme allocation to the Ministry; and
- Funds disbursed from the Infrastructure Development Fund = **\$137,243,000** and represent **64.44%** of the total development programme allocation to the Ministry.

¹⁸ Draft Estimates of Development Programme for the Financial Year 2027. Accessed on: October 12, 2026. Available on: <https://www.finance.gov.tt/wp-content/uploads/2026/10/PRINT-VERSION-Development-Programme-2027.pdf>



Details of the Consolidated Fund by Item 2027¹⁹



003 Economic Infrastructure:

\$54,442,000



005 Multi – Sectoral and Other Services:

\$21,300,000

Details of Infrastructure Development Fund by Item 2027²⁰



001 Pre-Investment:

\$1,000,000



003 Economic Infrastructure:

\$136,243000

¹⁹ Draft Estimates of Development Programme for the Financial Year 2027. Accessed on: October 12, 2026. Available on: <https://www.finance.gov.tt/wp-content/uploads/2026/10/PRINT-VERSION-Development-Programme-2027.pdf>

²⁰ Draft Estimates of Development Programme for the Financial Year 2027. Accessed on: October 12, 2026. Available on: <https://www.finance.gov.tt/wp-content/uploads/2026/10/PRINT-VERSION-Development-Programme-2027.pdf>

Public Sector Investment Programme 2027²¹

Project Name	Planned Activities for 2027
Rehabilitation of Existing Roadways	The MOWI will receive an allocation of \$15 million under the National Rehabilitation and Restoration Programme to undertake minor rehabilitation and maintenance works on roadways throughout the country.
Construction of New Roadways	The project, Solomon Hochoy Highway Extension to Point Fortin will be provided with the sum of \$60 million to facilitate the completion of the following road and segments: • Package 5A – Landslip repairs between the Gordineau River and the Mosquito Creek Bridge; • Package 3A – Completion of the Southern Main Road Overpass and the La Brea Interchange Bridge; • Package 2C – Mon Desir to Eccles Trace, St. Mary's to Mon Desir segments.
Chaguanas Ring Road	An allocation of \$20 million will be provided to undertake surveys, traffic studies, geotechnical investigations, environmental and social assessments and design reviews. These activities will lay the groundwork for improved connectivity and more efficient traffic movement.
Sea Transportation	Resources totalling \$16.2 million will be allocated to Port Authority of Trinidad and Tobago in fiscal year 2027 to execute several development activities including: • Commencement of Phase III of the CARICOM Wharf Quay Refurbishment Project, which will entail the refurbishment of 220 feet of quay wall; • The procurement of four (4) cone fenders and 16 support frames for the installation at the Port of Port of Spain to ensure safe docking of vessels at the Container Terminal;

²¹ Public Sector Investment Programme 2027. Accessed on: October 12, 2026. Available on: <https://www.finance.gov.tt/wp-content/uploads/2026/10/PSIP-TRINIDAD-2027-DIGITAL-FINAL.pdf>

Project Name	Planned Activities for 2027
	• The procurement of two (2) rubber tyred gantry cranes, ten (10) terminal tractor trucks and ten (10) terminal trailers to increase the capacity project, Acquisition of Specified Equipment for the Port of Port of Spain; and • The Project, Operationalisation of the New Ship-to-Shore (STS) Gantry Crane will entail the installation of specialized infrastructure, including tie-downs, anchor sockets and storm pin, which are specifically engineered to secure the cranes during adverse weather conditions.
Drainage - Flood Mitigation Erosion Control Programme	An allocation of \$30 million will be made for the continuation of this programme. The major projects which will continue under this programme include: • Clearing and Desilting of the Diego Martin River Mouth; • Redefinition of the Caroni River from the Uriah Butler Highway to the Gulf of Paria; • Construction of a reinforced concrete wall along the Cunapo River, Eastern Main Road, Sangre Grande; • Construction of a reinforced concrete wall along the Aripo River, LP No. 58, Carib Circular, La Platta Gardens; • Construction of a reinforced concrete U-Section along the Lallan River, from Egypt Trace to Jerningham Railway Road, Endeavour; • Construction of a reinforced wall, Off Ramdularie Lane, Southern Main Road, Cunupia; and • Rehabilitation works along San Juan River.
Drainage - Programme of Upgrade to Existing Drainage Pumps and Gate Inventory	A sum of \$2 million will be allocation for the continuation of projects under this programme. The programme will focus on the upgrade of pump stations and the replacement and rehabilitation of sluice gates and flap gates at the various locations across Trinidad. Some of the key projects include: • Completions of the reconstruction of the Sadhoo Trace Pump House, which is located in El Socorro South,

Project Name	Planned Activities for 2027
	• Completion of the upgrade of the Bamboo No. 2 Pump House and Gate; and • Completion of the upgrade of the Bamboo No. 1 Storm Water Pump Station, which will entail the installation of a pump and the construction of a pump house.

State Enterprise Investment Programme 2027²²

State Enterprise	Project Name	Planned Activities for 2027
Port Authority of Trinidad and Tobago	Upgrade of Mechanical Garage Facility	This project involves the construction of an extended lunch/change rooms to accommodate the Mechanical Garage Staff. The total estimated cost of this phase is \$2 million which will be expended in fiscal 2027.
Port Authority of Trinidad and Tobago	Renovations to Main Stores	This project involves the management of parts and supplies for the mechanical garage and crane maintenance. The estimated cost of this project was revised \$5 million and will be executed in two phases: • Phase 1 entails the construction of a new Administrative Office Building external to the current warehouse storage area, which will include washrooms and a lunchroom. The estimated cost of this phase was revised from \$1 million to \$3 million. • Phase 2 entails the renovations to the warehouse facility at an estimated cost of \$2 million, which will include re-sheeting of the roof, installing of new, cladding, and resurfacing of the warehouse floor to accommodate the operation of forklift equipment.
Port Authority of Trinidad and Tobago	Replacement of Roofing Sheets at the Shed 10/ Barrel Shop Warehouse	This project involves the replacement of roofing and improvements to the guttering and internal drainage system of the One Stop Barrel Shop Facility to allow for the safe and effective shipment of break bulk cargo. This project was completed at a cost of \$2.5 million.
Port Authority of Trinidad and Tobago	Construction of a Navigational Aid Tower at Sea Lots	The project involves the construction of a Navigational Aid Tower at Sea Lots which is critical for the safe navigation of vessels using the Sea Lots Channel to berth NPMC's main dock and other service jetties in the vicinity. The

²² State Enterprises Investment Programme 2027. Accessed on: October 12, 2026. Available on: <https://www.finance.gov.tt/state-enterprise-investment-programme-2027/>

State Enterprise	Project Name	Planned Activities for 2027
		Estimated cost of the project is \$1.8 million. The estimated expenditure for April to September 2026 is \$0.3 million and \$1.5 million for fiscal 2027. The project is ongoing.
Port Authority of Trinidad and Tobago	Asphalt and Concrete paving at the Container Terminal	This project involves the paving of the empty container yard and full container yard. The empty container yard is surfaced with Asphalt pavement, while the full container yard utilises concrete pavement. The estimated cost of the project was revised from \$4 million to \$10 million which will be expended in 2027.
Port Authority of Trinidad and Tobago	Construction of Port Police Check Point at CARICOM Wharf	This project involves the construction of a Wharf Pass Office and Port Police Check Point at the entrance to the CARICOM Wharf to strengthen access control and enhance overall security at the facility. The estimated cost of the project is \$42 million which will be expended in fiscal 2027.
Port Authority of Trinidad and Tobago	Repairs to Service Corridors and Concrete Pavement of Full Container Terminal	This project involves the rehabilitation of service corridors housing 3.3kV electrical infrastructure. The estimated cost of the project is \$42 million which will be expended in fiscal 2027.
Port Authority of Trinidad and Tobago	Paving, drainage and lighting of Shed 20 unstuffing Yard	The project involves asphalt paving works, upgrade to the drainage system, and lighting system upgrades at Shed #10 Unstuffing Yard. The estimated cost of the project is \$9 million which will be expended in fiscal 2027.
Point Lisas Industrial Port Development Corporation Limited (PLIPDECO)	RTG Bays Rehabilitation	The project involves the rehabilitation of the RTG Bays and extension of Export Bay to address undulating surfaces which poses both operational and safety risk. The estimated cost of the project was revised from \$83.5 million

HEAD 69: Ministry of Works and Infrastructure

State Enterprise	Project Name	Planned Activities for 2027
		to \$58.5 million. The estimated expenditure for the period April to September 2026 is 29.3 million and 29.3 million for fiscal 2027. The project is ongoing.
	Construction of Warehousing (Phase 1)	This project remains deferred and involved the construction of additional space at an estimated cost of \$40 million.
	Asset Replacement Programme	This programme involves the replacement of critical port equipment including, fully electric mobile harbour cranes, RTGs, reach stackers, generators, forklifts, terminal trucks, empty container handlers and trailers. The estimated cost of the programme was revised from \$57.4 million to \$203.8 million. The estimated expenditure for fiscal 2027 is \$101.9 million.
	Port Infrastructure Capital Projects	These projects involve the improvement of core infrastructure which include, integration of the reefer yard into the electrical grid to improve efficiency and reduce generator reliance, structural rehabilitation of the LCL ramp and levelling and rehabilitation of port roadways. The estimated cost for April to September 2026 s \$6.6 million and \$6.6 million for fiscal 2027.
	Major Road and Drainage Rehabilitation and Infrastructure	This project involves the rehabilitation of 17 arterial roads affected by heavy equipment and container traffic. The estimated cost is \$7.2 million. The Estimated expenditure for April to September 2026 is \$3.6 million and \$3.6 million in fiscal 2027.
	Berth Infrastructure	This programme involves the rehabilitation of the berths and replacement of bollards and fenders for the proper securing of vessels. The estimated cost of this project is \$5 million and \$3.6 million for fiscal 2027.

State Enterprise	Project Name	Planned Activities for 2027
	Gate Automation	This project will utilize a combination of Optical Character Recognition (OCR) AND Radio Frequency Identification (RFID) technology to replace human interaction at the In and Out Gates at the Port. This project is deferred.
	Acquisition of Operational Vehicles	This project involves the transition to fully electric fleet inclusives of the procurement of an ambulance. The estimated cost of this project is \$15.4 million which will be expended in fiscal 2027.
	Enterprise Resource Planning (ERP)	This project involves the scoping, procurement, and testing of a new ERP system. The estimated cost of this project is \$2.0 million. The estimated expenditure for the period April to September 2026 and \$1 million for fiscal 2027.
	IT Hardware & Software	This project involves the following IT hardware and software projects: • ERP Migration • IT Equipment Renewal • Centralized UPS • Online Payment System • Cloud Migration • Replacement Servers • Network Redundancy • Internal Audit Software • CCTV Client Machines • Other IT Hardware

State Enterprise	Project Name	Planned Activities for 2027
		The estimated cost of the project is \$7.9 million. The estimated expenditure for the period April to September 2026 is \$4.0 million and \$4.0 million for fiscal 2027.
	Other Projects	These projects involve the following activities: • Fabrication of 40ft RTG Spreader Bar • Gas Detection Chemical Shelter • Weighbridge Fibre Project • Electronic Barriers • Implementation of a Cybersecurity Programme • Access Control Replacement • Asset Tracking • Perimeter Security Expansion The estimated cost of the project is \$5.8 million. The estimated expenditure for the period April to September 2026 is \$2.9 million and \$2.9 million for fiscal 2027.
	Furniture and Fixtures	This project involves the procurement of furniture, the upgrade and/or replacement of air conditioning units. The estimated cost of the project is \$1.0 million. The estimated expenditure for the period April to September 2026 is \$0.5 million and \$0.5 million for fiscal 2027.

Status of Projects Initiated in Fiscal Year 2023²³

For the Fiscal Year 2023 the following new projects were scheduled for implementation under the Ministry of Works and Infrastructure, and as such require further inquiry on the progress of completion²⁴:

Projects/Programmes	2023 Actual	2024 Actual	2025 Actual	2026 Revised Estimates	2027 Estimates
09/001/06/A002 Public Private Partnership project of the PATT	270,000	-	-	-	-
09/003/15/D060 Improvement to Maraval Access (Saddle Road from Rapsey Street to Valleton Avenue)	-	-	8,787,000	5,984,347	2,000,000
09/003/15/H084 Replacement of Cones Fenders at the Port of Port of Spain	839,962	1,439,936	2,436,510	149,958	2,240,000
09/003/15/H090 CARICOM Wharf Quay Refurbishment	2,589,580	1,498,468	7,162,764	1,000,000	4,000,000
09/005/06/A120 Implementation of an Innovation Knowledge Exchange Pilot Project	495,000	223,995	-	465,000	600,000

²³ The Projects in this were transferred from Head 43: Ministry of Works and Transport to Head 69: Ministry of Works and Infrastructure in FY 2026.

²⁴ Draft Estimates of Development Programme for the Financial Year 2027. Accessed on: October 12, 2026. Available on: <https://www.finance.gov.tt/wp-content/uploads/2026/10/PRINT-VERSION-Development-Programme-2027.pdf>



Status of Projects Initiated in Fiscal Year 2024²⁵

For the Fiscal Year 2024 the following new projects were scheduled for implementation under the Ministry of Works and Infrastructure, and as such require further inquiry on the progress of completion²⁶:

Projects/Programmes	2024 Actual	2025 Actual	2026 Revised Estimates	2027 Estimates
09/003/15/I102 Procurement of Critical heavy Equipment for Emergency response and Flood Relief	-	1,593,412	3,000,000	7,510,000

²⁵ The Projects in this were transferred from Head 43: Ministry of Works and Transport to Head 69: Ministry of Works and Infrastructure in FY 2026.
²⁶ Draft Estimates of Development Programme for the Financial Year 2027. Accessed on: October 12, 2026. Available on: <https://www.finance.gov.tt/wp-content/uploads/2026/10/PRINT-VERSION-Development-Programme-2027.pdf>

Status of Projects Initiated in Fiscal Year 2025²⁷

For the Fiscal Year 2025 the following reactivated project was scheduled for implementation under the Ministry of Works and Infrastructure, and as such require further inquiry on the progress of completion ²⁸:

Projects /Programmes	2025 Actual	2026 Revised Estimates	2027 Estimates
09/005/06/F291 Chaguanas District Office (reactivated project)	0	185,000	1,500,000

²⁷ The Projects in this were transferred from Head 43: Ministry of Works and Transport to Head 69: Ministry of Works and Infrastructure in FY 2026.

²⁸ Draft Estimates of Development Programme for the Financial Year 2027. Accessed on: October 12, 2026. Available on: <https://www.finance.gov.tt/wp-content/uploads/2026/10/PRINT-VERSION-Development-Programme-2027.pdf>

Status of Projects Initiated in Fiscal Year 2027

For the Fiscal Year 2027, the following new projects are scheduled for implementation under the Ministry of Works and Infrastructure, and as such require further inquiry²⁹

Projects/Programmes	2027 Estimates
CF- 003-15-D-064 National Rehabilitation and Restoration of Roads Programme (NRRRP)	\$15,000,000
CF- 003-15-D-066 Redefinition of Highway Reserves	\$1,000,000
CF- 003-15-I-106 Expenses of the Programme Unit (PEU)	\$4,600,000
CF- 005-03-R-001 Processing Upgrades to Plants No. 3 and No. 4	\$2,000,000
CF- 005-03-R-002 Modernization of Equipment for Exploration and Surveying	\$1,000,000
CF-005-03-S-001 Acquisition of Machinery and Equipment	\$2,000,000
CF-005-03-S-002 Acquisition of Software and Computers and Installation of Plant Security Camera System	\$500,000
CF-005-03-S-003 Laboratory Testing Equipment	\$1,000,000
CF-005-06-A-126 Enterprise Project Management Application with embedded GIS and AI	\$2,800,000
CF-005-06-A-128 CCTV Systems for Perimeter Security and Operational Safety at High Risk Sites	\$1,900,000

²⁹ Draft Estimates of Development Programme for the Financial Year 2027. Accessed on: October 12, 2026. Available on: <https://www.finance.gov.tt/wp-content/uploads/2026/10/PRINT-VERSION-Development-Programme-2027.pdf>

HEAD 69: Ministry of Works and Infrastructure

Projects/Programmes	2027 Estimates
CF-005-06-F-148 Refurbishment of Ministry of Works and Infrastructure Head Office	\$1,000,000
IDF-003-11-A-015 Implementation of the Strategic Drainage Action Plan (SDAP)	\$6,500,000
IDF-003-11-P-018 Little Rockly Bay Stabilisation Works Magdalena Hotel	\$481,000
IDF-003-11-P-023 Mayaro/Guayaguayare Coastal Management Programme	\$3,045,000
IDF-003-11-P-024 Vistabella Seawall Repair	\$2,000,000
IDF-003-11-P-027 Granville Shoreline Stabilisation Works	\$4,000,000
IDF-003-11-P-028 Otaheite Coastal Restoration Project	\$56,000
IDF-003-11-A-029 Shore of Peace Slope Stabilisation Project (Emergency Works)	\$2,000,000
IDF-003-15-D-298 Construction of a new Connector Road from the Sir Solomon Hochoy Highway to UWI South Campus, Debe	\$2,661,000
IDF-003-15-D-299 Construction of Chaguanas Ring Road	\$20,000,000
IDF-003-15-G-001 Traffic Management Programme	\$2,000,000
IDF-003-15-H-846 Intra-Regional Island Ferry Service Pilot	\$500,000

Terms to Know

Term	Definition
Budget	An itemized summary of estimated or intended expenditures for a given period along with proposals for financing them. The budget is the main economic policy tool of the government and indicates how it plans to use public resources to meet policy goals.
Budget Statement	A listing of planned revenue and expenditure for a given period of time.
Consolidated Fund	This fund refers to all revenues (taxes, custom duties and interest) or other monies raised or received by Trinidad and Tobago. Funds appropriated by Parliament and authorized for meeting expenditure for the service of Trinidad and Tobago are taken from the Consolidated Fund.
Departments	Departments refer to governmental organizations not headed by a Minister that deal with a particular area of interest that may cover matters where direct political oversight is inappropriate or unnecessary
Development Programme	Development Programme refers to capital expenditure aimed at improving and enhancing development in different areas of Trinidad and Tobago which includes human resources, economic and social development. The monies used to fund Development Programme expenditure are derived from two sources namely the Consolidated Fund and the Infrastructure Development Fund
Draft Estimates	Details of Estimates of Recurrent Expenditure This document provides details at sub-item level for a three-year period of the Recurrent Expenditure Budget for each Head of Expenditure and a Summary of Recurrent Expenditure totals by Head. It also includes a Chart of Accounts and classification of Expenditure Sub-items under the Personnel Expenditure, Goods & Services and Minor Equipment Purchases Sub-Heads.
Draft Estimates of Development Programme	This document provides a summary and details of all projects for the Consolidated Fund covering a three-year period for the Heads of Expenditure of Ministries/Departments and the THA. It also

Term	Definition
	includes a summary and details of projects falling under Head 701 - IDF for the same three-year period.
Draft Estimates of the Revenue and Expenditure of the Statutory Boards and Similar Bodies and of the Tobago House of Assembly	This document provides details of the Budget (Revenue/Income and Expenditure) at sub-item level for all Statutory Boards and other Similar Agencies and the Tobago House of Assembly (THA). It also includes a Chart of Accounts and classification of Expenditure Sub-items under the Personnel Expenditure, Goods and Services and Minor Equipment Purchases Sub Heads.
Expenditure	Spending to fulfill a government obligation, generally by issuing a cheque or disbursing cash. Expenditure is sometimes distinguished between capital and current. Capital expenditures are investments in physical assets, such as roads and buildings that can be used for a number of years. Current expenditures reflect spending on wages, benefit payments, and other goods or services that are consumed immediately.
Head of Expenditure	This refers to all Ministries / Departments or State Agencies that make up the Schedule to the Appropriation Bill.
Infrastructure Development Fund (IDF)	This fund refers to the mechanism used, in the main, to finance capital projects being implemented by existing and newly established special-purpose state entities to execute projects assigned to them by ministries, the Tobago House of Assembly and other state agencies. Importantly, monies utilized from this Fund must be approved by of the Parliament.
Public Sector Investment Programme (PSIP)	The Public Sector Investment Programme (PSIP) is a strategic investment management tool used by the Government of the Republic of Trinidad and Tobago to transform its vision and policies into tangible programmes and projects. The PSIP is aligned to the Policy Framework of the Government of Trinidad and Tobago. This Framework articulates the Government's strategic vision to create a

Term	Definition
	nation where families thrive, young people succeed, and communities grow stronger through responsible governance and forward-thinking policies. This vision is to be achieved through socio-economic transformation driven by strategic diversification, targeted investments, technological advancements, innovation, safer communities, sustainable employment opportunities, and robust public-private sector collaboration. In accordance with the Policy Framework of the Government of Republic of Trinidad and Tobago, the planned programme of works will focus on advancing programmes and projects in the following priority sectors: • Agriculture and Food Security; • Artificial Intelligence, Digital Transformation, New Media, and Social Media; • Ease of Doing Business; • Economic Diversification; • Education Policy Direction; • Government Efficiency; • Healthcare Reform; • Crime and Justice Reform; • Housing; • Regenerative Economy; • Sports Development; • Tourism Growth; • Transport; • Youth Development; and • Workers Agenda.
Recurrent Expenditure	Recurrent expenditure refers to all payments other than for capital assets. Recurrent Expenditure for Trinidad and Tobago is broken down into the following subheads: Personnel Expenditure includes salaries of employees in the Public Service; Goods and Services includes office supplies, contract employment, maintenance of vehicles etc.; Minor Equipment Purchases includes wireless equipment, cell phones, vacuum cleaners, etc.; Current Transfers and Subsidies includes allocations to non-profit institutions, regional organizations, state enterprises, etc.; and Current Transfers to Statutory Boards and Similar Bodies includes allocations to the Tobago House of Assembly, statutory boards and all local government bodies.
Social Sector Investment Programme (SSIP)	The Social Sector Investment Programme (SSIP) delivers a people-first, systems-strong agenda, protecting vulnerable incomes, unlocking human capital, speeding healthcare throughput, building

Term	Definition
	safe and resilient communities, and tightening value-for-money across the social sector. The SSIP is anchored in the Government's vision to achieve the Sustainable Development Goals through its programmes and projects. The SSIP is guided by the Government's National Policy Framework.
Statutory Authority	"Statutory Authority" means a local authority and any commission, board, committee, council or body (whether corporate or unincorporated) established by or under an Act other than the Companies Act declared by the President under section 3 to be subject to the provisions of this Act.
State Enterprises' Investment Programme (SEIP)	The State Enterprises' Investment Programme (SEIP) focuses on capital infrastructure projects undertaken by State Enterprises and Statutory Authorities in the following areas: energy, electricity, transport, tourism, communication, education and training, community, housing, health, public order and safety and public administration. The SEIP is financed through internally generated funds and loans serviced by either the Agencies or Government.

General Useful Information

Documents	Web Link
Parliament Website	https://www.ttparliament.org/
Parliament Youtube Channel	https://www.youtube.com/channel/UCDvTAc3t8yEALiM-Ck49lg
Budget Statement 2027	https://www.finance.gov.tt/publications/national-budget/budget-statements/
Draft Estimates of Recurrent Expenditure for the Financial Year 2027.	https://www.finance.gov.tt/wp-content/uploads/2026/10/PRINT-VERSION-Recurrent-Expenditure-2027.pdf
Draft Estimates of Development Programme for the Financial Year 2027.	https://www.finance.gov.tt/wp-content/uploads/2026/10/PRINT-VERSION-Development-Programme-2027.pdf
Draft Estimates of the Revenue and Expenditure of the Statutory Boards and Similar Bodies and the Tobago House of Assembly for Financial Year 2027.	https://www.finance.gov.tt/wp-content/uploads/2026/10/PRINT-VERSION-Statutory-Board-2027.pdf
Public Sector Investment Programme 2027.	https://www.finance.gov.tt/wp-content/uploads/2026/10/PSIP-TRINIDAD-2027-DIGITAL-FINAL.pdf
Social Sector Investment Programme 2027.	https://www.finance.gov.tt/wp-content/uploads/2026/10/SSIP-2027-for-web-1.pdf
State Enterprises Investment Programme 2027.	https://www.finance.gov.tt/state-enterprise-investment-programme-2027/
Public Sector Investment Programme Tobago 2027.	https://www.finance.gov.tt/wp-content/uploads/2026/10/PSIP-TOBAGO-2027-DIGITAL-FINAL.pdf
Estimates of Recurrent Expenditure for the Financial Year 2026.	https://www.finance.gov.tt/wp-content/uploads/2026/03/Estimates-of-Recurrent-Expenditure-2026.pdf
Estimates of Development Programme for the Financial Year 2026.	https://www.finance.gov.tt/wp-content/uploads/2026/03/Estimates-of-Development-Programme-2026.pdf

HEAD 69: Ministry of Works and Infrastructure

Estimates of the Revenue and Expenditure of the Statutory Boards and Similar Bodies and the Tobago House of Assembly for Financial Year 2026.	https://www.finance.gov.tt/wp-content/uploads/2026/03/Estimates-of-the-Revenue-and-Expenditure-of-the-Statutory-Boards-and-Similar-Bodies-and-of-the-Tobago-House-of-Assembly-2026.pdf
Public Sector Investment Programme 2026.	https://www.finance.gov.tt/wp-content/uploads/2025/08/PSIP-Trinidad2025-Final-Digital.pdf
Social Sector Investment Programme 2026.	https://www.finance.gov.tt/wp-content/uploads/2025/08/SSIP-2026.pdf
State Enterprises Investment Programme 2026.	https://www.finance.gov.tt/wp-content/uploads/2025/10/SEIP-2026-for-web.pdf
Public Sector Investment Programme Tobago 2026.	https://www.finance.gov.tt/wp-content/uploads/2026/10/PSIP-TOBAGO-2027-DIGITAL-FINAL.pdf
Auditor General Report	https://auditorgeneral.gov.tt/sites/default/files/Auditor%20General%27s%20Report%202025.pdf