

PARLIAMENT
REPUBLIC OF TRINIDAD AND TOBAGO

# BUDGET GUIDE

PREPARED BY:
THE OFFICE OF THE PARLIAMENT

## HEAD 31: MINISTRY OF PUBLIC ADMINISTRATION AND ARTIFICIAL INTELLIGENCE

## ALLOCATION: $1.447.062.500

## Publication

An electronic copy of this Guide can be found on the Parliament website: www.ttparliament.org

All correspondence should be addressed to:

The Secretary

Standing Finance Committee

Office of the Parliament

Parliamentary Complex

Cabildo Building

St. Vincent Street, Port of Spain, Republic of Trinidad and Tobago

Tel: (868) 624-7275; Fax: (868) 625-4672

Email: standingfinance@ttparliament.org

# Table of Contents

About this Guide....5
Overview of Head 31: Ministry of Public Administration and Artificial Intelligence....6
About the Ministry of Public Administration and Artificial Intelligence....7
Review of Budget 2026 Allocation....8
Supplementation of Appropriation for fiscal year 2026....9
The Ministry's total allocation as a percentage of the National Budget for the period 2023-2027....11
The Ministry's Total Allocation as a Percentage of the National Budget by Subhead....12
Where the Ministry spends its money....13
Summary of Recurrent Expenditure for the years 2023-2027....14
Analysis of Summary of Recurrent Expenditure....15
Staff and Pay....16
Current Transfers to State Enterprises, Statutory Boards and Similar Bodies....17
Summary of Development Programme Expenditure for the period 2024-2027....18
Details of the Consolidated Fund by Item....20
Details of Infrastructure Development Fund....20
Public Sector Investment Programme 2027....21
Social Sector Investment Programme 2027....23
Status of Projects Initiated in Financial Year 2023....27
Status of Projects Initiated in Financial Year 2024....28
Status of Projects Initiated in Financial Year 2026....29

New Projects from the Fiscal Year 2027 ..... 30

Terms to Know ..... 31

General Useful Information ..... 34

# About this Guide

This guide provides a summary of expenditure for the Ministry of Public Administration and Artificial Intelligence (MPAAI) for the period 2023-2027. It provides Members of Parliament and stakeholders with an overview of the Ministry's responsibilities. The primary purpose of this guide is to consolidate the information contained in the various Budget Documents pertaining to the MPAAI and provide readers with an analysis of that information. This guide is based primarily on:

- the Draft Estimates of Recurrent Expenditure 2027;
- the Draft Estimates of Development Programme 2027;
- the Draft Estimates of the Revenue and Expenditure of the Statutory Boards and Similar Bodies and of the Tobago House of Assembly 2027;
- the Public Sector Investment Programme 2027;
- Social Sector Investment Programme; and
- the State Enterprises Investment Programme 2027.

# Overview of Head 31: Ministry of Public Administration and Artificial Intelligence

| | |
|---|---|
| $1,351,312,500<br>2027 Estimates of Recurrent Expenditure | $95,750,000<br>2027 Estimates of Development Programme |
| $1,447,062,500<br>2027 Total Allocation[1] | 1.94%<br>% of National Budget[2] |

[1] Total Allocation = Recurrent Expenditure + Development Programme

[2] National Budget is calculated by adding the Total Recurrent Expenditure and Total Consolidated Fund. Head 18 – Ministry of Finance, Sub-Head 04 – Current Transfers and Subsidies, Sub-Item 11- Infrastructure Development Fund (IDF) (Infrastructure Development Fund allocation is part of the Ministry of Finance allocation for the financial year. Therefore, the total recurrent expenditure for the Ministry does not include the IDF funding.
Therefore, Percentage of the National Budget = [(Ministry's Recurrent Expenditure + Ministry's Consolidated Fund) ÷ (National Budget)] × 100

# About the Ministry of Public Administration and Artificial Intelligence[3]

## Executive Leadership

**Minister:** Senator the Hon. Dominic Smith
**Permanent Secretary:** Mr. Cory Belfon

## Mission:

Modernise public administration through digital systems, data governance, and AI solutions that improve lives and unlock opportunity.

## Business and Departments of Government

- Electronic Human Capital Management (IhRIS)
- HRM Policy Development and Monitoring
- Open Government
- Oversight for Transformation
- Public Management Consulting
- Public Service Administration and Management
- Public Service Legislative Framework
- Public Service Modernization
- Public Service Training and Development
- Property and Real Estate
- Strategic Human Resource Management
- Business Continuity
- Digital Transformation – E-identity – Government Services On-line – Public Service
- ICT Governance – Systems Interoperability
- ICT Access Centres
- Information and Communication Technology
  - ICT Policy, Strategy and Management
  - National ICT Planning
  - Information and Data Protection

## State Enterprises:

***Indirect:***

- Personnel Department
- Service Commissions Department

***Wholly Owned Enterprises:***

- National Information and Communication Technology Company Limtied (iGovTT)

***Statutory Boards and Other Bodies:***

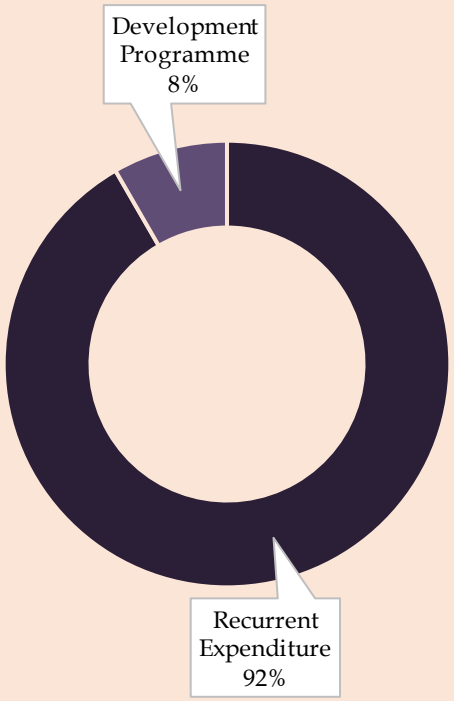
- Telecommunications Authority of Trinidad and Tobago (TATT)
- TTconnect Service Centre

[3] Ministry of Public Administration and Artificial Intelligence. Accessed on July 12, 2026. Gazette No. 146 of 2025. Available: Home | Ministry of Public Administration and Artificial Intelligence

# Review of Budget 2026 Allocation

Budget Allocation: October 2025

**Summary of Budget Allocation: October 2026**




| | |
|---|---|
| Recurrent Expenditure | $1,455,413,513 |
| Development Programme | $132,200,000 |
| Total | $1,587,613,513 |

## Supplementation of Appropriation for fiscal year 2026[4]

During fiscal year 2026, it was necessary to have a Supplementation of Appropriation of resources to fund urgent and critical Recurrent in areas where insufficient allocation was provided. The source of these additional funds was the Consolidated Fund. The Ministry of Public Administration and Artificial Intelligence requested and was granted the following supplementations:

**HEAD: 31 – MINISTRY OF PUBLIC ADMINISTRATION AND ARTIFICIAL INTELLIGENCE**

**Recurrent Expenditure - $43,648,710**

**04/011/01: National Information and Communication Technology - $5,100,000**

To supplement the provision to facilitate the payment of salaries.

**04/011/10: UDECOTT – TT $496Mn Principal Payment on 10 years Fixed Rate Loan Gov't Campus Plaza Fit-Out due 2028**
**Payment of Principal - $34,720,000**
**Interest - $3,828,710**
To supplement the provision to enable the payment of the Principal – $34,720,000 and Interest - $3,828,710 on UDeCOTT – TT$496.0Mn. – 10 years Fixed Rate Loan Gov't Campus Plaza Fit-Out to the end of fiscal 2026.

**Development Programme - $25,000,000**
**09/005/06/A077: Establishment of a Tier 4 Data Centre to Strengthen the Digital Infrastructure - $5,000,000**
To facilitate the payment of Salaries to Management Consultants and evaluation fees to the Corporacion Andina de Fomento (CAF) for services provided.

[4]Revised Agenda Details for Variation and Supplementation and Schedules - Supplementation and Variation of Estimates. Accessed: August 11, 2026.

**09/005/06/F018: Construction and Outfitting of a Tier 4 Data Centre to Strengthen the Digital Infrastructure - $20,000,000**

To meet the cost of expenditure incurred for civil works, Rated Engines, and Modules incurred under this Sub-Item.

# The Ministry's total allocation as a percentage of the National Budget for the period 2023-2027

| Year [5] | Total Allocation[6] | National Budget[7] | Percentage of National Budget |
|---|---|---|---|
| **2023** | $730,037,153 | $69,379,928,103 | 1.05% |
| **2024** | $545,109,882 | $63,674,007,590 | 0.86% |
| **2025** | $780,073,698 | $65,450,506,594 | 1.19% |
| **2026** | $ 1,392,260,900 | $76,782,919,774 | 1.81% |
| **2027** | $1,423,562,500 | $73,542,254,357 | 1.94% |

[5] For the Fiscal Years 2023-2025, actual figures were used to calculate the total allocation. However, estimates were used to calculate the total allocation for the Fiscal Years 2026 (Revised) and 2027.
[6] Total Allocation for the Ministry of Public Administration and Artificial Intelligence = Recurrent Expenditure + Consolidated Fund Expenditure
[7] The National Budget =Recurrent Expenditure + Development Programme Expenditure: Consolidated Fund

# The Ministry's Total Allocation as a Percentage of the National Budget by Subhead

| | |
|---|---|
| 1.90% | 2.85% |
| Recurrent Expenditure[8] | Consolidated Fund[9] |
| 1.94% | |
| Total Percentage[10] | |

[8] Recurrent Expenditure as a Percentage of Total Recurrent Expenditure = $\left(\frac{\text{Ministry's Recurrent Expenditure}}{\text{Total Recurrent Expenditure}}\right) \times 100$

[9] Consolidated Fund as a Percentage of Total Consolidated Fund = $\left(\frac{\text{Ministry's Consolidated Fund Allocation}}{\text{Total Consolidated Fund}}\right) \times 100$

[10] Percentage of the National Budget = $\left[\frac{(\text{Ministry's Recurrent Expenditure} + \text{Ministry's Consolidated Fund})}{\text{National Budget}}\right] \times 100$

# Where the Ministry spends its money



01 Personnel Expenditure: **$41,916,600**



03 Minor Equipment Purchases: **$625,000**



Consolidated Fund (DP): **$72,250,000**



02 Goods and Services: **$806,271,595**



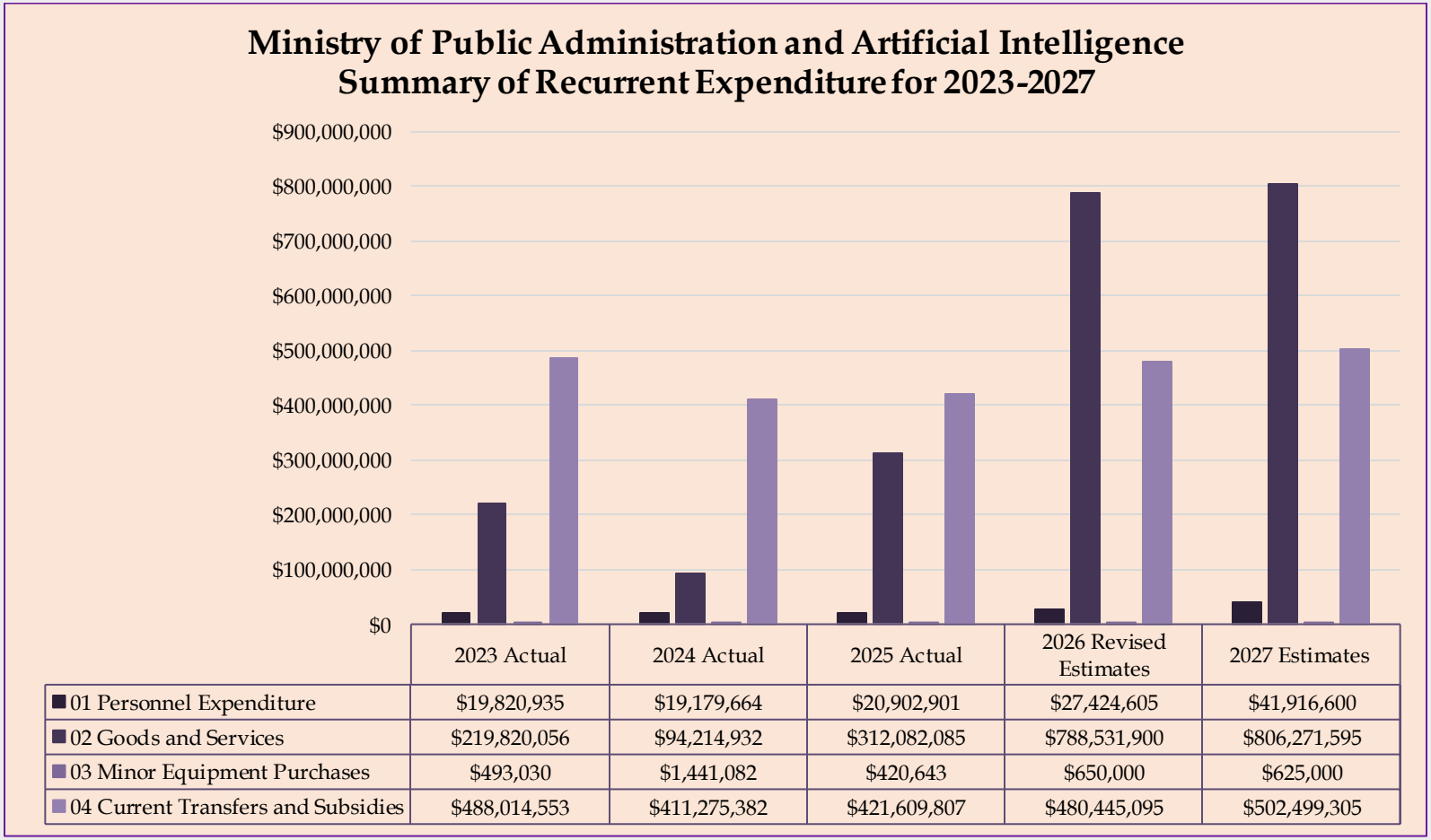
04 Current Transfers and Subsidies: **$502,499,305**



IDF Infrastructure Development Fund: **$23,500,000**

## Summary of Recurrent Expenditure for the years 2023-2027[11]

The Graph below illustrates the budget allocation of the Ministry of the Public Administration and Artificial Intelligence for the financial years 2023-2027.




| | 2023 Actual | 2024 Actual | 2025 Actual | 2026 Revised Estimates | 2027 Estimates |
|---|---|---|---|---|---|
| 01 Personnel Expenditure | $19,820,935 | $19,179,664 | $20,902,901 | $27,424,605 | $41,916,600 |
| 02 Goods and Services | $219,820,056 | $94,214,932 | $312,082,085 | $788,531,900 | $806,271,595 |
| 03 Minor Equipment Purchases | $493,030 | $1,441,082 | $420,643 | $650,000 | $625,000 |
| 04 Current Transfers and Subsidies | $488,014,553 | $411,275,382 | $421,609,807 | $480,445,095 | $502,499,305 |

[11] Draft Estimates of Recurrent Expenditure for the Financial Year 2027. Accessed on: October 15, 2026. Available on: https://www.finance.gov.tt/wp-content/uploads/2026/10/PRINT-VERSION-Recurrent-Expenditure-2027.pdf

## Analysis of Summary of Recurrent Expenditure[12]

Recurrent Expenditure refers to the expenditure incurred in the day-to-day operations of the Ministry including Personnel Expenditure, Goods and Services, Minor Equipment Purchases, Current Transfers and Subsidies. Recurrent Expenditure for fiscal year 2027 was **$1,351,312,500**.

- Recurrent Expenditure for fiscal year 2027 was **$1,351,312,500.** Comparing this figure with the estimated figure for Recurrent Expenditure in Fiscal Year 2026 (**$1,297,051,600**), the allocation increased by **$54,260,900** or **4.18%.**

- Sub-Head 01 **Personnel Expenditure** received the second lowest portion of the allocation in the sum of **$41,916,600** or **3.1**% of the total Recurrent Expenditure funding for the Ministry. There was also a **52.84**% increase in allocation from Fiscal Year 2026, rising from **$27,424,605** in 2026 to **$41,916,600** in Fiscal 2027.

- The largest portion of the allocation was for **Sub-Head 02 Goods and Services** in the sum of **$806,271,595** for fiscal 2027. This allocation accounted for approximately **59.67**% of the total Recurrent Expenditure funding for the Ministry.

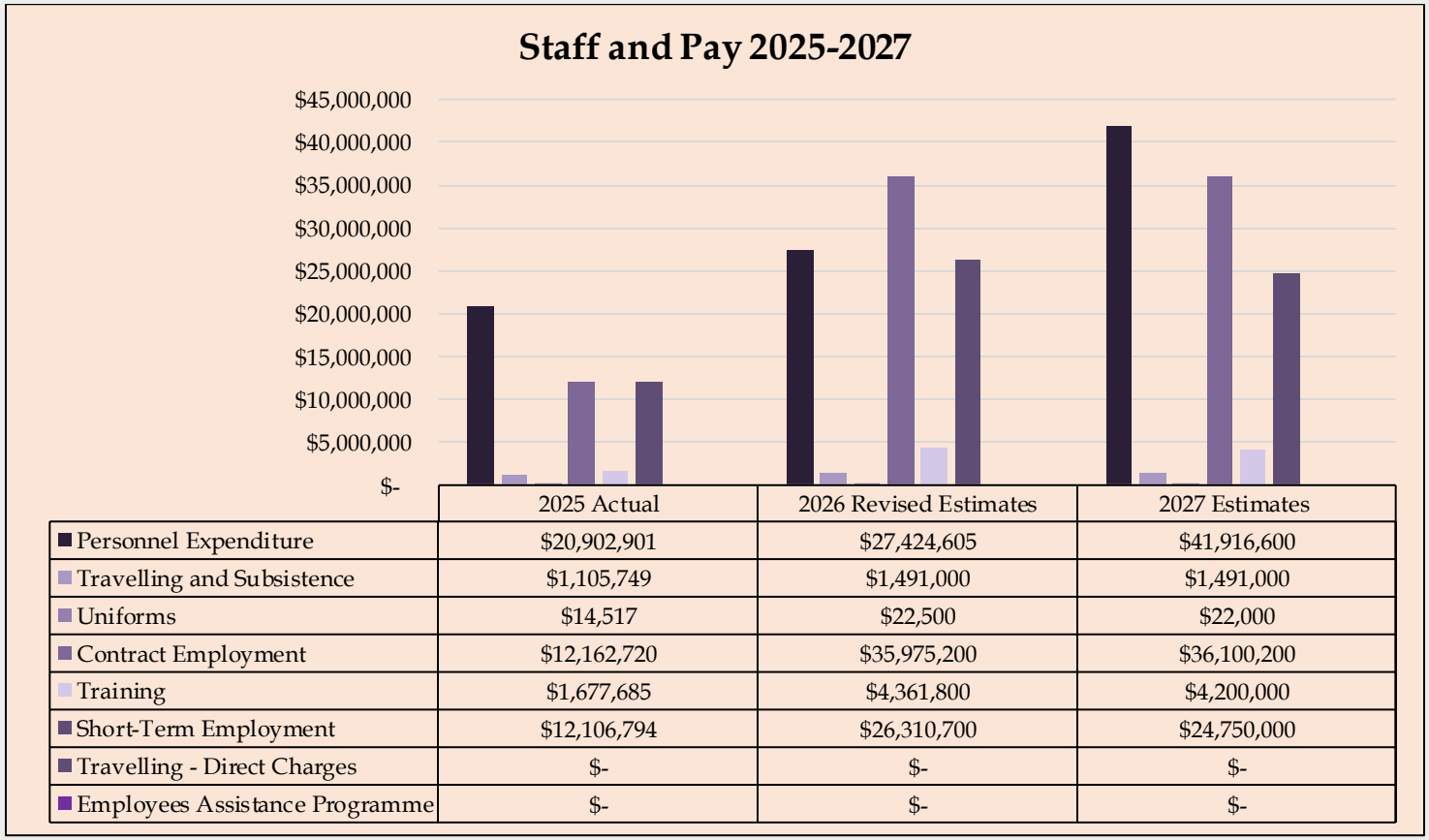
- Sub-Head 03 **Minor Equipment Purchases** received the **lowest percentage** of the total allocation for fiscal 2027. Allocations decreased from $650,000 in 2026 (revised estimates) to **$625,000** in 2027, representing a decrease of **$25,000 (3.84%).**

- **Sub-Head 04 Current Transfers and Subsidies** received the second largest percentage of the allocation for fiscal 2027. The allocation increased from **$480,445,095** in 2026 to **$502,499,305** in 2027, an increase of **4.6**%.

[12] Draft Estimates of Recurrent Expenditure for the Financial Year 2027. Accessed on: October 15, 2026. Available on: https://www.finance.gov.tt/wp-content/uploads/2026/10/PRINT-VERSION-Recurrent-Expenditure-2027.pdf

## Staff and Pay

The allocation of staff expenditure for the fiscal year 2027 is **$108,479,800** which represents an increase of **$12,893,995** from the last fiscal year 2026 (Revised). Personnel Expenditure shows an exceptionally large increase from $27,424,605 in 2026 to $41,916,600 in 2027. The following charts provide a breakdown of all expenditure related to staff from 2025 - 2027[13].

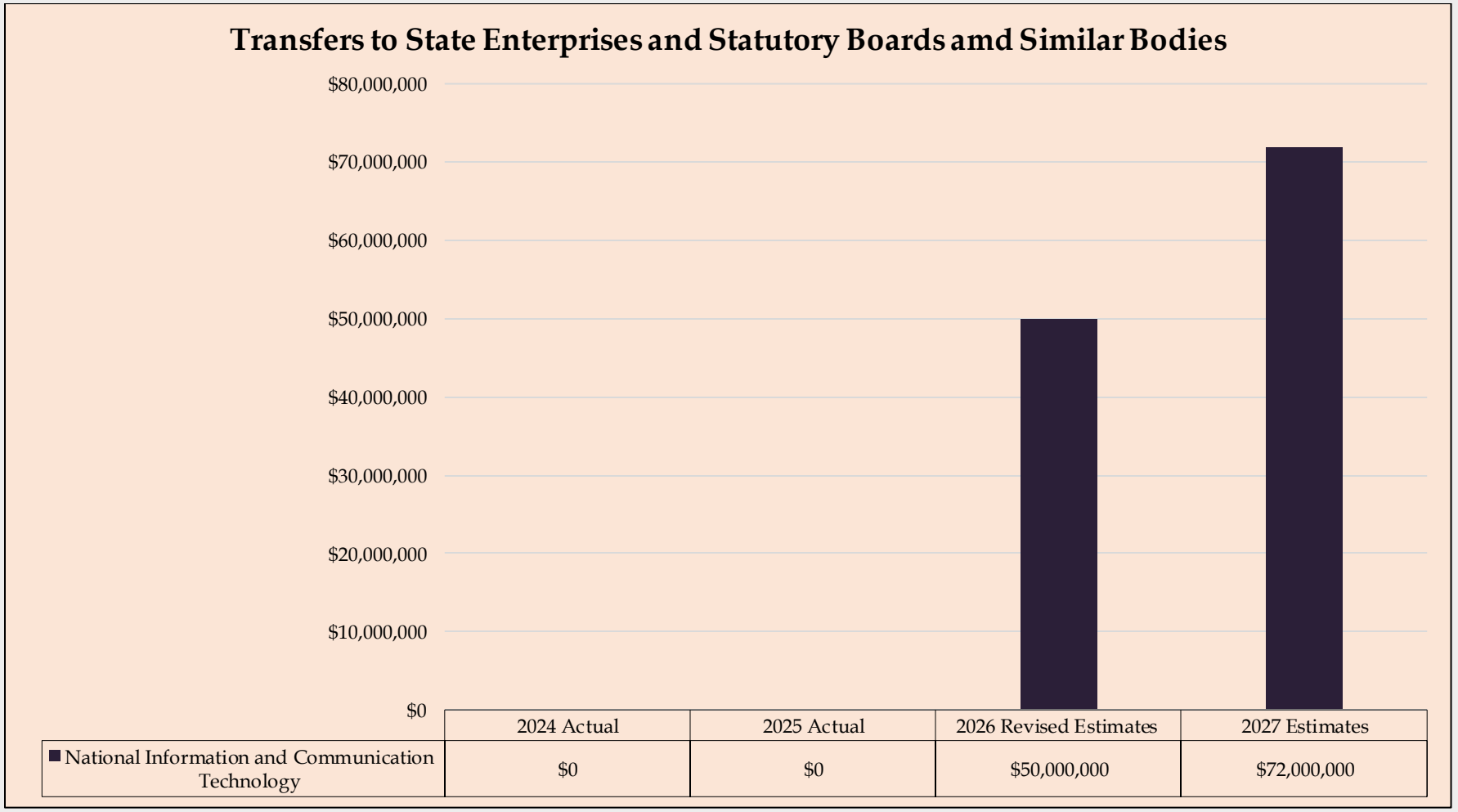



| | 2025 Actual | 2026 Revised Estimates | 2027 Estimates |
|---|---|---|---|
| Personnel Expenditure | $20,902,901 | $27,424,605 | $41,916,600 |
| Travelling and Subsistence | $1,105,749 | $1,491,000 | $1,491,000 |
| Uniforms | $14,517 | $22,500 | $22,000 |
| Contract Employment | $12,162,720 | $35,975,200 | $36,100,200 |
| Training | $1,677,685 | $4,361,800 | $4,200,000 |
| Short-Term Employment | $12,106,794 | $26,310,700 | $24,750,000 |
| Travelling - Direct Charges | $- | $- | $- |
| Employees Assistance Programme | $- | $- | $- |

[13] Draft Estimates of Recurrent Expenditure for the Financial Year 2027. Accessed on: October 16, 2026. Available on: https://www.finance.gov.tt/wp-content/uploads/2026/10/PRINT-VERSION-Recurrent-Expenditure-2027.pdf

## Current Transfers to State Enterprises, Statutory Boards and Similar Bodies

The total allocation for Current Transfers to State Enterprises, Statutory Boards and Similar Bodies was **$72,000,000** in 2027 which represents an **increase of $22,000,000** ($50,000,000 in 2026) or **44%.**




| | 2024 Actual | 2025 Actual | 2026 Revised Estimates | 2027 Estimates |
|---|---|---|---|---|
| National Information and Communication Technology | $0 | $0 | $50,000,000 | $72,000,000 |

# Summary of Development Programme Expenditure for the period 2024-2027

Development Programme is capital expenditure aimed at improving and enhancing development in different areas of Trinidad and Tobago which includes; human resources, economic and social development. The allocation to the Ministry of Public Administration and Artificial Intelligence for development programmes and projects for fiscal year **2027 = $95,750,000**[14]. These funds are presented in two parts as follows:

- Funds disbursed directly from the Consolidated Fund = **$72,250,000** and represents **75.45**% of the total development programme allocation to the Ministry; and
- Funds disbursed from the Infrastructure Development Fund = **$23,500,000** and represents **25.54**% of the total development programme allocation to the Ministry.

[14] Draft Estimates of Development Programme for the Financial Year 2027. Accessed on: October 16, 2026. Available on: https://www.finance.gov.tt/wp-content/uploads/2026/10/PRINT-VERSION-Development-Programme-2027.pdf

## Summary of Development Programme 2024-2027




| | 2024 Actual | 2025 Actual | 2026 Revised Estimates | 2027 Estimates |
|---|---|---|---|---|
| Consolidated Fund | $1,899,822 | $25,058,262 | $95,209,300 | $72,250,000 |
| Infrastructure Development Fund | $13,335,836 | $6,940,267 | $17,056,200 | $23,500,000 |
| Total Development Programme | $15,235,658 | $31,998,529 | $112,265,500 | $95,750,000 |

## Details of the Consolidated Fund by Item[15]



003 Economic Infrastructure: **$26,000,000**



005 Multi – Sectoral and Other Services: **$46,250,000**

## Details of Infrastructure Development Fund[16]



005 Multi – Sectoral and Other Services: **$23,500,000**

[15] Draft Estimates of Development Programme for the Financial Year 2027. Accessed on: October 16, 2026. Available on: https://www.finance.gov.tt/wp-content/uploads/2026/10/PRINT-VERSION-Development-Programme-2027.pdf

[16] Draft Estimates of Development Programme for the Financial Year 2027. Accessed on: October 16, 2026. Available on: https://www.finance.gov.tt/wp-content/uploads/2026/10/PRINT-VERSION-Development-Programme-2027.pdf

## Public Sector Investment Programme 2027[17]

| Project Name | Planned Activities for 2027 |
|---|---|
| Implementation of a Digital Nation (formerly Establishment of the Digital Government Programme) | Project activities will include:<br>• the National Digital Identity Programme (TTPass);<br>• the Interoperability and National Registries Programme (GovLinkTT);<br>• GoRTT Distributed Cloud; and<br>• GoRTT Microsoft 365 Migration and Hybrid Modernisation |
| The Digital Citizen Services Programme (formerly Implementation of the Digital Society Programme) | This will include continued expansion of broadband services in underserved areas through the TTWifi initiative, continued delivery of the skills programme through the LearnTT platform, which is an AI capacity building programme and award of scholarships under the JAIN Scholarships programme, and work on the expansion of Access Centres across Trinidad and Tobago. |
| Implementation of a Smart and Efficient Government Programme (formerly Establishment of a Digital Economy Programme) | This will prioritise the following:<br>• digital legislation, standards and governance programme;<br>• Trinidad and Tobago Fast Payments System (TTPAY);<br>• the Integrated Service Centre;<br>• Government Business Intelligence and performance dashboards; and |

[17] Public Sector Investment Programme 2027. Accessed on: October 16, 2026. Pg. 206. Available on: https://www.finance.gov.tt/wp-content/uploads/2026/10/PSIP-TRINIDAD-2027-DIGITAL-FINAL.pdf

| Project Name | Planned Activities for 2027 |
|---|---|
| | • National AI Sector Pilots. |
| Implementation of a Future Ready Nation (formerly Digital Government Solutions and Services) | This will focus on the Digital Skills Training and Workforce Development Programme, while the IDB-assisted Implementation of the Digital Transformation Agenda will focus on the following:<br>• improving the institutional framework for digital innovation;<br>• Sub-component 1.1 - institutional strengthening;<br>• Sub-component 1.2 - simplifying and digitising public services for citizens and businesses;<br>• accelerating the growth of the digital economy; and<br>• collaboration for the strengthening of national cybersecurity capabilities. |

## Social Sector Investment Programme 2027[18]

| Project Name | Planned Activities for 2027 |
|---|---|
| Expand Broadband Access to Underserved Communities | Targeted broadband infrastructure development will be undertaken in underserved and unserved communities, including Brasso Seco, Morne La Croix, Cumaca Village, George Village, Tortuga, Gran Couva and Indian Trail. Supported by TATT and the Universal Service Fund, this initiative will improve the availability and affordability of internet services, enabling residents to access online government services, education, employment opportunities and digital resources. |
| Strengthen Digital Identity through TTPass | The Ministry will advance the implementation of TTPass, the National Electronic Identity (e-ID) system, to provide citizens, residents and registered immigrants with secure digital identities for accessing government and private-sector services. The system will incorporate multi-factor and biometric authentication, digital signatures, encryption and e-KYC capabilities to strengthen identity verification and security. Implementation activities will include finalising the Terms of Reference, completing the DigiTT work plan and re-engaging Ministries, Departments and Agencies. TTPass is expected |

[18] Social Sector Investment Programme 2027. Pgs. 210-211. Accessed on: October 16, 2026. Available on: https://www.finance.gov.tt/wp-content/uploads/2026/10/SSIP-2027-for-web-1.pdf

| Project Name | Planned Activities for 2027 |
|---|---|
| | to simplify access to services, reduce administrative processes and strengthen protection against identity theft and fraud. |
| Digitise and integrate Government benefits through the CareTT Social Benefits Wallet | MPAAI will advance the CareTT initiative in FY 2027 through the development of the BenefiTT platform, a digital social benefits wallet designed to streamline the distribution of non-financial benefits across Ministries, Departments and Agencies. The platform will enable citizens to apply for, track and redeem benefits through a mobile and web-based interface, while strengthening identity verification through integration with the national e-ID system. This initiative is expected to reduce duplication, enhance fraud prevention, improve efficiency in benefit delivery and support the consolidation of social programmes within a single, accessible digital ecosystem. |
| National Citizen Services Platform for integrated service delivery | The Ministry will advance the development of a unified digital platform to provide citizens with a single access point for government services through a web portal and mobile application. The initiative will prioritise the digitalisation of high-demand services, implementation of life-event service bundles and integration with key systems, including the Social Benefits Wallet. The platform will incorporate AI-enabled virtual assistance to support service navigation and completion, with the aim of improving efficiency, reducing processing times, enhancing transparency and expanding |

| Project Name | Planned Activities for 2027 |
|---|---|
| | access to services, particularly for citizens in rural and underserved communities. |
| Expand Secure and Inclusive Digital Payment Services | The Ministry will advance the implementation of a Unified Payments Interface (UPI)-enabled Instant Payment System (IPS) to establish a secure and interoperable national digital payments network. The system will facilitate real-time person-to-person, person-to-merchant and Government-to-person transactions, including the efficient transfer of Government benefits. This initiative is expected to reduce reliance on cash, lower transaction costs and expand access to financial services for citizens and businesses, including small and informal enterprises. |
| Digital Technologies and AI | The AI Centres Programme will be expanded to establish accessible technology-enabled community spaces that provide digital training, free internet access and support for government e-services. Focus will be placed on underserved populations, including older persons, persons with disabilities and at-risk youth. This initiative is expected to help bridge the digital divide, improve digital literacy and promote greater participation in the digital economy. |
| Governance framework for the responsible use of AI | The Ministry will advance national guidelines for the ethical and responsible use of AI across the Public Service, establishing standards for transparency, accountability and safe adoption of emerging technologies. |

| Project Name | Planned Activities for 2027 |
|---|---|
| AI pilot projects across priority sectors | Pilot AI solutions will be introduced across selected government services to test, evaluate and scale applications, generating evidence-based insights to inform future policy and programme development. |
| Digital readiness and transformation assessments | A comprehensive Digital Readiness and Institutional Reform Assessment will be conducted to establish a national baseline and guide the development of a Whole-of-Government digital transformation roadmap. |
| A National Cloud Computing Framework | The Ministry will advance the development of a hybrid cloud infrastructure and supporting policy framework to modernise government IT systems, improve scalability and strengthen cybersecurity. |
| Strengthen data analytics and performance monitoring systems: | A national Business Intelligence and Performance Dashboard will be implemented to support real-time monitoring of Government performance, enhance transparency and improve data-driven decision-making. |
| Advance workforce planning for digital transformation | A Public Service Workforce Planning Strategy will be developed to align skills, competencies and institutional capacity with the demands of a modern, technology-driven public sector. |

# Status of Projects Initiated in Financial Year 2023

For the financial year 2023 the following new projects were scheduled for implementation under the Ministry of Public Administration and Artificial Intelligence, and as such require further inquiry on the progress of completion:

| Projects/Programmes | 2023 Actual | 2024 Actual | 2025 Actual | 2026 Revised Estimates | 2027 Estimates |
|---|---|---|---|---|---|
| CF-09/005/06/A069 Development and Implementation of a workforce Planning Strategy for the Public service | - | - | - | - | 500,000 |
| CF-09/005/06/A070 Development and Implementation of a Public Sector Integrity System | - | - | - | - | - |
| CF-09/005/06/A071 Development of a Hybrid Work Policy for the Public Service (formerly Development of a Work from Home policy for the Public Service) | - | 1,437,564 | - | 200,000 | 200,000 |
| IDF-005/06/F002 Upgrade of Physical Infrastructure for Tunapuna Administrative Complex and Siparia Administrative Complex | 2,000,000 | - | - | 1,000,000 | 2,000,000 |
| IDF-005/06/F003 Upgrade of Physical Infrastructure for NALIS Building | 2,750,000 | 4,978,188 | - | - | 4,000,000 |
| IDF-005/06/F004 Development of the Arima Administrative Complex | 10,000,000 | - | - | - | 1,000,000 |

## Status of Projects Initiated in Financial Year 2024

For the financial year 2024 the following new projects were scheduled for implementation under the Ministry of Public Administration and Artificial Intelligence, and as such require further inquiry on the progress of completion[19]:

| Projects/Programmes | 2024 Actual | 2025 Actual | 2026 Revised Estimates | 2027 Estimates |
|---|---|---|---|---|
| IDF-005/06/A002 Implementation of a Digital Nation[20] (formerly Establishment of the Digital Government Programme) | - | - | 10,000,000 | 10,000,000 |
| IDF-005/06/F005 Development of Government Storage Facilities | - | - | 67,008 | 1,500,000 |
| IDF-005/06/F006 Development of Government Office Accommodation | 8,357,648 | 6,940,267 | 5,989,192 | 5,000,000 |

[19] Draft Estimates of Development Programme for the Financial Year 2027. Pg. 253. Accessed on: October 16, 2026. Available on: https://www.finance.gov.tt/wp-content/uploads/2026/10/PRINT-VERSION-Development-Programme-2027.pdf

[20] This project was transferred from Head – Ministry of Digital Transformation.

## Status of Projects Initiated in Financial Year 2026

For the financial year 2026 the following new projects were scheduled for implementation under the Ministry of Public Administration and Artificial Intelligence, and as such require further inquiry on the progress of completion[21]:

| Projects /Programmes | 2026 Revised Estimates | 2027 Estimates |
|---|---|---|
| CF-09/003/11/F001 Implementation of the Digital Transformation Agenda[22] | 15,461,800 | 26,000,000 |
| CF-09/005/06/A072 Implementation of the Digital Society Programme[23] | 7,600,000 | 6,000,000 |
| CF-09/005/06/A073 Establishment of a Digital Economy Programme[24] | 6,000,000 | 500,000 |
| CF-09/005/06/A076 Implementation of a Future Ready Nation[25] (formerly Establishment of the Digital Government Solutions and Services) | 17,150,000 | 5,000,000 |
| CF-09/005/06/F016 Outfitting of the Ministry[26] | 500,000 | - |
| CF-09/005/06/F017 Outfitting of the Caribbean Telecommunications Union (CTU)[27] | 500,000 | - |

[21] Draft Estimates of Development Programme for the Financial Year 2027. Accessed on: October 16, 2026. Available on: https://www.finance.gov.tt/wp-content/uploads/2026/10/PRINT-VERSION-Development-Programme-2027.pdf
[22] This project was transferred from Head – Ministry of Digital Transformation.
[23] This project was transferred from Head – Ministry of Digital Transformation.
[24] This project was transferred from Head – Ministry of Digital Transformation.
[25] This project was transferred from Head – Ministry of Digital Transformation.
[26] This project was transferred from Head – Ministry of Digital Transformation.
[27] This project was transferred from Head – Ministry of Digital Transformation.

## New Projects from the Fiscal Year 2027[28]

The new projects that received funding in the 2027 Fiscal Year:

| Projects /Programmes | 2027 Estimates |
|---|---|
| CF-09/005/06/A078 Development and Implementation of a Service Delivery Policy Framework 2026-2030 | 250,000 |
| CF-09/005/06/F019 Acquisition of Property for the Director of Public Prosecutions, Tobago | 10,000,000 |

[28] Draft Estimates of Development Programme for the Financial Year 2027. Pgs. 89-90. Accessed on: October 16, 2026. Available on: https://www.finance.gov.tt/wp-content/uploads/2026/10/PRINT-VERSION-Development-Programme-2027.pdf

## Terms to Know

| Term | Definition |
|---|---|
| Budget | An itemized summary of estimated or intended expenditures for a given period along with proposals for financing them. The budget is the main economic policy tool of the government and indicates how it plans to use public resources to meet policy goals. |
| Budget Statement | A listing of planned revenue and expenditure for a given period of time. |
| Consolidated Fund | This fund refers to all revenues (taxes, custom duties and interest) or other monies raised or received by Trinidad and Tobago. Funds appropriated by Parliament and authorized for meeting expenditure for the service of Trinidad and Tobago are taken from the Consolidated Fund. |
| Departments | Departments refer to governmental organizations not headed by a Minister that deal with a particular area of interest that may cover matters where direct political oversight is inappropriate or unnecessary |
| Development Programme | Development Programme refers to capital expenditure aimed at improving and enhancing development in different areas of Trinidad and Tobago which includes human resources, economic and social development. The monies used to fund Development Programme expenditure are derived from two sources namely the Consolidated Fund and the Infrastructure Development Fund |
| Draft Estimates Details of Estimates of Recurrent | Expenditure This document provides details at sub-item level for a three-year period of the Recurrent Expenditure Budget for each Head of Expenditure and a Summary of Recurrent Expenditure totals by Head. It also includes a Chart of Accounts and classification of Expenditure Sub-items under the Personnel Expenditure, Goods & Services and Minor Equipment Purchases Sub-Heads. |

| Term | Definition |
|---|---|
| Draft Estimates of Development Programme | This document provides a summary and details of all projects for the Consolidated Fund covering a three-year period for the Heads of Expenditure of Ministries/Departments and the THA. It also includes a summary and details of projects falling under Head 701 - IDF for the same three-year period. |
| Draft Estimates of the Revenue and Expenditure of the Statutory Boards and Similar Bodies and of the Tobago House of Assembly | This document provides details of the Budget (Revenue/Income and Expenditure) at sub-item level for all Statutory Boards and other Similar Agencies and the Tobago House of Assembly (THA). It also includes a Chart of Accounts and classification of Expenditure Sub-items under the Personnel Expenditure, Goods and Services and Minor Equipment Purchases Sub Heads. |
| Expenditure | Spending to fulfill a government obligation, generally by issuing a cheque or disbursing cash. Expenditure is sometimes distinguished between capital and current. Capital expenditures are investments in physical assets, such as roads and buildings that can be used for a number of years. Current expenditures reflect spending on wages, benefit payments, and other goods or services that are consumed immediately. |
| Head of Expenditure | This refers to all Ministries / Departments or State Agencies that make up the Schedule to the Appropriation Bill. |
| Infrastructure Development Fund (IDF) | This fund refers to the mechanism used, in the main, to finance capital projects being implemented by existing and newly established special-purpose state entities to execute projects assigned to them by ministries, the Tobago House of Assembly and other state agencies. Importantly, monies utilized from this Fund must be approved by of the Parliament. |

| Term | Definition |
|---|---|
| Public Sector Investment Programme (PSIP) | The Public Sector Investment Programme (PSIP) is a strategic investment management tool used by the Government of the Republic of Trinidad and Tobago to transform its vision and policies into tangible programmes and projects. The PSIP is aligned to the Policy Framework of the Government of Trinidad and Tobago. This Framework articulates the Government's strategic vision to create a nation where families thrive, young people succeed, and communities grow stronger through responsible governance and forward-thinking policies. This vision is to be achieved through socio-economic transformation driven by strategic diversification, targeted investments, technological advancements, innovation, safer communities,<br><br>sustainable employment opportunities, and robust public-private sector collaboration.<br><br>In accordance with the Policy Framework of the Government of Republic of Trinidad and Tobago, the planned programme of works will focus on advancing programmes and projects in the following priority sectors: • Agriculture and Food Security; • Artificial Intelligence, Digital Transformation, New Media, and Social Media; • Ease of Doing Business; • Economic Diversification; • Education Policy Direction; • Government Efficiency; • Healthcare Reform; • Crime and Justice Reform; •Housing; • Regenerative Economy; • Sports Development; • Tourism Growth; • Transport; • Youth Development; and •Workers Agenda. |
| Recurrent Expenditure | Recurrent expenditure refers to all payments other than for capital assets. Recurrent Expenditure for Trinidad and Tobago is broken down into the following subheads: Personnel Expenditure includes salaries of employees in the Public Service; Goods and Services includes office supplies, contract employment, maintenance of vehicles etc.; Minor Equipment Purchases includes wireless equipment, cell phones, vacuum cleaners, etc.; Current Transfers and Subsidies includes allocations |

| Term | Definition |
|---|---|
| | to non-profit institutions, regional organizations, state enterprises, etc.; and Current Transfers to Statutory Boards and Similar Bodies includes allocations to the Tobago House of Assembly, statutory boards and all local government bodies. |
| Social Sector Investment Programme (SSIP) | The Social Sector Investment Programme (SSIP) delivers a people-first, systems-strong agenda, protecting vulnerable incomes, unlocking human capital, speeding healthcare throughput, building safe and resilient communities, and tightening value-for-money across the social sector. The SSIP is anchored in the Government's vision to achieve the Sustainable Development Goals through its programmes and projects. The SSIP is guided by the Government's National Policy Framework. |
| Statutory Authority | "Statutory Authority" means a local authority and any commission, board, committee, council or body (whether corporate or unincorporated) established by or under an Act other than the Companies Act declared by the President under section 3 to be subject to the provisions of this Act. |
| State Enterprises' Investment Programme (SEIP) | The State Enterprises' Investment Programme (SEIP) focuses on capital infrastructure projects undertaken by State Enterprises and Statutory Authorities in the following areas: energy, electricity, transport, tourism, communication, education and training, community, housing, health, public order and safety and public administration. The SEIP is financed through internally generated funds and loans serviced by either the Agencies or Government. |

## General Useful Information

HEAD 31: Ministry of Public Administration and Artificial Intelligence

| Documents | Web Link |
|---|---|
| Parliament Website | https://www.ttparliament.org/ |
| Parliament Youtube Channel | https://www.youtube.com/channel/UCDvTAcd3t8yEAIiM-Ck49lg |
| Budget Statement 2027 | https://www.finance.gov.tt/publications/national-budget/budget-statements/ |
| Draft Estimates of Recurrent Expenditure for the Financial Year 2027. | https://www.finance.gov.tt/wp-content/uploads/2026/10/PRINT-VERSION-Recurrent-Expenditure-2027.pdf |
| Draft Estimates of Development Programme for the Financial Year 2027. | https://www.finance.gov.tt/wp-content/uploads/2026/10/PRINT-VERSION-Development-Programme-2027.pdf |
| Draft Estimates of the Revenue and Expenditure of the Statutory Boards and Similar Bodies and the Tobago House of Assembly for Financial Year 2027. | https://www.finance.gov.tt/wp-content/uploads/2026/10/PRINT-VERSION-Statutory-Board-2027.pdf |
| Public Sector Investment Programme 2027. | https://www.finance.gov.tt/wp-content/uploads/2026/10/PSIP-TRINIDAD-2027-DIGITAL-FINAL.pdf |
| Social Sector Investment Programme 2027. | https://www.finance.gov.tt/wp-content/uploads/2026/10/SSIP-2027-for-web-1.pdf |
| State Enterprises Investment Programme 2027. | https://www.finance.gov.tt/state-enterprise-investment-programme-2027/ |

| | |
|---|---|
| Public Sector Investment Programme Tobago 2027. | https://www.finance.gov.tt/wp-content/uploads/2026/10/PSIP-TOBAGO-2027-DIGITAL-FINAL.pdf |
| Estimates of Recurrent Expenditure for the Financial Year 2026. | https://www.finance.gov.tt/wp-content/uploads/2026/03/Estimates-of-Recurrent-Expenditure-2026.pdf |
| Estimates of Development Programme for the Financial Year 2026. | https://www.finance.gov.tt/wp-content/uploads/2026/03/Estimates-of-Development-Programme-2026.pdf |
| Estimates of the Revenue and Expenditure of the Statutory Boards and Similar Bodies and the Tobago House of Assembly for Financial Year 2026. | https://www.finance.gov.tt/wp-content/uploads/2026/03/Estimates-of-the-Revenue-and-Expenditure-of-the-Statutory-Boards-and-Similar-Bodies-and-of-the-Tobago-House-of-Assembly-2026.pdf |
| Public Sector Investment Programme 2026. | https://www.finance.gov.tt/wp-content/uploads/2025/08/PSIP-Trinidad2025-Final-Digital.pdf |
| Social Sector Investment Programme 2026. | https://www.finance.gov.tt/wp-content/uploads/2025/08/SSIP-2026.pdf |
| State Enterprises Investment Programme 2026. | https://www.finance.gov.tt/wp-content/uploads/2025/10/SEIP-2026-for-web.pdf |
| Public Sector Investment Programme Tobago 2026. | https://www.finance.gov.tt/wp-content/uploads/2026/10/PSIP-TOBAGO-2027-DIGITAL-FINAL.pdf |
| Auditor General Report | https://auditorgeneral.gov.tt/sites/default/files/Auditor%20General%27s%20Report%202025.pdf |