

PARLIAMENT
REPUBLIC OF TRINIDAD AND TOBAGO

BUDGET GUIDE

PREPARED BY:
THE OFFICE OF THE PARLIAMENT

HEAD 28: MINISTRY OF HEALTH

ALLOCATION: $7,560,781,600

Publication

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About this Guide

This guide provides a summary of expenditure for the Ministry of Health for the period 2023-2027. It provides Members of Parliament and stakeholders with an overview of the Ministry's responsibilities. The primary purpose of this guide is to consolidate the information contained in the various Budget Documents pertaining to the Ministry of Health and provide readers with an analysis of that information. This guide is based primarily on:

- the Draft Estimates of Recurrent Expenditure, 2027;
- the Draft Estimates of Development Programme, 2027;
- the Draft Estimates of the Revenue and Expenditure of the Statutory Boards and Similar Bodies and of the Tobago House of Assembly, 2027;
- the Public Sector Investment Programme, 2027; and
- the Social Sector Investment Programme, 2027.

Overview of Head 28: Ministry of Health

$7,215,726,600 2027 Estimates of Recurrent Expenditure	$345,055,000 2027 Estimates of Development Programme
$7,560,781,600 2027 Total Allocation[1]	10.2% % of National Budget[2]

[1] Total Allocation = Recurrent Expenditure + Development Programme

[2] National Budget is calculated by adding the Total Recurrent Expenditure and Total Consolidated Fund. Head 18 – Ministry of Finance, Sub-Head 04 – Current Transfers and Subsidies, Sub-Item 11- Infrastructure Development Fund (IDF) (IDF allocation is part of the Ministry of Finance allocation for the financial year. Therefore, the total recurrent expenditure for the Ministry does not include the IDF funding.

Therefore, Percentage of the National Budget = [(Ministry's Recurrent Expenditure + Ministry's Consolidated Fund) ÷ (National Budget)] × 100

About the Ministry of Health[3]

Executive Leadership:

Minister: The Honourable Dr. Lackram Bodoe, MP
Minister in the Ministry of Health: The Honourable Dr. Rishad Seecheran, MP

Permanent Secretary: Ms. Erica Fortune
Chief Medical Officer (A.g.): Dr. Jeanine St Bernard

Mission:

To provide effective leadership for the health sector by focusing on evidence-based policy making; planning; monitoring; evaluation; collaboration and regulation. The Ministry of Health establishes national priorities for health and ensures an enabling environment for the delivery of a broad range of high quality, people-centred services from a mix of public and private providers.

Departments:

- Dental Services
- Drug Inspectorate
- Epidemiology
- Family Planning Education and Services
- Food and Drug Administration
- Health Centres
- HIV/AIDS Coordination
- HIV/AIDS Coordinating Committee
- Hospitals
- Maternal and Child Health
- Medical Services
- Medical Laboratory Services
- Mental Health Care Services
- National Blood Transfusion Services
- Nursing Services
- Nutrition Services
- Paramedical Services
- Private Health Facilities
- Public Health Education and Services
- Tobacco Control
- Veterinary Public Health
- Public Health (Policy and Standards)

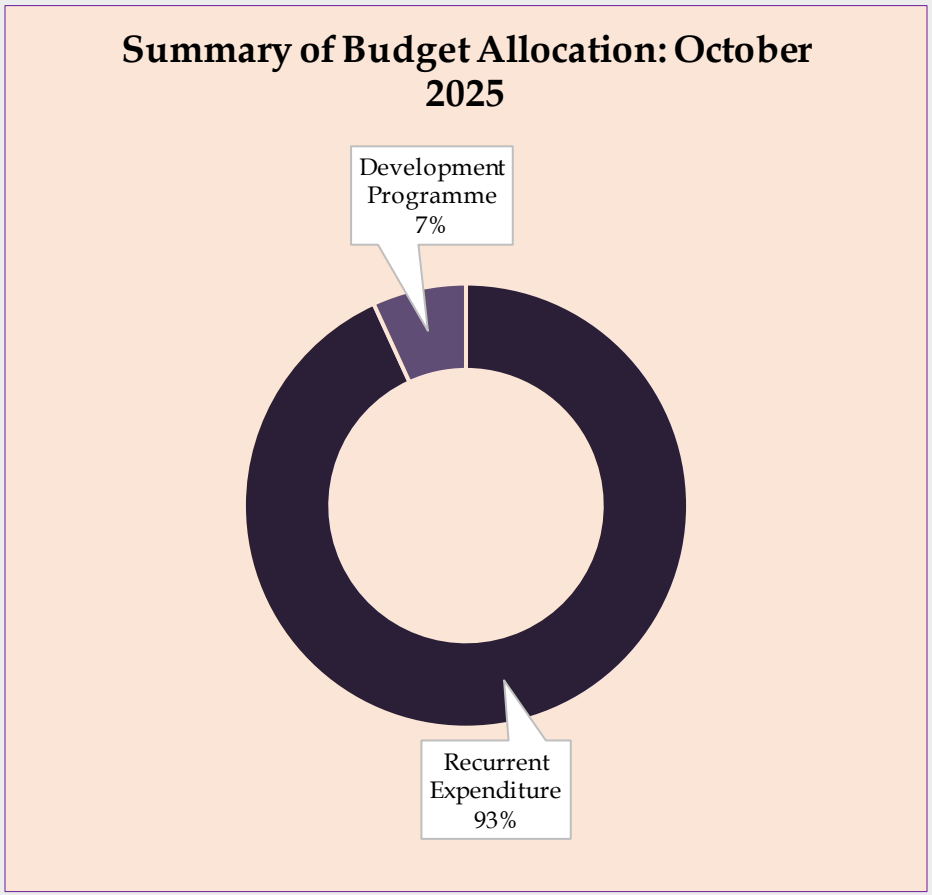
Statutory Boards and Other Bodies:

- Boards Regulating the Practice of Medicine and Related Professions
- Children's LIFE Fund Board of Management
- Dental Council of Trinidad and Tobago
- Drug Advisory Committee
- Eastern Regional Health Authority
- Emergency Medical Personnel Council of Trinidad and Tobago
- Food Advisory Committee
- Medical Council of Trinidad and Tobago
- National Emergency Ambulance Service Authority
- North Central Regional Health Authority
- North West Regional Health Authority
- Nurses and Midwives Council of Trinidad and Tobago
- Opticians Council of Trinidad and Tobago
- Pesticides and Toxic Chemicals Board
- Pharmacy Council of Trinidad and Tobago
- Princess Elizabeth Home for Handicapped Children
- South West Regional Health Authority

[3] Ministry of Health's Website: https://health.gov.tt/about-us and Gazette No. 166 of October 02, 2026: https://www.printery.gov.tt/e-gazette/2026/Gazette/Gazette_No.%20_166_of_2026.pdf accessed on October 12, 2026

Review of Budget 2026 Allocation

Budget Allocation: October 2025[4][5]



Recurrent Expenditure	$6,752,559,291
Development Programme	$ 495,000,000
Total	$ 7,247,559,291

[4] Draft Estimates Details of Estimates of Recurrent Expenditure for the Financial Year 2026. Accessed on: October 13, 2026. Available on: https://www.finance.gov.tt/draft-estimates-of-details-of-estimates-of-recurrent-expenditure-for-the-financial-year-2026/

[5] Draft Estimates of Development Programme, for the Financial Year 2026. Accessed on: October 13, 2026. Available on: https://www.finance.gov.tt/draft-estimates-of-development-programme-for-the-financial-year-2026/

Supplementation of Appropriation for Fiscal Year 2026[6]

During fiscal year 2026, it was necessary to have a Supplementation of Appropriation of resources to fund urgent and critical Recurrent in areas where insufficient allocation was provided. The source of these additional funds was the Consolidated Fund. The Ministry of Health requested and was granted the following supplementations:

HEAD 28: MINISTRY OF HEALTH

Recurrent Expenditure - $499,978,970

04/009/03 - Eastern Regional Health Authority - $59,508,770

To supplement the provision of $59,508,770 under the Eastern Regional Health Authority to the end of fiscal 2026.

04/009/05 - South West Regional Health Authority- $54,401,600

To supplement the provision totalling $54,401,600 under the South West Regional Health Authority for operational cost and outstanding trade payables to the end of fiscal 2026.

04/009/13 – Int.pay't-UDeCOTT TT$199.6Mn. F/Fin.Const. A/Hosp - $2,340,800

04/009/14 – Int. pay't UDeCOTT USD$99.6Mn. Arima Hospital Loan - $12,933,200

04/009/15 – Int.pay't UDeCOTT M/Term F'cing USDS$35.6Mn P/F Hospital - $6,999,400

04/009/18 – Interest Payment - UDeCOTT TT$127.5Mn. Construction costs New Sangre Grande Hospital - $3,200,300

04/009/19 – Interest Payment - UDeCOTT TT$101.9Mn. Re-Development of the Central Block at POSGH - $2,368,000

04/009/20 – Interest Payment - Ansa Merchant Bank Ltd - 11 Year Fixed Rate Loan TT$500Mn. upsized to TT$750Mn. Eastern Regional Health Authority - $19,125,000

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[6]Report of the Standing Finance Committee of the House of Representatives for the Second Session (2026/2027), Thirteenth Parliament on the consideration of proposals for the Supplementary and Variation Appropriation for the fiscal year 2026 June 12, 2026. Accessed: July 02, 2026. Available: https://www.ttparliament.org/wp-content/uploads/2025/06/p13-s2-H-20260615-SFC-R.pdf

04/009/21 – Interest Payment - Scotiabank Refinancing of Principal for $500Mn. RHA's Trade Payables Loan. Southwest Regional Health Authority - $**13,272,500**

04/009/24 Interest Payment – ERHA TT$469.756Mn. RHA's Trade Payables Loan - $**7,163,500**

04/009/25 Principal Payment - UDeCOTT TT$199.6Mn. F/Fin. - Construction of Arima Hospital- $**19,964,200**

04/009/27 Principal Payment - UDeCOTT Medium Term Financing USD$35.6Mn. P/F Hospital- $24,895,600

04/009/28 Principal Payment - Scotiabank Refinancing of Principal for $500Mn. RHA's Trade Payables Loan. Southwest Regional Health Authority- $50,000,000

04/009/29 Principal Payment - ERHA TT$469.756Mn Trade Payables Loan - $58,719,700

04/011/06 - UDeCOTT-RBC Royal Bank (T&T) Ltd. US$16.9Mn. 10-year Term Loan - Arima Hospital - $2,833,800

04/011/08 - UDeCOTT-CIBC First Caribbean International Bank (T&T) Ltd. TT$70.3Mn. 8yr. Fixed Rate Loan for Redevelopment of the Central Block at POSGH- $1,671,500

04/011/09 - UDeCOTT-CIBC First Caribbean International Bank US$12.4Mn. 8yr. Fixed Rate Loan for Redevelopment of the Central Block at POSGH - $2,011,900

04/011/09 - NIPDEC - TT$272.3Mn. Procurement, Storage and Distribution of Pharmaceuticals /Non-Pharmaceuticals - Interest Payment - $1,685,200

04/011/15 - NIPDEC - TT$267.3Mn. Procurement, Storage and Distribution of Pharmaceuticals /Non-Pharmaceuticals - Interest Payment - $3,093,600

04/011/16 - NIPDEC TT$284.19Mn. 8year Fixed Rate Term Loan - Procurement, Storage and Distribution of Pharmaceuticals / Non-Pharmaceutical - $19,867,100

04/011/17 - UDeCOTT - TT$100Mn. 2.95% Fixed Rate Loan due in 2026 for Package 1 Central Block Port of Spain General Hospital - Interest Payment- $368,800

04/011/18 - NIPDEC - TT$403Mn. Pharmaceuticals/Non-Pharmaceuticals - Programme 2nd Issue - Principal Payment- $25,188,900

04/011/19 - NIPDEC - TT$403Mn. Pharmaceuticals/Non-Pharmaceuticals - 2nd Issue - Interest Payment - $4,760,700

04/011/24 - NIPDEC - TT$272.3Mn. Procurement, Storage and Distribution of Pharmaceuticals/ Non-Pharmaceuticals - Principal Payment - $34,044,300

04/011/27 - NIPDEC - TT$267.3Mn Procurement, Storage and Distribution of Pharmaceuticals/Non-Pharmaceuticals - Principal Payment - $44,560,600

04/011/28 - UDeCOTT - TT$100Mn 2.95% Fixed Rate Loan due in 2026 for Package 1 Central Block Port of Spain General Hospital - Principal Payment - $25,000,000

To supplement the provision to enable the payment of Principal and Interest on loans totalling $386,068,600 to the end of fiscal 2026.

Variation of Appropriation for Fiscal Year 2026[7]

During fiscal year 2026, it was necessary to have a Variation of Appropriation of resources to fund urgent and critical Recurrent in areas where insufficient allocation was provided. The source of these additional funds was the Ministry of Finance. The Ministry of Health requested and was granted the following variations:

HEAD 28: MINISTRY OF HEALTH

Recurrent Expenditure: $17,282,800

01/001/01: Salaries and Cost of Living Allowance - $7,700,000

To replenish funds utilised to pay an advance on the arrears of Salaries owed to officers.

01/004/01: Salaries and Cost of Living Allowance - $9,582,800

To replenish funds utilised to pay an advance on the arrears of Salaries owed to officers.

[7] Report of the Standing Finance Committee of the House of Representatives for the Second Session (2026/2027), Thirteenth Parliament on the consideration of proposals for the Supplementary and Variation Appropriation for the fiscal year 2026 June 12, 2026. Accessed: July 02, 2026. Available: https://www.ttparliament.org/wp-content/uploads/2025/06/p13-s2-H-20260615-SFC-R.pdf

The Ministry's Total Allocation as a Percentage of the National Budget for the period 2023-2027

Year [8]	Total Allocation[9]	National Budget[10]	Percentage of National Budget
2023	$6,282,287,862.00	$69,379,928,103.00	9.1%
2024	$6,089,731,561.00	$63,674,007,590.00	9.6%
2025	$6,986,560,473.00	$65,450,506,594.00	10.7%
2026	$7,310,524,700.00	$76,782,919,774.00	9.5%
2027	$7,475,664,600.00	$73,542,254,357.00	10.2%

[8] For the Fiscal Years 2023 to 2025 actual figures were used to calculate the Ministry's total allocation. However, estimates were used to calculate the total allocation for the Fiscal Years 2026 and 2027.
[9] Total Allocation for the Ministry of Health = Recurrent Expenditure + Consolidated Fund Expenditure
[10] The National Budget = Recurrent Expenditure + Development Programme Expenditure: Consolidated Fund

The Ministry's Total Allocation as a Percentage of the National Budget by Subhead

10.2%	10.2%
Recurrent Expenditure[11]	Consolidated Fund[12]

10.2%
Total Percentage[13]

[11] Recurrent Expenditure as a Percentage of Total Recurrent Expenditure = $\left(\frac{\text{Ministry's Recurrent Expenditure}}{\text{Total Recurrent Expenditure}}\right) \times 100$

[12] Consolidated Fund as a Percentage of Total Consolidated Fund = $\left(\frac{\text{Ministry's Consolidated Fund Allocation}}{\text{Total Consolidated Fund}}\right) \times 100$

[13] Percentage of the National Budget = $\left[\frac{(\text{Ministry's Recurrent Expenditure} + \text{Ministry's Consolidated Fund})}{\text{National Budget}}\right] \times 100$

Where the Ministry Spends its Money



01 Personnel Expenditure: **$190,159,000**



03 Minor Equipment Purchases: **$599,400**



06 Current Transfers to Stat. Brds & SimilarBodies: **$15,207,700**



Consolidated Fund (CF): **$259,938,000**



02 Goods and Services: **$902,762,100**



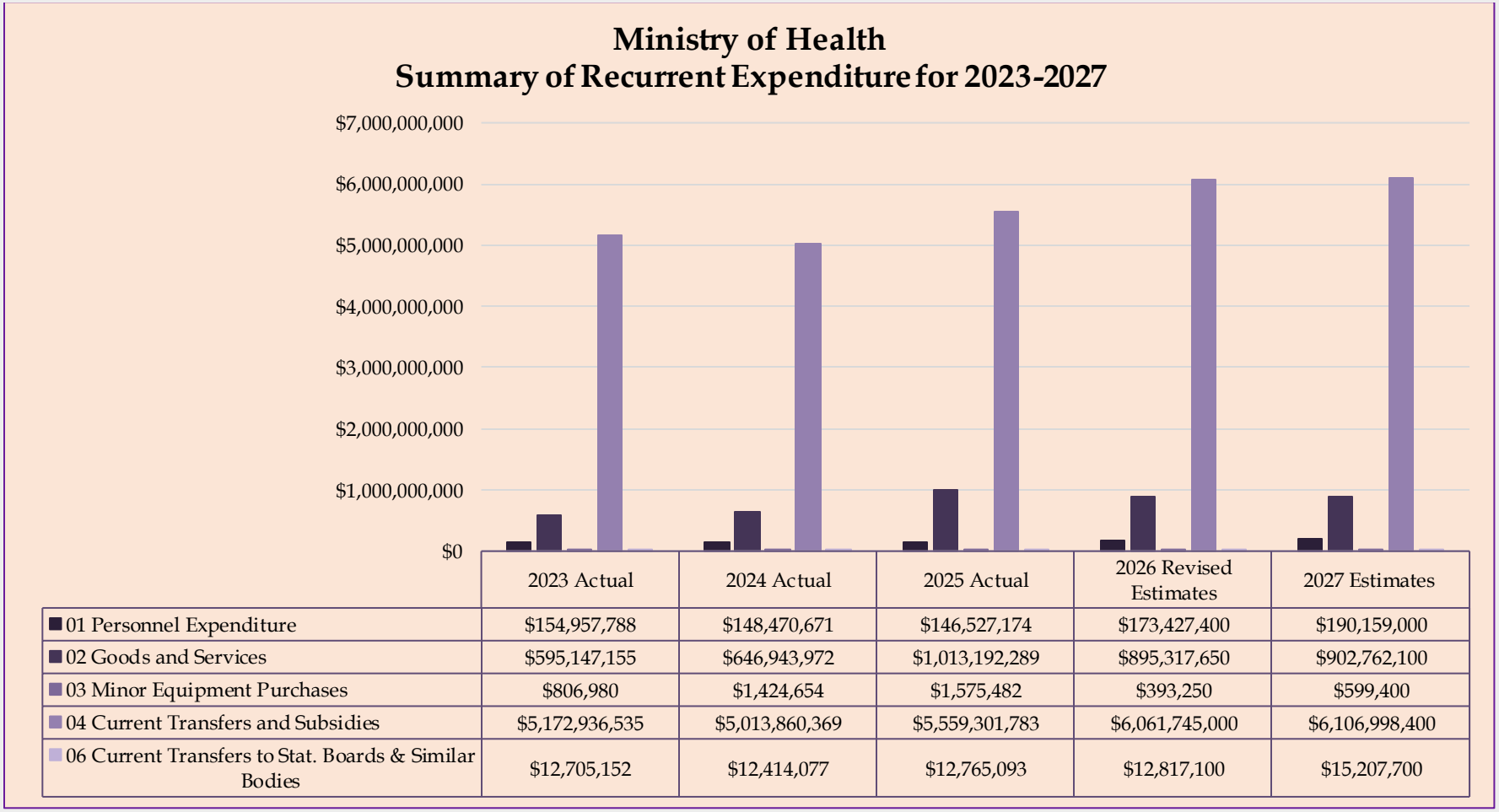
04 Current Transfers and Subsidies: **$6,106,998,400**



Infrastructure Development Fund (IDF):**$85,117,000**

Summary of Recurrent Expenditure for the period 2023-2027[14]

The Graph below illustrates the budget allocation of the Ministry's Recurrent Expenditure for the Fiscal Years 2023 to 2027.



	2023 Actual	2024 Actual	2025 Actual	2026 Revised Estimates	2027 Estimates
01 Personnel Expenditure	$154,957,788	$148,470,671	$146,527,174	$173,427,400	$190,159,000
02 Goods and Services	$595,147,155	$646,943,972	$1,013,192,289	$895,317,650	$902,762,100
03 Minor Equipment Purchases	$806,980	$1,424,654	$1,575,482	$393,250	$599,400
04 Current Transfers and Subsidies	$5,172,936,535	$5,013,860,369	$5,559,301,783	$6,061,745,000	$6,106,998,400
06 Current Transfers to Stat. Boards & Similar Bodies	$12,705,152	$12,414,077	$12,765,093	$12,817,100	$15,207,700

[14] Draft Estimates of Recurrent Expenditure for the Financial Year 2027. Accessed on: October 12, 2026. Available on: https://www.finance.gov.tt/wp-content/uploads/2026/10/PRINT-VERSION-Recurrent-Expenditure-2027.pdf

Analysis of Summary of Recurrent Expenditure[15]

Recurrent Expenditure refers to the expenditure incurred in the day-to-day operations of the Ministry for Personnel Expenditure, Goods and Services, Minor Equipment Purchases, Current Transfers and Subsidies and Current Transfers to Statutory Boards and Similar Bodies.

- The Ministry's Recurrent Expenditure for Fiscal Year 2027 is **$7,215,726,600**, which represents **10.2**% of the total Estimated Recurrent Expenditure for Fiscal Year 2027.

- Recurrent Expenditure **(Revised)** for Fiscal Year 2026 was **$7,143,700,400.** Comparing this figure with the estimated figure for Recurrent Expenditure in Fiscal Year 2027, the allocation increased by **$72,026,200** or **1%.** Correspondingly, the 2027 budgetary allocation for all Sub-Heads also increased.

- Sub-Head 01 **Personnel Expenditure** received the **third highest percentage (2.6%)** of the 2027 budgetary allocation for the Ministry**.** Over the period 2023 to 2027, the allocation to this Sub-Head fluctuated. The allocation for Fiscal Year 2027 is the **largest** given towards this Sub-Head over the period examined.

- Sub-Head 02 **Goods and Services** received the **second largest percentage (12.5%)** of the allocation for Fiscal Year 2027. The allocation to this Sub-Head increased by **$7,444,450** or **.83**% compared to the allocation **(Revised)** for Fiscal Year 2026.

- Sub-Head 03 **Minor Equipment Purchases** has consistently received the **lowest** allocation for the period 2023 to 2027. For Fiscal Year 2027, this Sub- Head received **0.008**% of the allocation to Estimated Recurrent Expenditure**.**

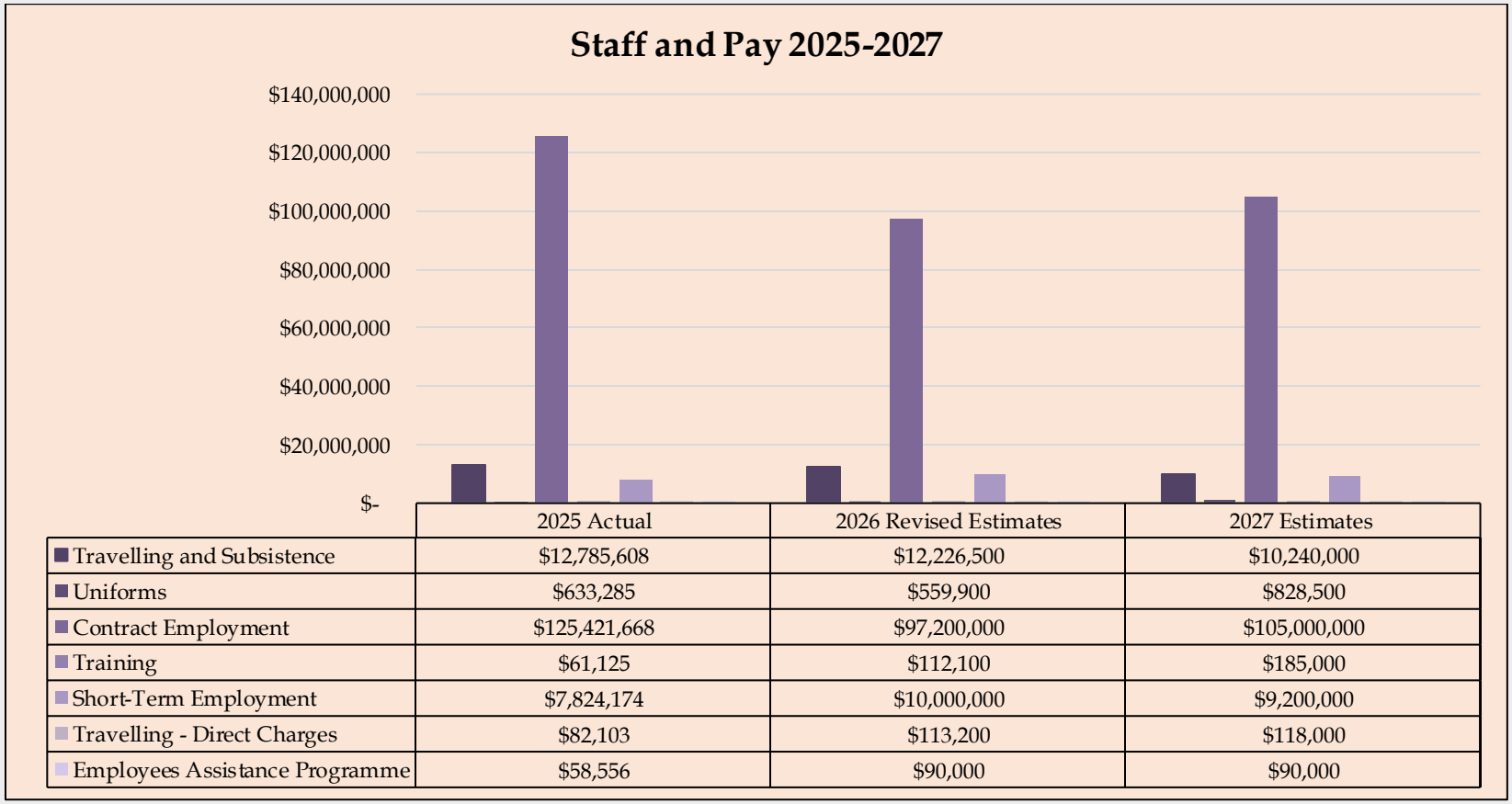
[15] Draft Estimates of Recurrent Expenditure for the Financial Year 2027. Accessed on: October 12, 2026. Available on: https://www.finance.gov.tt/wp-content/uploads/2026/10/PRINT-VERSION-Recurrent-Expenditure-2027.pdf

- Sub-Head 04 **Current Transfers and Subsidies** has consistently received the **largest** allocation over the period 2023 to 2027. For Fiscal Year 2027, **84.6**% of the allocation was given towards this Sub-Head.

- Sub-Head 06 **Current Transfers to Statutory Board and Similar Bodies** has consistently received the **second lowest** allocation for the period 2023 to 2027**.** For Fiscal Year 2027, this Sub Head received **.21**% of the Ministry's total Estimated Recurrent Expenditure. The allocation for Fiscal Year 2027 is the **largest** given towards this Sub-Head over the period examined.

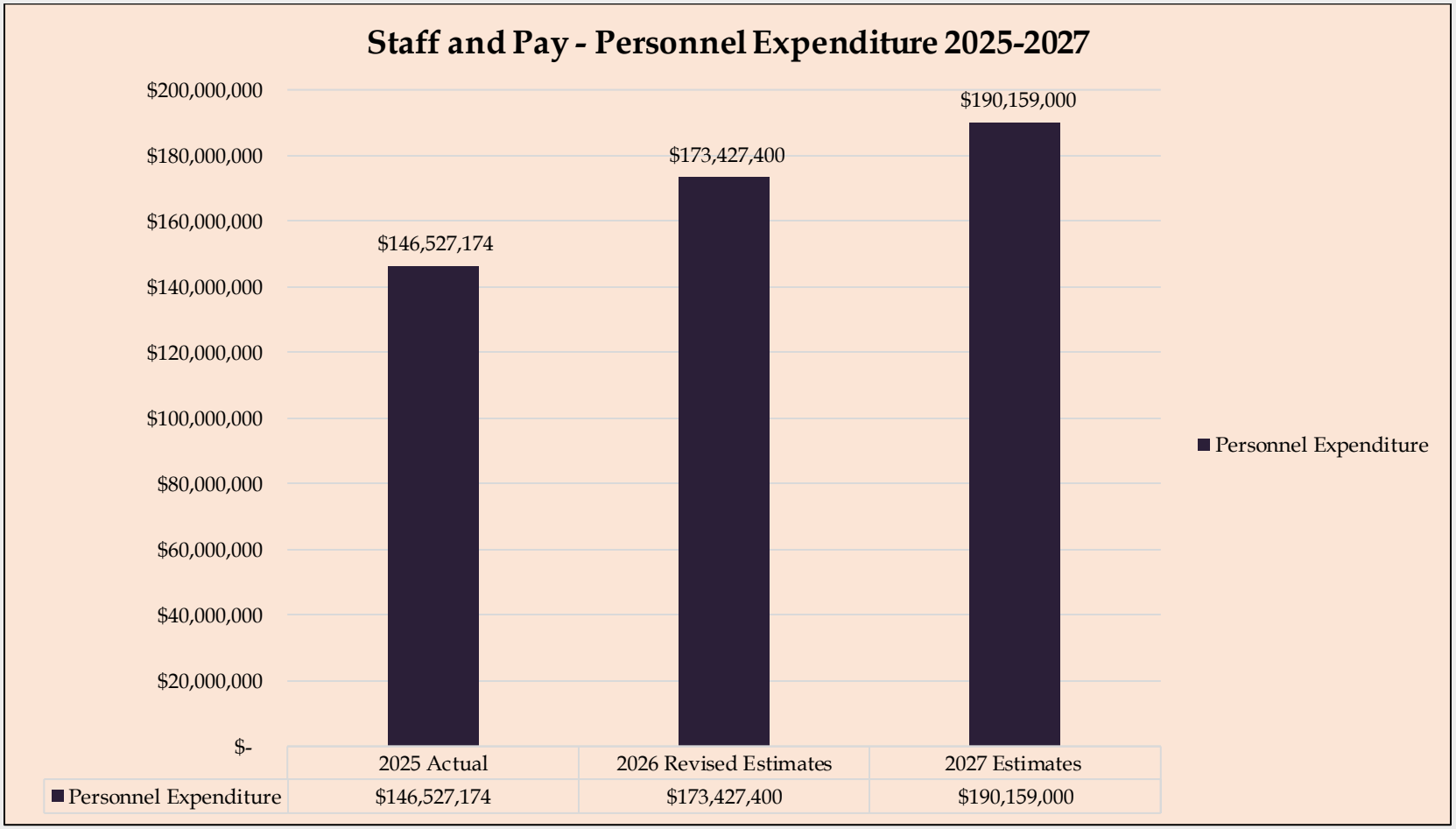
Staff and Pay

The allocation of staff expenditure for the Fiscal Year 2027 is **$315,820,500** which represents an increase of **$22,091,400** or approximately **7.5%** from the last Fiscal Year 2026 **(Revised)**. The following charts provide a breakdown of staff-related expenditure related for the period 2025 to 2027[16].



	2025 Actual	2026 Revised Estimates	2027 Estimates
Travelling and Subsistence	$12,785,608	$12,226,500	$10,240,000
Uniforms	$633,285	$559,900	$828,500
Contract Employment	$125,421,668	$97,200,000	$105,000,000
Training	$61,125	$112,100	$185,000
Short-Term Employment	$7,824,174	$10,000,000	$9,200,000
Travelling - Direct Charges	$82,103	$113,200	$118,000
Employees Assistance Programme	$58,556	$90,000	$90,000

[16]Draft Estimates of Recurrent Expenditure for the Financial Year 2027. Accessed on: October 12, 2026. Available on: https://www.finance.gov.tt/wp-content/uploads/2026/10/PRINT-VERSION-Recurrent-Expenditure-2027.pdf


Staff and Pay - Personnel Expenditure 2025-2027
$200,000,000
$180,000,000
$160,000,000
$140,000,000
$120,000,000
$100,000,000
$80,000,000
$60,000,000
$40,000,000
$20,000,000
$-
$146,527,174
$173,427,400
$190,159,000
2025 Actual
2026 Revised Estimates
2027 Estimates
Personnel Expenditure
$146,527,174
$173,427,400
$190,159,000
Personnel Expenditure

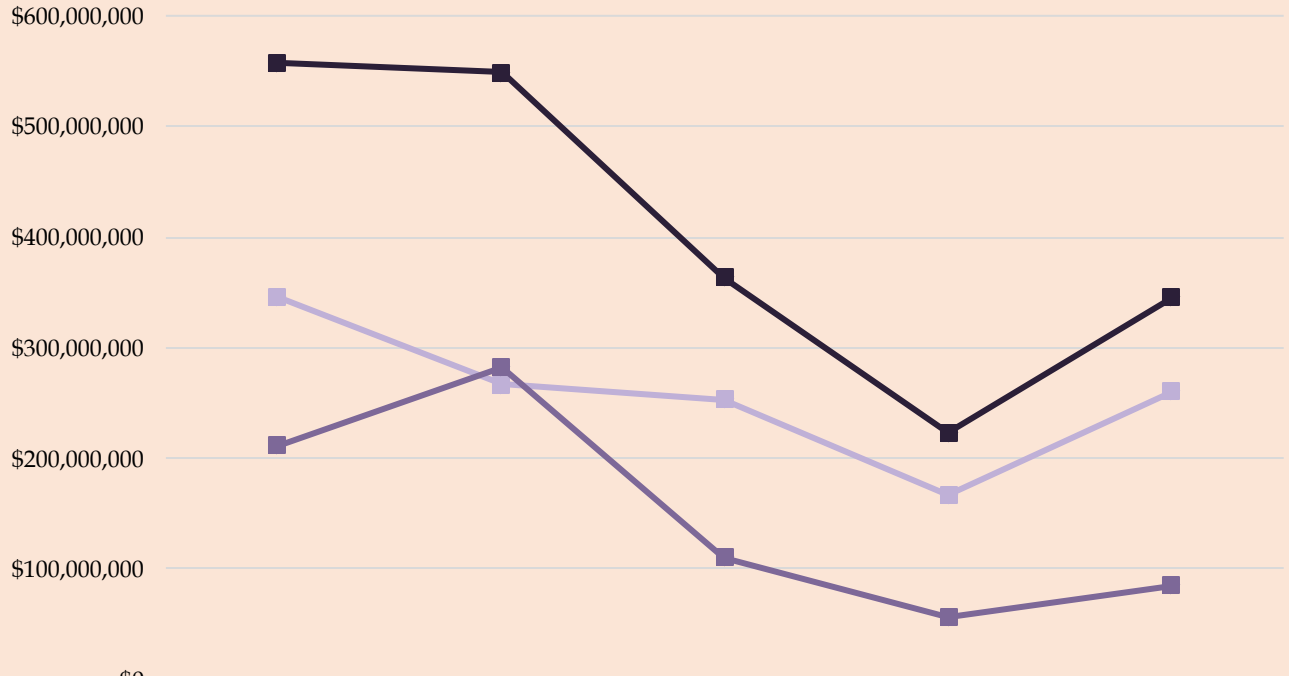
Summary of Development Programme Expenditure for Fiscal Years 2023-2027

Development Programme is capital expenditure aimed at improving and enhancing development in different areas of Trinidad and Tobago which includes human resources, economic and social development. The allocation to the Ministry of Health for development programmes and projects for fiscal year **2027** = **$345,055,000**[17]. These funds are presented in two parts as follows:

- Funds disbursed directly from the Consolidated Fund = **$259,938,000** and represent **75**% of the total development programme allocation to the Ministry; and
- Funds disbursed from the Infrastructure Development Fund = **$85,117,000** and represent **25**% of the total development programme allocation to the Ministry.

[17] Draft Estimates of Development Programme for the Financial Year 2027. Accessed on: October 12, 2026. Available on: https://www.finance.gov.tt/wp-content/uploads/2026/10/PRINT-VERSION-Development-Programme-2027.pdf

Summary of Development Programme 2023-2027



	2023 Actual	2024 Actual	2025 Actual	2026 Revised Estimates	2027 Estimates
Consolidated Fund	$345,734,292	$266,617,818	$253,198,652	$166,824,300	$259,938,000
Infrastructure Development Fund	$211,768,352	$282,099,547	$110,542,250	$56,309,100	$85,117,000
Total Development Programme	$557,502,644	$548,717,365	$363,740,902	$223,133,400	$345,055,000

Details of the Consolidated Fund by Item[18]



004 Social Infrastructure: **$220,500,000**



005 Multi – Sectoral and Other Services: **$39,438,000**

[18] Draft Estimates of Development Programme for the Financial Year 2027. Accessed on: October 12, 2026. Available on: https://www.finance.gov.tt/wp-content/uploads/2026/10/PRINT-VERSION-Development-Programme-2027.pdf

Details of Infrastructure Development Fund[19]



004 Social Infrastructure: **$50,000,000**

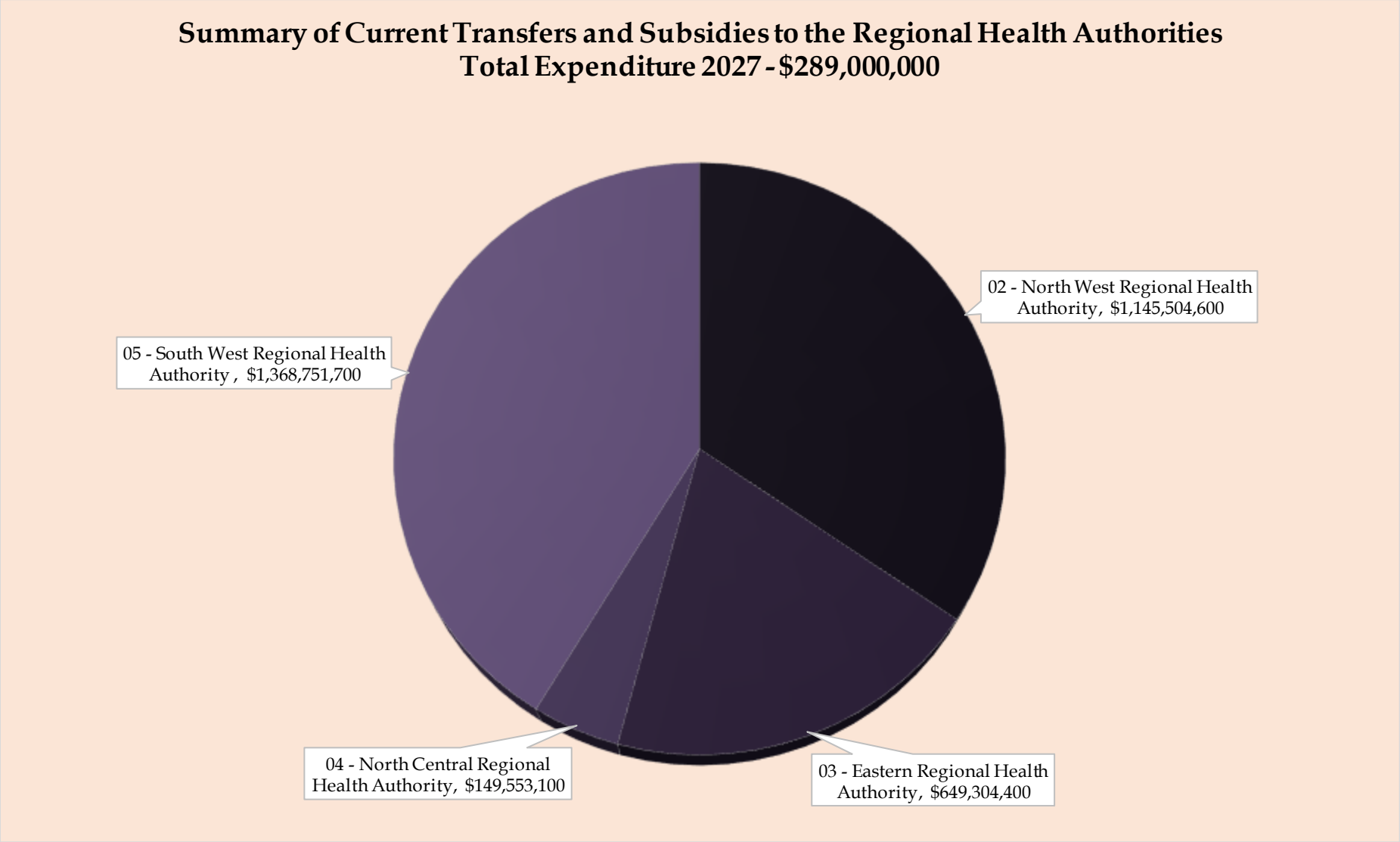


005 Multi – Sectoral and Other Services: **$35,117,000**

[19] Draft Estimates of Development Programme for the Financial Year 2027. Accessed on: October 12, 2026. Available on: https://www.finance.gov.tt/wp-content/uploads/2026/10/PRINT-VERSION-Development-Programme-2027.pdf

Expenditure Unique to the Ministry

Unique Expenditure refers to expenditure items incurred by the Ministry of Health that may not feature in other Ministries or Departments.



Public Sector Investment Programme 2027[20]

Health/HIV AIDS

An allocation of $365.0 million will be provided in fiscal year 2027 to the Health Sector to support activities including the enhancement of healthcare infrastructure, the procurement of modern medical equipment and the expansion of specialised health services.

Project Name	Planned Activities for 2027
Re-Development of Port of Spain General Hospital	The redevelopment of the Central Block in the Port-of-Spain General Hospital is part of the improvement of the delivery of the health care services through the provision of a more functional, safe and efficient hospital facility. The sum of $1.9 million will be allocated in fiscal year 2027 to enable the payment of consultancy fees and UDeCOTT's project management fees during the defects liability period of the project.
Operationalization of the Couva Medical and Multi-Training Facility and the San Fernando General Hospital	Financing of $10.0 million will be provided for the establishment of a catheterisation laboratory at the San Fernando General Hospital to enhance the delivery of cardiac services. The funding will be utilised to meet the cost of UDeCOTT's project management fees and consultancy fees.
Hospital Refurbishment Programme	In fiscal year 2027, the Ministry of Health, through the Regional Health Authorities, will continue to execute refurbishment works to public health facilities across Trinidad. A total of $20.0 million will be budgeted for the Hospital Refurbishment Programme.
Enhancement of General Hospitals	Government will continue to enhance public health infrastructure, with an investment of $28.0 million in fiscal year 2027. The improvement works to hospitals, which will be undertaken by the RHAs, are intended to enhance the functionality of healthcare facilities, improve the patient experience and support the delivery of healthcare services.

[20] Public Sector Investment Programme 2027. Accessed on: October 12, 2026. Available on: https://www.finance.gov.tt/wp-content/uploads/2026/10/PSIP-TRINIDAD-2027-DIGITAL-FINAL.pdf

Project Name	Planned Activities for 2027
Medical Equipment Upgrade Programme	A total funding of $60.0 million will be allocated for the Medical Equipment Upgrade Programme in fiscal year 2027 to facilitate continued investment in essential medical equipment for public health facilities.
Specialised Healthcare Services	In fiscal year 2027, increased investment under the Programme will strengthen the delivery of essential renal, cardiac and surgical services by enabling patients within the public healthcare system to receive treatment at private medical institutions. Allocations will be provided under the following projects: • Special Programme – Renal Dialysis –$80.0 million will be budgeted to provide renal dialysis services for an estimated 784 patients of the public health system; • Special Programme – Treatment of Adult Cardiac Diseases – a provision of $50.0 million will be utilised to support specialised cardiac services for patients of the public healthcare system; and • Waiting List for Surgery – an allocation of $15.0 million will facilitate payments to private medical institutions for vitreo-retinal, cataract, joint replacement and other specialised surgical procedures for patients.
Health Sector: Tobago	Strengthening the delivery of healthcare services in Tobago will also remain a key priority in fiscal year 2027. Investment totalling $22.9 million will be provided to the THA to support initiatives aimed at enhancing healthcare infrastructure and improving access to quality healthcare services across the island. Key projects to be undertaken include: • Purchase and Installation of Equipment and Machinery at Hospitals ($6.0 million allocated); • Improvement Works to Hospitals ($1.5 million allocated); • Construction of New Health Centres ($1.0 million allocated); • Establishment of an Oncology Unit ($1.0 million allocated); and • Purchase of Vehicles (Ambulances) ($1.0 million allocated).

Social Sector Investment Programme 2027[21]

For Fiscal Year 2027, the Ministry of Health will focus on advancing the Government's "Healthcare Reform" agenda through initiatives aimed at improving access to healthcare, strengthening service delivery, modernising health infrastructure and enhancing health outcomes for the population of Trinidad and Tobago. The Ministry's key priorities for 2027 will include prevention and management of non-communicable diseases, communicable disease elimination, strengthening of diagnostic and clinical services, expansion of health infrastructure, improvement of oral and paediatric healthcare, strengthening of the health workforce, and digital transformation of the public health system.

Key initiatives will include enhanced diabetes screening, the National NCD Scorecard, strengthened HIV/TB/STI diagnostic services, communicable disease elimination interventions, major health infrastructure projects, expanded dental and paediatric services, the Voluntary Clinical Update Programme for medical doctors, and implementation of Phase 1 of an integrated Health Information System. These initiatives are intended to support a more accessible, efficient, integrated and modern health system, while addressing priority health needs and improving the quality and timeliness of healthcare services provided to citizens.

Priority Areas	Planned Activities for 2027
Non-Communicable Diseases and Mental Health	• **Strengthen national monitoring and data systems for NCDs:** A National Non-Communicable Diseases Scorecard will be established to track disease burden, health outcomes and key performance indicators, supporting improved planning, accountability and evidence-based decision-making across the health sector. • **Expand early detection and screening for priority conditions:** Screening for diabetes will be enhanced alongside broader efforts to improve early identification of NCDs, including a national population-based study to estimate the prevalence of undiagnosed conditions and inform targeted interventions.

[21] Social Sector Investment Programme 2027. Accessed on: October 12, 2026. Available on: https://www.finance.gov.tt/wp-content/uploads/2026/10/SSIP-2027-for-web-1.pdf

Priority Areas	Planned Activities for 2027
	• **Introduce advanced technologies and treatment approaches:** Targeted initiatives will assess and introduce innovative tools such as Continuous Glucose Monitoring for high-risk groups, alongside evaluation of emerging treatment options to improve disease management and patient outcomes. • **Strengthen clinical oversight and quality of care:** National clinical audits and reviews of NCD-related hospital admissions and readmissions will be undertaken to improve treatment outcomes, reduce preventable complications and enhance the overall efficiency of healthcare delivery. • **Implementation of a mental health plan:** Mental health services, awareness and support programmes will be strengthened through the implementation of a comprehensive mental health plan that is integrated in all our healthcare delivery systems.
Communicable Diseases	• **Strengthen HIV testing, prevention and early diagnosis:** Expanded laboratory and diagnostic capacity will support improved HIV resistance testing, CD4 rapid testing, and integrated TB, HIV and STI diagnostics to enhance early detection and management of advanced HIV disease. Targeted outreach initiatives, including mobile testing and behaviour-change campaigns, will prioritise high-risk groups such as men, youth and women of childbearing age to increase testing uptake and reduce transmission. • **Enhance integrated service delivery for communicable diseases:** Greater integration of HIV, sexually transmitted infections and tuberculosis services at the primary healthcare level will support early linkage to care, improved treatment access and stronger patient retention. The expansion of "test and treat" approaches will improve continuity of care and overall health outcomes. • Advance disease surveillance, immunisation and elimination efforts: Implementation of digital tools such as the Electronic Immunisation Registry, alongside expanded vaccination programmes and strengthened surveillance systems, will improve coverage, data accuracy and responsiveness. Focused interventions will also target tuberculosis control, cervical

Priority Areas	Planned Activities for 2027
	cancer screening and rabies prevention, contributing to broader disease reduction and elimination goals.
Enhancement of Health Infrastructure	• **Expansion of Cardiac Care Services:** The construction and operationalisation of a new Catheterisation Laboratory at the San Fernando General Hospital will significantly enhance access to specialised cardiac procedures within the South-West Regional Health Authority. This investment will improve the timely diagnosis and treatment of cardiovascular conditions, reduce patient waiting times and strengthen the decentralisation of critical health services. • **Expansion of Specialised Surgical Services at the Couva Children's Hospital:** Phase 2 expansion will introduce advanced surgical services, including laparoscopic procedures, orthopaedic joint replacements and breast surgery. These enhancements will improve patient outcomes through minimally invasive techniques, reduce recovery times and address growing demand for specialised care, while strengthening the hospital's role as a modern, multi-specialty facility. • **Development of a National Laboratory Campus:** The establishment of a modern, integrated National Laboratory Campus will strengthen Trinidad and Tobago's diagnostic, surveillance and public health response systems. Designed to meet international biosafety and biosecurity standards, the facility will improve laboratory coordination, enhance testing capacity and support more effective disease detection and monitoring. • **Commissioning of the Port of Spain General Hospital Central Block:** The phased operationalisation of the new Central Block will expand acute care capacity through the provision of inpatient and outpatient services, including internal medicine, surgery, radiology, pharmacy and critical care. This initiative will modernise service delivery, improve patient flow and significantly strengthen access to specialised healthcare services across the national system.
Strengthening Oral Health Care	• **Revitalisation of Dental Services at Health Centres:** Targeted procurement of essential dental equipment and execution of infrastructural upgrades at facilities within the Eric

Priority Areas	Planned Activities for 2027
	Williams Medical Sciences Complex (EWMSC) will be undertaken in FY 2027 to strengthen service capacity and reduce treatment delays. These improvements are expected to enhance the efficiency, accessibility and responsiveness of oral healthcare services, contributing to improved patient outcomes and overall quality of care.
Enhancement of the Delivery of Health Services	• **Expand clinical capacity and strengthen medical workforce development:** The MOH will implement a Voluntary Clinical Update Programme targeting unemployed, underemployed and inactive medical doctors to support service delivery across the public health system. The initiative will enhance primary care capacity, reduce waiting times for clinic appointments and surgical procedures, and provide structured opportunities for skills enhancement, clinical exposure and professional reintegration of medical practitioners.
Implementation of Enhanced Digital Health Services	• **Implementation of an Integrated Health Information System:** A comprehensive digital platform will be implemented across the MOH and all RHAs to integrate clinical and administrative functions. This will improve patient management, streamline operations, enhance clinical decision-making, and support the "One Patient, One Record" approach for more coordinated and efficient healthcare delivery. • **Introduction of a National Health Identification System (Health ID):** A unique Health ID will be assigned to patients to enable accurate identification and seamless access to medical records across all public healthcare facilities. This initiative will reduce duplication, improve continuity of care, and strengthen the integrity and accessibility of patient information nationwide. • **Digitalisation of Medical Records:** The conversion of paper-based patient records into electronic formats will continue across RHAs. This will improve access to patient data, support more timely and informed medical decisions, reduce risks associated with physical record storage, and enhance overall service efficiency. • **Expansion of Telemedicine and Digital Health Services:** Telemedicine services will be introduced and expanded through the deployment of specialised equipment across health facilities. This will improve access to care, particularly for underserved populations, support

Priority Areas	Planned Activities for 2027
	remote consultations, and strengthen the delivery of healthcare services through technology-enabled solutions.
Policy Initiatives for the Ministry of Health	• The Ministry of Health also plans to develop policies across several areas of healthcare and undertake research on undiagnosed non-communicable diseases. **Policy:** • National Policy for the Prevention, Management and Control of NCDs for Trinidad and Tobago • National Alcohol Policy • Maternal and Child Health Policy • National Oral Health Policy • Climate Change & Health Policy • Healthy Ageing Policy **Research:** • Initiate a national population-based study to estimate the prevalence of undiagnosed NCDs.

Status of Projects Initiated in Fiscal Year 2023

For the fiscal year 2023, the following new project was scheduled for implementation under the Ministry of Health and therefore warrant require further inquiry regarding implementation status and progress towards completion[22]:

Projects /Programmes	2023 Actual	2024 Actual	2025 Actual	2026 Revised Estimates	2027 Estimates
IDF 005-06F-006 - Design and Construction of a Pharmaceutical and Non-Pharmaceutical Warehouse	-	-	-	-	-

[22] Draft Estimates of Development Programme for the Financial Year 2027. Accessed on: October 12, 2026. Available on: https://www.finance.gov.tt/wp-content/uploads/2026/10/PRINT-VERSION-Development-Programme-2027.pdf

Status of Projects Initiated in Fiscal Year 2024

For the fiscal year 2024, the following new projects were scheduled for implementation under the Ministry of Health and therefore warrant further inquiry regarding implementation status and progress towards completion[23]:

Projects/Programmes	2024 Actual	2025 Actual	2026 Revised Estimates	2027 Estimates
CF 004-07A-004 – Commissioning of Sangre Grande Hospital and the New Central Block of the Port of Spain General Hospital	$5,250,891	2,452,439	1,479,200	7,000,000
IDF 005-06F-007 – Enhancement of General Hospitals	$29,638,853	12,907,923	7,000,000	28,000,000

[23] Draft Estimates of Development Programme for the Financial Year 2027. Accessed on: October 12, 2026. Available on: https://www.finance.gov.tt/wp-content/uploads/2026/10/PRINT-VERSION-Development-Programme-2027.pdf

Status of Projects Initiated in Fiscal Year 2025

For the fiscal year 2025, the following new project was scheduled for implementation under the Ministry of Health and therefore warrant further inquiry regarding implementation status and progress towards completion[24]:

Projects/Programmes	2025 Actual	2026 Revised Estimates	2027 Estimates
IDF 005-06F-008 – Design and Construction of a Chemical Warehouse	-	$1,015,500	$500,000

[24] Draft Estimates of Development Programme for the Financial Year 2027. Accessed on: October 12, 2026. Available on: https://www.finance.gov.tt/wp-content/uploads/2026/10/PRINT-VERSION-Development-Programme-2027.pdf

Status of Projects Initiated in Fiscal Year 2026

For the fiscal year 2026, the following new projects were scheduled for implementation under the Ministry of Health and therefore warrant further inquiry regarding implementation status and progress towards completion[25]:

Projects/Programmes	2026 Revised Estimates	2027 Estimates
CF 004-07D-024 – National AIDS Coordinating Committee (NACC)	-	-
CF 005-06C-252 – Revitalisation of Dental Services	-	$5,200,000
IDF 004-07F-011 – Renovation works to Caribbean Public Health Agency (CARPHA) and Trinidad and Tobago Public Health Laboratory (TPHL) Buildings	$3,000,000	-

[25] Draft Estimates of Development Programme for the Financial Year 2027. Accessed on: October 12, 2026. Available on: https://www.finance.gov.tt/wp-content/uploads/2026/10/PRINT-VERSION-Development-Programme-2027.pdf

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New Projects Initiated in Fiscal Year 2027

d for implementation under the Ministry of Health[26]:

Projects/Programmes	2027 Estimates
IDF 005-06F-009 – Construction of the National Laboratory Campus	$750,000

[26] Draft Estimates of Development Programme for the Financial Year 2027. Accessed on: October 12, 2026. Available on: https://www.finance.gov.tt/wp-content/uploads/2026/10/PRINT-VERSION-Development-Programme-2027.pdf

Terms to Know

Term	Definition
Budget	An itemized summary of estimated or intended expenditures for a given period along with proposals for financing them. The budget is the main economic policy tool of the government and indicates how it plans to use public resources to meet policy goals.
Budget Statement	A listing of planned revenue and expenditure for a given period of time.
Consolidated Fund	This fund refers to all revenues (taxes, custom duties and interest) or other monies raised or received by Trinidad and Tobago. Funds appropriated by Parliament and authorized for meeting expenditure for the service of Trinidad and Tobago are taken from the Consolidated Fund.
Departments	Departments refer to governmental organizations not headed by a Minister that deal with a particular area of interest that may cover matters where direct political oversight is inappropriate or unnecessary
Development Programme	Development Programme refers to capital expenditure aimed at improving and enhancing development in different areas of Trinidad and Tobago which includes human resources, economic and social development. The monies used to fund Development Programme expenditure are derived from two sources namely the Consolidated Fund and the Infrastructure Development Fund
Draft Estimates Details of Estimates of Recurrent Expenditure	This document provides details at sub-item level for a three-year period of the Recurrent Expenditure Budget for each Head of Expenditure and a Summary of Recurrent Expenditure totals by Head. It also includes a Chart of Accounts and classification of Expenditure Sub-items under the Personnel Expenditure, Goods & Services and Minor Equipment Purchases Sub-Heads.
Draft Estimates of Development Programme	This document provides a summary and details of all projects for the Consolidated Fund covering a three-year period for the Heads of Expenditure of Ministries/Departments and the THA. It also

Term	Definition
	includes a summary and details of projects falling under Head 701 - IDF for the same three-year period.
Draft Estimates of the Revenue and Expenditure of the Statutory Boards and Similar Bodies and of the Tobago House of Assembly	This document provides details of the Budget (Revenue/Income and Expenditure) at sub-item level for all Statutory Boards and other Similar Agencies and the Tobago House of Assembly (THA). It also includes a Chart of Accounts and classification of Expenditure Sub-items under the Personnel Expenditure, Goods and Services and Minor Equipment Purchases Sub Heads.
Expenditure	Spending to fulfil a government obligation, generally by issuing a cheque or disbursing cash. Expenditure is sometimes distinguished between capital and current. Capital expenditures are investments in physical assets, such as roads and buildings that can be used for a number of years. Current expenditures reflect spending on wages, benefit payments, and other goods or services that are consumed immediately.
Head of Expenditure	This refers to all Ministries / Departments or State Agencies that make up the Schedule to the Appropriation Bill.
Infrastructure Development Fund (IDF)	This fund refers to the mechanism used, in the main, to finance capital projects being implemented by existing and newly established special-purpose state entities to execute projects assigned to them by ministries, the Tobago House of Assembly and other state agencies. Importantly, monies utilized from this Fund must be approved by of the Parliament.
Public Sector Investment Programme (PSIP)	The Public Sector Investment Programme (PSIP) is a strategic investment management tool used by the Government of the Republic of Trinidad and Tobago to transform its vision and policies into tangible programmes and projects. The PSIP is aligned to the Policy Framework of the Government of Trinidad and Tobago. This Framework articulates the Government's strategic vision to create a

Term	Definition
	nation where families thrive, young people succeed, and communities grow stronger through responsible governance and forward-thinking policies. This vision is to be achieved through socio-economic transformation driven by strategic diversification, targeted investments, technological advancements, innovation, safer communities, sustainable employment opportunities, and robust public-private sector collaboration. In accordance with the Policy Framework of the Government of Republic of Trinidad and Tobago, the planned programme of works will focus on advancing programmes and projects in the following priority sectors: • Agriculture and Food Security; • Artificial Intelligence, Digital Transformation, New Media, and Social Media; • Ease of Doing Business; • Economic Diversification; • Education Policy Direction; • Government Efficiency; • Healthcare Reform; • Crime and Justice Reform; •Housing; • Regenerative Economy; • Sports Development; • Tourism Growth; • Transport; • Youth Development; and •Workers Agenda.
Recurrent Expenditure	Recurrent expenditure refers to all payments other than for capital assets. Recurrent Expenditure for Trinidad and Tobago is broken down into the following subheads: Personnel Expenditure includes salaries of employees in the Public Service; Goods and Services includes office supplies, contract employment, maintenance of vehicles etc.; Minor Equipment Purchases includes wireless equipment, cell phones, vacuum cleaners, etc.; Current Transfers and Subsidies includes allocations to non-profit institutions, regional organizations, state enterprises, etc.; and Current Transfers to Statutory Boards and Similar Bodies includes allocations to the Tobago House of Assembly, statutory boards and all local government bodies.
Social Sector Investment Programme (SSIP)	The Social Sector Investment Programme (SSIP) delivers a people-first, systems-strong agenda, protecting vulnerable incomes, unlocking human capital, speeding healthcare throughput, building

Term	Definition
	safe and resilient communities, and tightening value-for-money across the social sector. The SSIP is anchored in the Government's vision to achieve the Sustainable Development Goals through its programmes and projects. The SSIP is guided by the Government's National Policy Framework.
Statutory Authority	"Statutory Authority" means a local authority and any commission, board, committee, council or body (whether corporate or unincorporated) established by or under an Act other than the Companies Act declared by the President under section 3 to be subject to the provisions of this Act.
State Enterprises' Investment Programme (SEIP)	The State Enterprises' Investment Programme (SEIP) focuses on capital infrastructure projects undertaken by State Enterprises and Statutory Authorities in the following areas: energy, electricity, transport, tourism, communication, education and training, community, housing, health, public order and safety and public administration. The SEIP is financed through internally generated funds and loans serviced by either the Agencies or Government.

General Useful Information

Documents	Web Link
Parliament Website	https://www.ttparliament.org/
Parliament YouTube Channel	https://www.youtube.com/channel/UCDvTAcd3t8yEAIiM-Ck49lg
Budget Statement 2027	https://www.finance.gov.tt/publications/national-budget/budget-statements/
Draft Estimates of Recurrent Expenditure for the Financial Year 2027.	https://www.finance.gov.tt/wp-content/uploads/2026/10/PRINT-VERSION-Recurrent-Expenditure-2027.pdf
Draft Estimates of Development Programme for the Financial Year 2027.	https://www.finance.gov.tt/wp-content/uploads/2026/10/PRINT-VERSION-Development-Programme-2027.pdf
Draft Estimates of the Revenue and Expenditure of the Statutory Boards and Similar Bodies and the Tobago House of Assembly for Financial Year 2027.	https://www.finance.gov.tt/wp-content/uploads/2026/10/PRINT-VERSION-Statutory-Board-2027.pdf
Public Sector Investment Programme 2027.	https://www.finance.gov.tt/wp-content/uploads/2026/10/PSIP-TRINIDAD-2027-DIGITAL-FINAL.pdf
Social Sector Investment Programme 2027.	https://www.finance.gov.tt/wp-content/uploads/2026/10/SSIP-2027-for-web-1.pdf

State Enterprises Investment Programme 2027.	https://www.finance.gov.tt/state-enterprise-investment-programme-2027/
Public Sector Investment Programme Tobago 2027.	https://www.finance.gov.tt/wp-content/uploads/2026/10/PSIP-TOBAGO-2027-DIGITAL-FINAL.pdf
Estimates of Recurrent Expenditure for the Financial Year 2026.	https://www.finance.gov.tt/wp-content/uploads/2026/03/Estimates-of-Recurrent-Expenditure-2026.pdf
Estimates of Development Programme for the Financial Year 2026.	https://www.finance.gov.tt/wp-content/uploads/2026/03/Estimates-of-Development-Programme-2026.pdf
Estimates of the Revenue and Expenditure of the Statutory Boards and Similar Bodies and the Tobago House of Assembly for Financial Year 2026.	https://www.finance.gov.tt/wp-content/uploads/2026/03/Estimates-of-the-Revenue-and-Expenditure-of-the-Statutory-Boards-and-Similar-Bodies-and-of-the-Tobago-House-of-Assembly-2026.pdf
Public Sector Investment Programme 2026.	https://www.finance.gov.tt/wp-content/uploads/2025/08/PSIP-Trinidad2025-Final-Digital.pdf
Social Sector Investment Programme 2026.	https://www.finance.gov.tt/wp-content/uploads/2025/08/SSIP-2026.pdf
State Enterprises Investment Programme 2026.	https://www.finance.gov.tt/wp-content/uploads/2025/10/SEIP-2026-for-web.pdf
Public Sector Investment Programme Tobago 2026.	https://www.finance.gov.tt/wp-content/uploads/2026/10/PSIP-TOBAGO-2027-DIGITAL-FINAL.pdf

Auditor General Report	https://auditorgeneral.gov.tt/sites/default/files/Auditor%20General%27s%20Report%202025.pdf