



DEVELOPMENT PROGRAMME

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About this Guide

This guide provides Members of Parliament and stakeholders with an overview and analysis of development programme expenditure across the public sector for the period 2023 to 2027. Its principal purpose of this guide is to consolidate the information contained within the various Budget Documents pertaining to development programme expenditure and present an analysis of the allocations and trends reflected therein.

This guide is based primarily on:

- ✓ [*the Draft Estimates of Development Programme 2027*](#);
- ✓ [*the Public Sector Investment Programme 2027*](#);
- ✓ [*the State Enterprises Investment Programme 2027*](#); and
- ✓ [*The Appropriation \(Financial Year - 2027\) Bill, 2027*](#).

This guide is divided into five (5) sections:

- Understanding the Development Programme;
- Review of development programme Allocation 2026;
- Summary of Total Development Programme, 2023 to 2027;
- Summary of the Development Programme: Consolidated Fund; and
- Summary of Infrastructure Development Fund

UNDERSTANDING THE DEVELOPMENT PROGRAMME



HUMAN RESOURCES

Capital expenditure aimed at improving and enhancing human resources.



ECONOMIC DEVELOPMENT

Capital expenditure aimed at improving and enhancing economic development.



SOCIAL DEVELOPMENT

Capital expenditure aimed at improving and enhancing social development.



PUBLIC INFRASTRUCTURE

Government spending used to build, improve or expand public infrastructure.



SERVICES AND CAPACITY

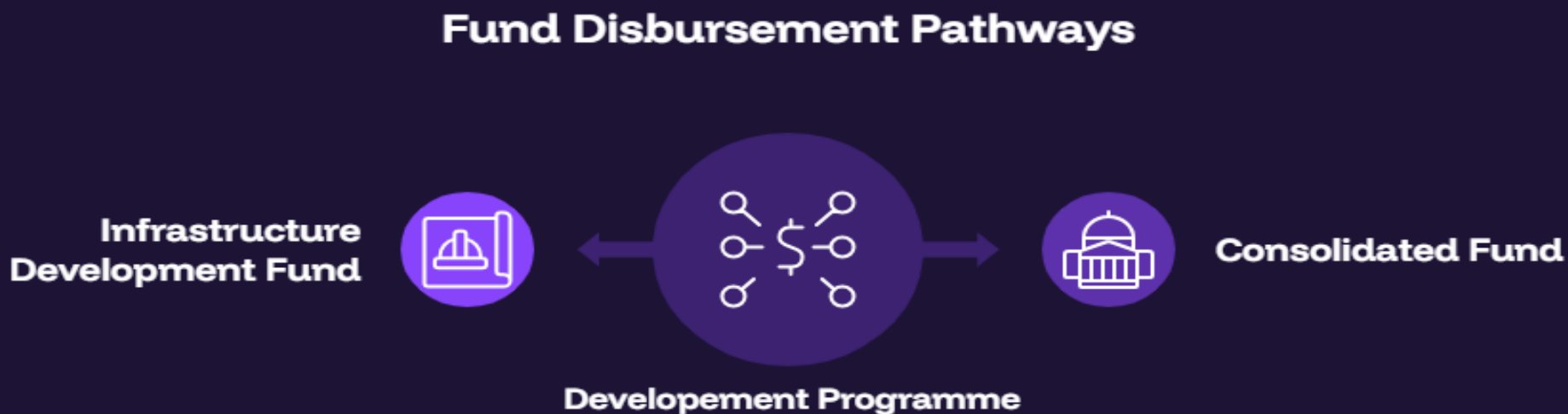
Government spending used to build, improve or expand services and development capacity.

Overview of the Development Programme

The Development Programme is capital expenditure aimed at promoting and enhancing development in different areas of Trinidad and Tobago, which includes; human resources, economic and social development¹.

The Estimates for the Development Programme are presented in two parts:

- Part 'A' represents the funds appropriated by Parliament and disbursed directly from the Consolidated Fund; and
- Part 'B' represents funds disbursed directly from the Infrastructure Development Fund.



¹ Guide To the Budget Process: <https://www.finance.gov.tt/wp-content/uploads/2023/09/MoFTT-Guide-to-Budget-September-2023-R.pdf> accessed on July 23, 2025

² The Constitution of the Republic of Trinidad and Tobago: <https://laws.gov.tt/pdf/Constitution.pdf> accessed on July 23, 2025

³ Guide To the Budget 2025: <https://www.ttparliament.org/wp-content/uploads/2024/10/TTBudgetGuide2025.pdf> accessed on July 23, 2025

⁴ Guide To the Budget Process: <https://www.finance.gov.tt/wp-content/uploads/2023/09/MoFTT-Guide-to-Budget-September-2023-R.pdf> accessed on July 23, 2025

⁵ The Parliament of Trinidad and Tobago Website, debate on Friday September 8, 2006: <https://www.ttparliament.org/wp-content/uploads/2022/01/hh20060908.pdf> accessed on July 23, 2025

⁶ Legal Notice No. 347 of December 29, 1997: <http://laws.gov.tt/ttdll-web/revision/bylegalnotice> accessed on July 23, 2025

⁷ The Exchequer and Audit Act, Chap. 69:01: http://rgd.legalaffairs.gov.tt/laws2/alphabetical_list/lawspdfs/69.01.pdf accessed on July 23, 2025

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capital projects under the Government's capital programme. It is the approval of additional resources for transfer from the Consolidated Fund to the IDF.

Operationally, the IDF is the mechanism used to finance projects being implemented by existing and newly established special-purpose state entities to execute projects assigned to them by ministries, the Tobago House of Assembly and other state agencies. Importantly, moneys are only utilised in this Fund with the approval of the Parliament – a mechanism to facilitate the acceleration and provide flexibility in the implementation of the capital development programme.⁸

⁸ Guide To the Budget Process: <https://www.finance.gov.tt/wp-content/uploads/2023/09/MoFTT-Guide-to-Budget-September-2023-R.pdf> accessed on July 23, 2025

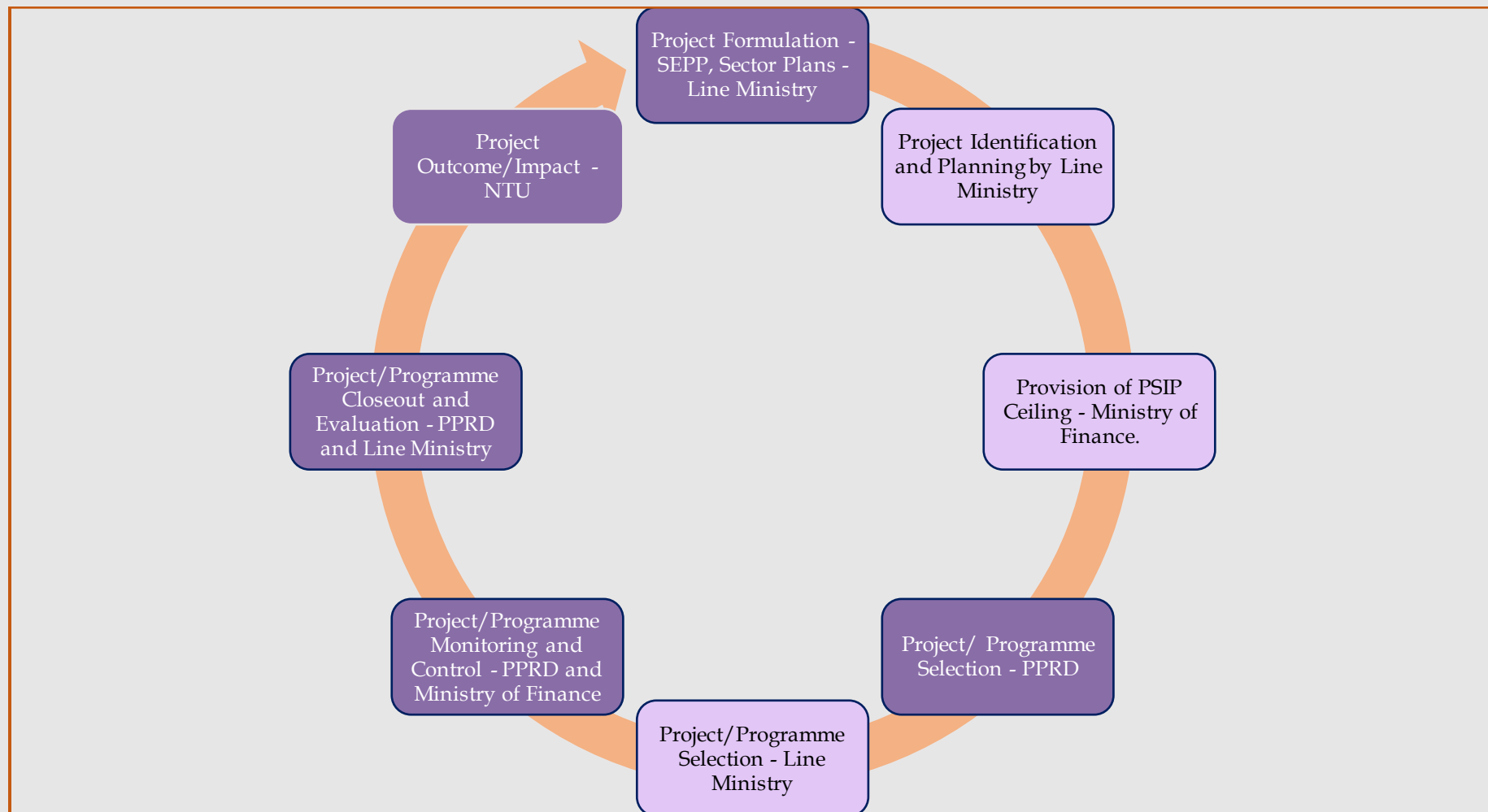
The Public Sector Investment Programme⁹

The Public Sector Investment Programme (PSIP) is a strategic investment plan of the Government of the Republic of Trinidad and Tobago in the formulation of the National Budget which reflects public investment against national priority areas for development. The PSIP comprises programmes and projects of Ministries, Departments and Agencies (MDAs) designed to achieve national strategic objectives, and it is funded through the Consolidated Fund (CF) and the Infrastructure Development Fund (IDF).



⁹ Draft Estimates of Development Programme for the Financial Year 2027. Accessed on: October 12, 2026. Available on: <https://www.finance.gov.tt/wp-content/uploads/2026/10/PRINT-VERSION-Development-Programme-2027.pdf>

The Public Sector Investment Programmes (PSIP) Policy Cycle¹⁰



¹⁰ Sixteenth Report of the Public Administration and Appropriations Committee on an examination into the implementation of the PSIP: <https://www.ttparliament.org/wp-content/uploads/2021/11/p11-s4-J-20190125-PAAC-R16.pdf> accessed on July 23, 2025.

Roles and Responsibilities

Role	Responsibilities
Ministry of Finance¹¹	The Ministry of Finance has overall responsibility for the preparation and administration of the Budget. Ministries, Departments and Agencies are required to submit their draft estimates of Revenue and draft estimates of Recurrent Expenditure for the financial year 2026 to the Ministry of Finance by April 30, 2025. However, the draft estimates of the Capital Expenditure Programme should be submitted to the Ministry of Planning and Development now Ministry of Planning, Economic Affairs and Development and also copied to the Ministry of Finance by April 30, 2025.
Minister of Finance¹²	(a) Authorisation of Expenditure from the Consolidated Fund Chapter 8, Section 113 (1) and (2) of the Constitution of The Republic of Trinidad and Tobago states: “(1) The Minister responsible for finance shall cause to be prepared and laid before the House of Representatives before or not later than thirty days after the commencement of each financial year, estimates of the revenues and expenditure of Trinidad and Tobago for that year. (2) The heads of expenditure contained in the estimates, other than expenditure charged upon the Consolidated Fund by this Constitution or any Act, shall be included in a Bill, to be known as an Appropriation Bill, providing for the issue from the Consolidated Fund of the sums necessary to meet that expenditure and the appropriation of those sums for the purposes specified therein.” (b) Control and Management of Public Finance

¹¹ Ministry of Finance Call Circular for the financial year 2026 No. 01 Dated: April 4, 2025: <https://www.finance.gov.tt/wp-content/uploads/2025/04/Minister-of-Finance-Call-Circular-2026.pdf> accessed on July 23, 2025

¹² The Constitution of the Republic of Trinidad and Tobago: <https://laws.gov.tt/pdf/Constitution.pdf> accessed on July 23, 2025

Role	Responsibilities
	The Minister of Finance, under the Constitution and the provisions of the Exchequer and Audit Act Chapter 69:01 is responsible for the management of the Consolidated Fund and the supervision, control and direction of all matters relating to the financial affairs of the State which are not law assigned to any other Minister.
Ministry of Planning, Economic Affairs and Development	The Ministry of Planning, Economic Affairs and Development is responsible for the overall management of the PSIP which includes the approval, monitoring and evaluation of projects/programmes in the PSIP. It also assists Ministries and Departments with the strategic fit of projects with the national policy as well as in the debottlenecking of problems and the management of allocations¹³. The Ministry discharges this responsibility through¹⁴: • the Socio-Economic and Policy Planning Division (SEPPD) – provides the strategic framework and national policies that guide the strategic direction of projects/programmes; • the Project Planning and Reconstruction Division (PPRD) – prepares and monitors the PSIP to ensure alignment to the strategic development objectives of the government, continued development of the economy, efficiency in the use of resources and transparency in financial management; and • the National Transformation Unit (NTU) – evaluates the impacts of projects and programmes in terms of benefits accrued, best practices learnt and strengths and weaknesses in project design.

¹³ Ministry of Finance Call Circular for the financial year 2026 No. 01 Dated: April 4, 2025: <https://www.finance.gov.tt/wp-content/uploads/2025/04/Minister-of-Finance-Call-Circular-2026.pdf> accessed on July 23, 2025

¹⁴ Sixteenth Report of the public Administration and Appropriations Committee on an examination into the implementation of the PSIP <https://www.ttparliament.org/wp-content/uploads/2021/11/p11-s4-J-20190125-PAAC-R16.pdf> accessed on July 23, 2025

REVIEW OF DEVELOPMENT PROGRAMME ALLOCATION 2026



OCTOBER 2025 ALLOCATION

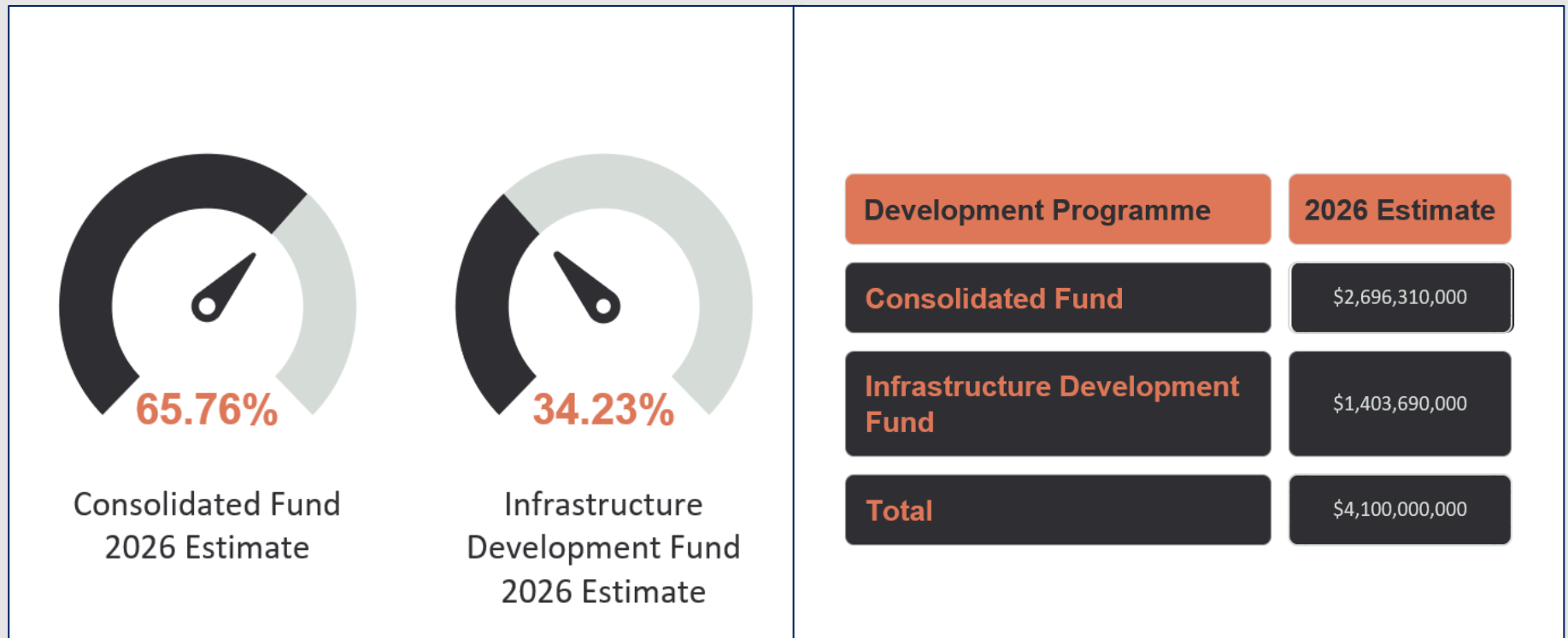


CONSIDERATION OF
SUPPLEMENTAL



REVISED ESTIMATES OF
ALLOCATION

Budget Allocation: October 2026¹⁵



¹⁵ Draft Estimates of Development Programme for the Financial Year 2027. Accessed on: October 12, 2026. Available on: <https://www.finance.gov.tt/wp-content/uploads/2026/10/PRINT-VERSION-Development-Programme-2027.pdf>

Consideration of Supplementation¹⁶

Supplementary Estimates are an expenditure plan introduced to provide funds to the Government to meet new or increased costs.

The Government may introduce as many sets of Supplementary Estimates in a given fiscal year as it deems necessary.

The mid-year review, which is conducted by the Ministry of Finance, provides the opportunity for the Government to return to Parliament to seek approval for Supplementation and Variation of Appropriation.

The Finance (Supplementation Appropriation) (Financial Year 2026) Act, 2026 was passed in the House of Representatives and Senate on June 16 and June 17, 2026, respectively which approved the issue of a total sum of \$ 3,664,894,769.00 for thirty (30) Heads of Expenditure. The supplementation to the Development Programme was \$92,756,384.00 for the following five (5) Heads of Expenditure:

HEAD: 15 - TOBAGO HOUSE OF ASSEMBLY - \$15,000,000.00

09/004/04/C/759 - Reconstruction of Scarborough Secondary School - \$15,000,000

To provide for the expenditure associated with the reconstruction of the Scarborough Secondary School.

HEAD: 26 - MINISTRY OF EDUCATION - \$30,000,000.00

09/005/06/A/042 - Acquisition and Delivery of Laptops and Tablets - \$30,000,000.00

To supplement the provision for the acquisition of laptops for Form One (1) students for the 2026/2027 Academic year.

HEAD: 31 - MINISTRY OF PUBLIC ADMINISTRATION - \$25,000,000.00

¹⁶Report of the Standing Finance Committee of the House of Representatives for the Second Session (2026/2027), Thirteenth Parliament on the consideration of proposals for the Supplementary and Variation Appropriation for the fiscal year 2026 June 12, 2026. Accessed: July 02, 2026. Available: <https://www.ttparliament.org/wp-content/uploads/2025/06/p13-s2-H-20260615-SFC-R.pdf>

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09/005/06/A/077 – Establishment of a Tier 4 Data Centre to Strengthen the Digital Infrastructure - \$5,000,000.00

To facilitate the payment of Salaries to Management Consultants and evaluation fees to the Corporacion Andina de Fomento (CAF) for services provided under the Sub-Item: Establishment of a Tier 4 Data Centre to Strengthen the Digital Infrastructure.

09/005/06/F/018 - Construction and Outfitting of a Tier 4 Data Centre to Strengthen the Digital Infrastructure - \$20,000,000

To meet the cost of expenditure incurred for Civil works, Rated Engines, and Modules incurred under the Sub-Item: Construction and Outfitting of a Tier 4 Data Centre to Strengthen the Digital Infrastructure.

HEAD: 42 – MINISTRY OF RURAL DEVELOPMENT AND LOCAL GOVERNMENT - \$8,989,817.00

09/005/09/A/014 - Drainage and Irrigation Programme - \$8,989,817

to supplement the provision under the Drainage and Irrigation Programme, to the end of fiscal 2026.

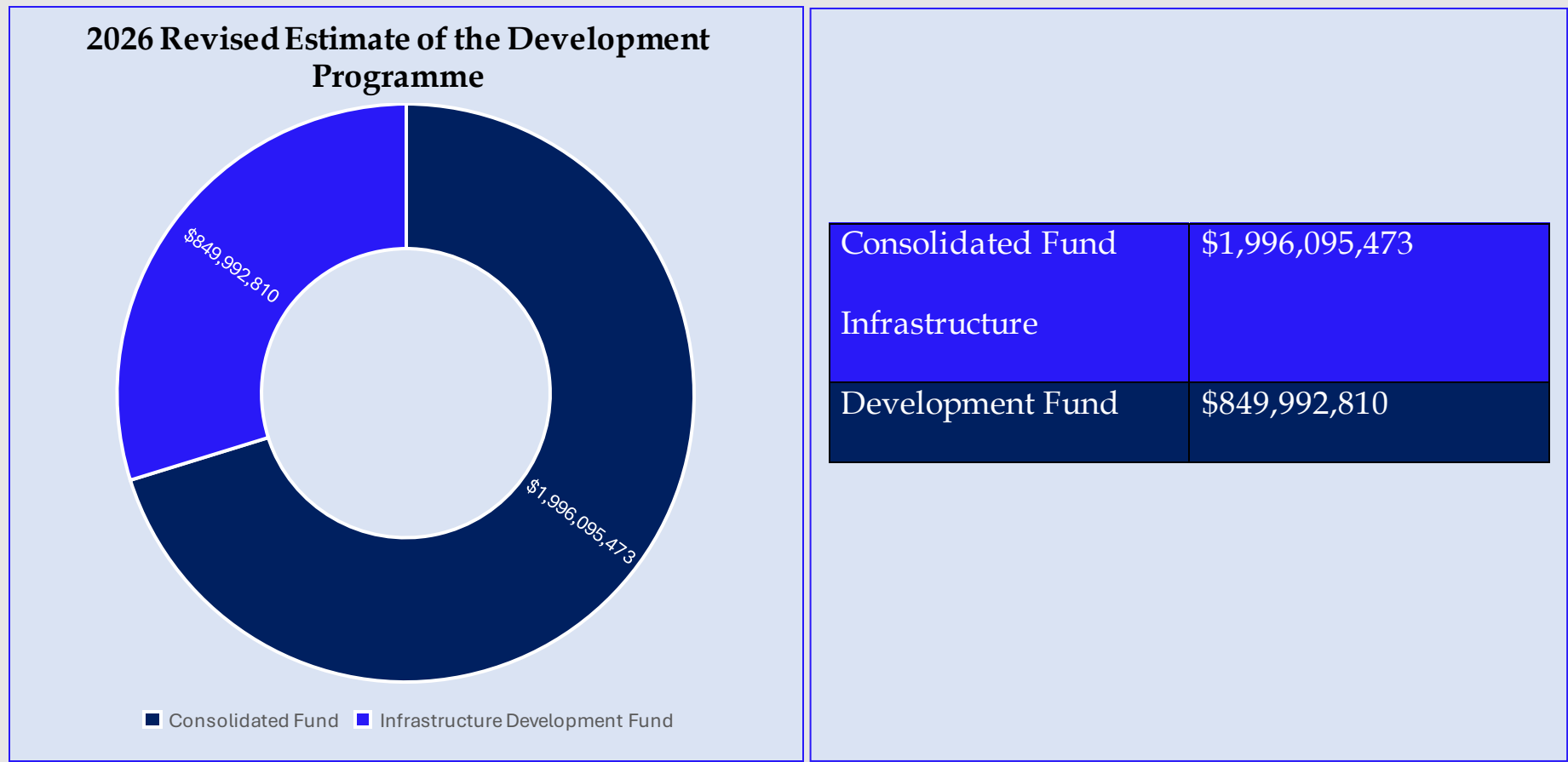
HEAD: 65 – MINISTRY OF FOREIGN AND CARICOM AFFAIRS- \$13,756,386

09/005/06/F/075 - Upgrade Works at Overseas Missions – \$13,756,386

To cover the cost of proposed repairs to the residence of the Permanent Representative of the Permanent Mission to the United Nations, New York.

Revised Estimate 2026¹⁷

The Revised Estimate for Fiscal 2026 allocation takes into account Direct Charges, Transfers, Virements, Supplementation and Variation that occurred throughout the fiscal year after the initial Allocation approved in October 2025.

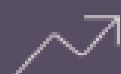


¹⁷ Draft Estimates of the Development Programme for the Financial Year 2027.

SUMMARY OF DEVELOPMENT PROGRAMME ALLOCATION 2023-2027



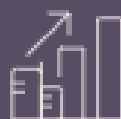
NUMBER OF PROJECTS FUNDED



TOP 10 MINISTRY ALLOCATION



DEVELOPMENT PROGRAMME AS
A PERCENTAGE OF NATIONAL
BUDGET



TREND ANALYSIS OF TOTAL
DEVELOPMENT PROGRAMME

Unveiling the Depths of Development Funding.

Total Projects Funded

Visible projects receiving funding



~1289

Consolidated Fund Projects

Projects funded by the consolidated fund



~1134

Infrastructure Fund Projects

Projects funded by the infrastructure fund



~155

New Consolidated Fund Projects

New projects initiated within the consolidated fund



~113

New Infrastructure Fund Projects

New projects initiated within the infrastructure fund



~38

Top Ten Ministries: Development Programmes Funded from the Budget¹⁸

39 Ministry of Public Utilities			\$535,852,000
28 Ministry of Health			\$345,055,000
42 Ministry of Rural Development and Local Government			\$304,552,000
26 Ministry of Education			\$288,700,000
24 Ministry of Land and Legal Affairs			\$269,570,200
64 Trinidad and Tobago Police Service			\$230,522,000
72 Ministry of Tertiary Education and Skills Training			\$225,950,000
69 Ministry of Works and Infrastructure			\$212,985,000
84 Ministry of Defence			\$173,000,000
18 Ministry of Finance			\$170,000,000

¹⁸ Draft Estimates of Development Programme for the Financial Year 2027. Accessed on: October 12, 2026. Available on: <https://www.finance.gov.tt/wp-content/uploads/2026/10/PRINT-VERSION-Development-Programme-2027.pdf>

The Total Development Programme as a Percentage of National Budget 2023-2027

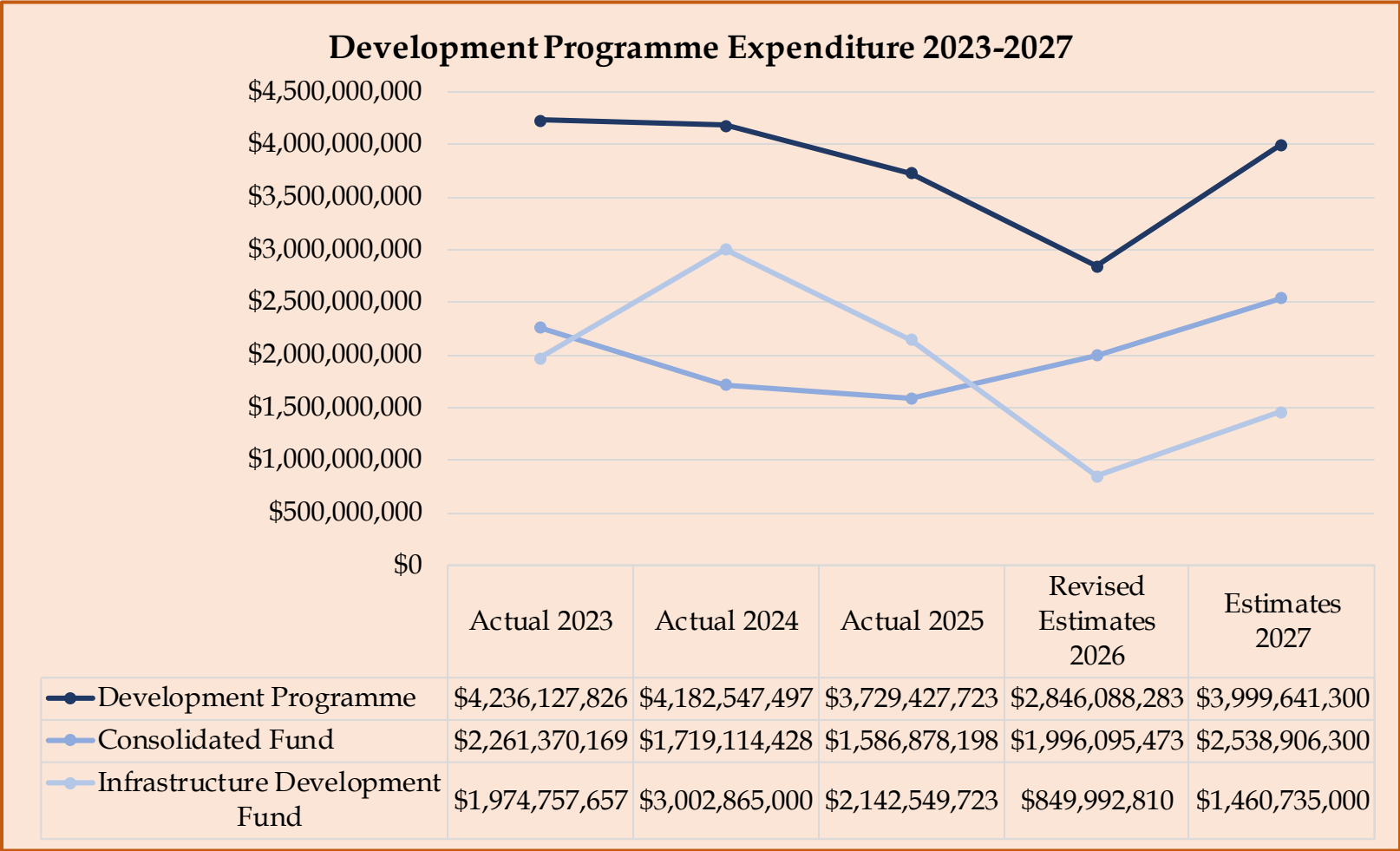
Year¹⁹	Total Development Programme	National Budget²⁰	Percentage of National Budget
Actual 2023	\$4,236,127,826	\$69,379,928,103	6.11%
Actual 2024	\$4,182,547,497	\$63,674,007,590	6.57%
Actual 2025	\$3,729,427,723	\$65,450,506,594	5.7%
Revised Estimate 2026	\$2,846,088,283	\$76,782,919,774	3.71%
Estimate 2027	\$3,999,641,300	\$73,542,254,357	5.44%

- The Development Programme's share of the National Budget increased from **6.11%** in **2023** to a peak of **6.57%** in 2024.
- It subsequently declined to **5.70%** in 2025 and fell further to **3.71%** in Fiscal 2026, representing the lowest proportion recorded during the review period.
- In 2027, the Development Programme increased to **\$3,999,641,300**, resulting its share of the National Budget increasing to **5.44%**.
- Overall, the trend indicates a reduction in the relative priority given to development expenditure between 2024 and 2026, followed by a significant recovery in 2027, although the share of the National Budget remained below the level recorded in 2024.

¹⁹ For the Fiscal Years 2023-2025, actual figures were used to calculate the total allocation. However, estimates were used to calculate the total allocation for the Fiscal Years 2026 (Revised) and 2027.

²⁰ The National Budget = Recurrent Expenditure + Development Programme Expenditure: Consolidated Fund

Analysis of Total Development Programme 2023-2027



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Development Programme

- The total Development Programme allocation declined from **\$4.236 billion** in Fiscal 2023 to **\$2.846 billion** in the Revised Estimates for Fiscal 2026, representing a reduction of approximately **32.8 per cent** over the period.
- In Fiscal 2027, the allocation increased by **\$1.154 billion**, or **40.5 per cent**, when compared with the Revised Estimates for Fiscal 2026.
- The 2027 allocation remains approximately **5.6 per cent below** the Fiscal 2023 allocation and **4.4 per cent below** the Fiscal 2024 allocation.

Consolidated Fund

- Allocations under the Consolidated Fund declined steadily from **\$2.261 billion** in Fiscal 2023 to **\$1.587 billion** in Fiscal 2025, reflecting a reduction of approximately **29.8 per cent**.
- This downward trend was reversed in Fiscal 2026, with the Revised Estimate increasing to **\$1.996 billion**, followed by a further increase to **\$2.539 billion** in Fiscal 2027.
- The Consolidated Fund allocation for Fiscal 2027 represents an increase of approximately **27.2 per cent** over the Revised Estimate for Fiscal 2026.
- The data suggest that the projected growth in the Development Programme for Fiscal 2027 is driven primarily by increased allocations from the Consolidated Fund.

Infrastructure Development Fund

- Allocations from the Infrastructure Development Fund (IDF) increased significantly from **\$1.975 billion** in Fiscal 2023 to **\$3.003 billion** in Fiscal 2024, an increase of approximately **52.1 per cent**.
- Thereafter, IDF allocations declined sharply to **\$2.143 billion** in Fiscal 2025 and further to **\$850.0 million** in the Revised Estimates for Fiscal 2026.
- Although the Fiscal 2027 allocation of **\$1.461 billion** represents a **71.9 per cent increase** over the Fiscal 2026 Revised Estimate, it remains substantially below the allocations recorded in Fiscal Years 2023, 2024 and 2025.

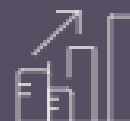
SUMMARY OF CONSOLIDATED FUND 2023-2027



CONSOLIDATED FUND HEAD OF
EXPENDITURE ANALYSIS



CONSOLIDATED FUND BY
SECTOR ACTIVITY 2023 - 2027



CONSOLIDATED FUND NEW
PROJECTS FOR FISCAL YEAR 2027

Consolidated Fund Head of Expenditure Analysis

TOP 10 HEADS OF EXPENDITURE FOR 2027 ACCOUNTS FOR 71.3% OF CONSOLIDATED FUND.

Head of Expenditure	CF Allocation	% Share of CF
42 Ministry of Rural Development and Local Government	\$271,052,000	10.7%
28 Ministry of Health	\$259,938,000	10.2%
26 Ministry of Education	\$230,000,000	9.1%
72 Ministry of Tertiary Education and Skills Training	\$225,950,000	8.9%
64 Trinidad and Tobago Police Service	\$186,118,000	7.3%
15 Tobago House of Assembly	\$166,860,000	6.6%
67 Ministry of Planning, Economic Affairs and Development	\$129,101,500	5.1%
84 Ministry of Defence	\$127,000,000	5.0%
18 Ministry of Finance	\$125,276,000	4.9%
39 Ministry of Public Utilities	\$87,966,000	3.5%

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- However, thirty –eight (38) Heads of Expenditure received estimated allocation for projects from the Consolidated Fund in 2027.
- Heads of Expenditure created in 2026 account for 30.9% percent of the expenditure under the Consolidated Fund.
- The Heads Expenditure created in 2026 and receiving funding in 2027 are:
 - 24 Ministry of Land and Legal (\$58,400,000)
 - 34 Ministry of Transport and Civil Aviation (\$58,500,000)
 - 46 Ministry of Sport and Youth Affairs (\$40,851,000)
 - 58 Ministry of Justice (\$59,300,000)
 - 69 Ministry of Works and Infrastructure (\$75,742,000)
 - 72 Ministry of Tertiary Education and Skills Training (\$225,950,000)
 - 83 Ministry of Homeland Security (\$54,050,000)
 - 84 Ministry of Defence (\$127,000,000)
 - 85 Ministry of Trade, Investment and Tourism (\$42,360,800)

LARGEST 2026-2027 INCREASES			
Head of Expenditure	Revised Estimated 2026	Estimate 2027	Change
64 Trinidad and Tobago Police Service	\$60,868,140	\$186,118,000	\$125,249,860
28 Ministry of Health	\$166,824,300	\$259,938,000	\$93,113,700
18 Ministry of Finance	\$40,513,700	\$125,276,000	\$84,762,300
67 Ministry of Planning, Economic Affairs and Development	\$59,255,300	\$129,101,500	\$69,846,200
46 Ministry of Sport and Youth Affairs	\$4,280,200	\$40,851,000	\$36,570,800
86 Ministry of Culture and Community Development	\$8,983,500	\$42,360,800	\$33,377,300

Head 64 – Trinidad and Tobago Police Service recorded the largest increase in absolute terms, with its allocation rising by **\$125.25 million**, from **\$60.87 million** in Fiscal 2026 to **\$186.12 million** in Fiscal 2027. This represents an increase of **205.78 per cent**.

Head 28 – Ministry of Health received the second-largest increase in absolute terms, with its allocation rising by **\$93.11 million**, or **55.82 per cent**, from **\$166.82 million** to **\$259.94 million**.

Head 18 – Ministry of Finance recorded an increase of **\$84.76 million**, representing a **209.22 per cent** rise over the Fiscal 2026 allocation.

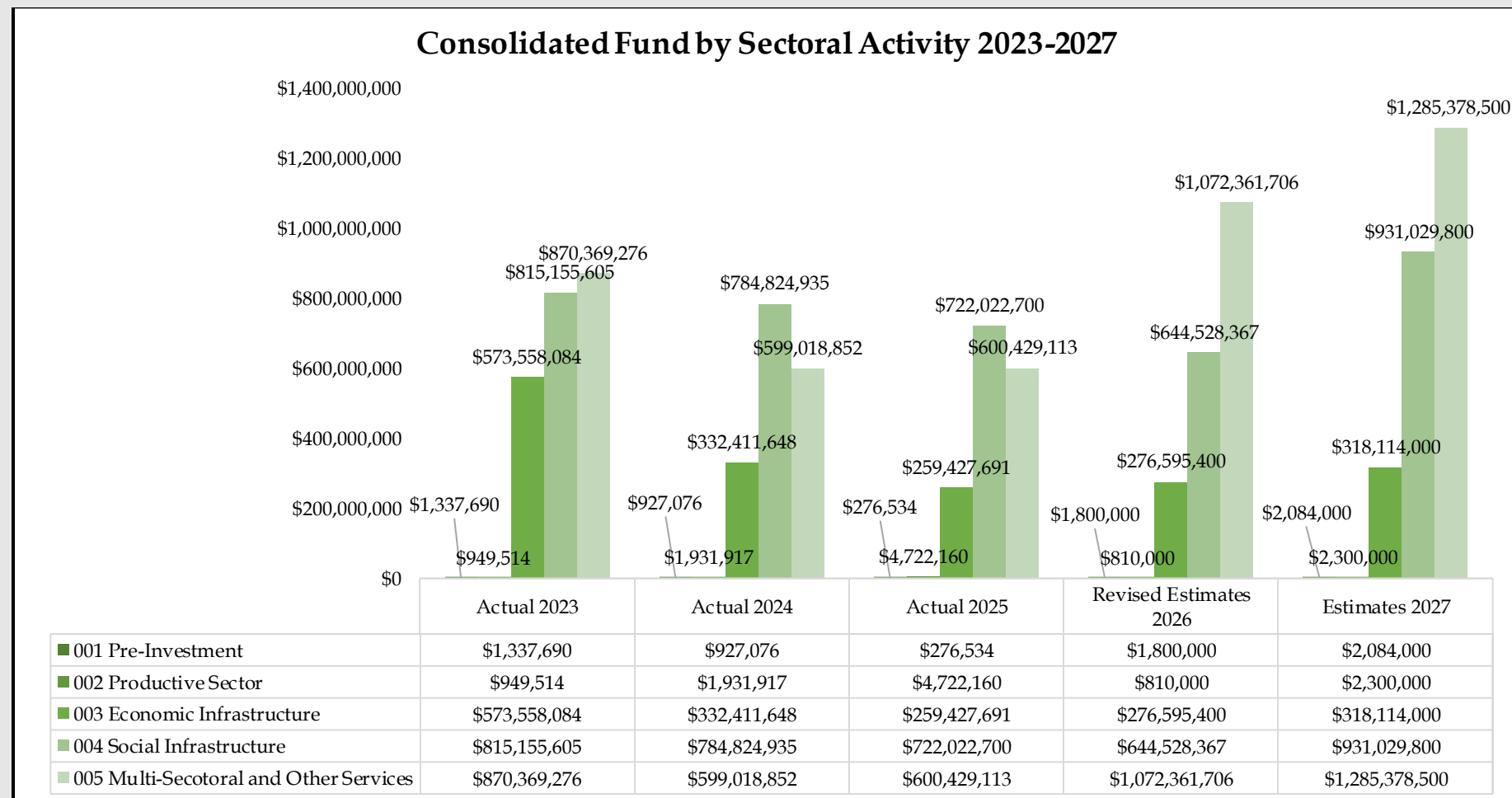
Head 67 – Ministry of Planning, Economic Affairs and Development received an additional **\$69.85 million**, resulting in its allocation more than doubling between Fiscal 2026 and Fiscal 2027.

Head 46 – Ministry of Sport and Youth Affairs recorded the largest percentage increase among all Heads of Expenditure, with its allocation increasing from **\$4.28 million** to **\$40.85 million**, an increase of **854.42 per cent**. Notwithstanding this substantial percentage increase, the absolute increase amounted to **\$36.57 million**.

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Head 86 – Ministry of Culture and Community Development recorded an increase of **\$33.38 million**, representing a **371.56 per cent** increase over the Fiscal 2026 allocation.

Consolidated Fund Sector Activity 2023 - 2027 Analysis



Social Infrastructure

Social Infrastructure accounted for the largest share of Consolidated Fund allocations during the review period of 2023 to 2027.

- Allocations declined from **\$815.2 million** in Fiscal 2023 to **\$644.5 million** in Fiscal 2026, funding increase to **\$931.0 million** in Fiscal 2027.
- The Fiscal 2027 allocation is the highest recorded for this category during the period under review and represents an increase of approximately **44.5 per cent** over Fiscal 2026.

Multi-Sectoral and Other Services

- Allocations to **Multi-Sectoral and Other Services** declined from **\$870.4 million** in Fiscal 2023 to approximately **\$600.4 million** in Fiscal 2025.
- Thereafter, funding increased substantially to **\$1.072 billion** in Fiscal 2026 and further to **\$1.285 billion** in Fiscal 2027.
- This category accounted for more than **50 per cent** of the increase in Consolidated Fund allocations between Fiscal 2026 and Fiscal 2027.

Economic Infrastructure

Allocations for **Economic Infrastructure** declined from **\$573.6 million** in Fiscal 2023 to **\$259.4 million** in Fiscal 2025.

- Although funding increased in Fiscal 2026 and Fiscal 2027, reaching **\$318.1 million**, allocations remained substantially below the Fiscal 2023 level.

Productive Sector Allocations

- **Productive Sector** allocations remained relatively small throughout the period.
- Funding increased to **\$4.7 million** in Fiscal 2025 before declining sharply to **\$810,000** in Fiscal 2026.
- The proposed allocation of **\$2.3 million** in Fiscal 2027 represents an increase over Fiscal 2026 but remains modest in comparison with other expenditure categories.

Pre-Investment Activity

- Allocations for **Pre-Investment** activities remained comparatively low throughout the review period.

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- Funding declined between Fiscal 2023 and Fiscal 2025 before increasing to **\$2.084 million** in Fiscal 2027, the highest allocation recorded during the period.

Consolidated Fund New Projects for Fiscal Year 2027 Analysis

Total New Projects - 115

Total allocation for New Project - \$380,736,800

Top 10 Heads of Expenditure for New Projects under the Consolidated Fund account for \$330,277,800 (86.7%) of total new project funding.

Head of Expenditure	New Projects	Allocation	Share
26 Ministry of Education	8	\$95,100,000	25.0%
69 Ministry of Works and Infrastructure	11	\$74,200,000	19.5%
72 Ministry of Tertiary Education and Skills Training	3	\$53,000,000	13.9%
84 Ministry of Defence	10	\$27,600,000	7.2%
30 Ministry of Labour, Small and Medium Enterprise Development	5	\$21,700,000	5.7%
64 Trinidad and Tobago Police Service	3	\$20,000,000	5.3%
67 Ministry of Planning, Economic Affairs and Development	9	\$11,027,800	2.9%
31 Ministry of Public Administration and Artificial Intelligence	2	\$10,250,000	2.7%
65 Ministry of Foreign Affairs	2	\$10,000,000	2.6%
23 Office of the Attorney General	2	\$7,400,000	1.9%

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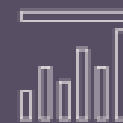
- Head 26, Ministry of Education, received the largest allocation for new projects, totalling \$95.1 million across eight projects, representing 25.0% of the total allocation.
- Head 69, Ministry of Works and Infrastructure, followed with \$74.2 million for 11 projects (19.5%), while Head 72, Ministry of Tertiary Education and Skills Training, received \$53 million for three projects (13.9%). Head 84, Ministry of Defence, was allocated \$27.6 million across 10 projects, followed by Head 30, Ministry of Labour, Small and Medium Enterprise Development, with \$21.7 million for five projects.
- Head 64, Trinidad and Tobago Police Service, received \$20 million for three projects, while the remaining four Heads listed were allocated between \$7.4 million and \$11.03 million each.

2027 new-project portfolio comprises 115 projects, with allocations heavily concentrated among larger initiatives

Project size band	Allocation
Under \$250k	\$3,619,000
\$250k–\$999k	\$16,485,800
\$1M–\$4.99M	\$82,632,000
\$5M–\$14.99M	\$52,000,000
\$15M and above	\$226,000,000

- Seven projects valued at \$15 million and above account for representing 59.4% of the total allocation.
- Nine projects in the \$5 million–\$14.99 million range account for 13.7%,
- 48 projects valued between \$1 million and \$4.99 million receive \$82.63 million (21.7%).
- 51 projects valued below \$1 million collectively account for approximately \$20.10 million, or 5.3% of total funding. This distribution indicates that the new project expenditure is concentrated in a relatively small number of large projects.

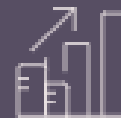
SUMMARY OF INFRASTRUCTURE DEVELOPMENT PROGRAMME 2023-2027



INFRASTRUCTURE
DEVELOPMENT FUND HEAD OF
EXPENDITURE ANALYSIS



INFRASTRUCTURE
DEVELOPMENT FUND SECTOR
ACTIVITY ANALYSIS



INFRASTRUCTURE
DEVELOPMENT FUND NEW
PROJECTS FOR FISCAL YEAR 2027
ANALYSIS

Infrastructure Development Fund Head of Expenditure Analysis

TOP 10 HEADS OF EXPENDITURE FOR 2027 ACCOUNTS FOR 80.9% OF CONSOLIDATED FUND

Head of Expenditure 	IDF Allocation 	% Share of IDF 
39 Ministry of Public Utilities 	\$447,886,000 	30.7% 
24 Ministry of Land and Legal Affairs 	\$211,170,200 	14.5% 
69 Ministry of Works and Infrastructure 	\$137,243,000 	9.4% 
28 Ministry of Health 	\$85,117,000 	5.8% 
26 Ministry of Education 	\$58,700,000 	4.0% 
78 Ministry of People, Social Development and Family Services 	\$56,391,000 	3.4% 
23 Office of the Attorney General 	\$50,000,000 	3.1% 
84 Ministry of Defence 	\$46,000,000 	3.1% 
18 Ministry of Finance 	\$44,724,000 	3.1% 
64 Trinidad and Tobago Police Service 	\$44,404,000 	3.0% 

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- However, twenty -one (21) Heads of Expenditure received allocation for projects from the Infrastructure Development Fund in 2027.
- Heads of Expenditure created in 2026 account for twenty-five (25%) percent of the expenditure under the Infrastructure Development Fund.
- The Heads Expenditure created in 2026 and receiving funding in 2027 are:
 - 24 Ministry of Land and Legal (\$211,170,000)
 - 46 Ministry of Sport and Youth Affairs (\$33,500,000)
 - 58 Ministry of Justice (\$33,000,000)
 - 69 Ministry of Works and Infrastructure (\$137,243,000)
 - 83 Ministry of Homeland Security (\$32,900,000)
 - 84 Ministry of Defence (\$46,000,000)
 - 86 Ministry of Culture and Community Development (\$24,000,000)

LARGEST 2026-2027 INCREASES			
Head of Expenditure	2026	2027	Change
39 Ministry of Public Utilities	\$105,400,000	\$447,886,000	\$342,486,000
24 Ministry of Land and Legal Affairs	\$5,000,000	\$211,170,200	\$206,170,200
78 Ministry of the People, Social Development and Family Services	\$0	\$56,391,000	\$56,391,000
23 Office of the Attorney General	\$0	\$50,000,000	\$50,000,000
84 Ministry of Defence	\$7,861,510	\$46,000,000	\$38,138,490
64 Trinidad and Tobago Police Service	\$10,000,000	\$44,404,000	\$34,404,000
58 Ministry of Justice	\$0	\$33,000,000	\$33,000,000
28 Ministry of Health	\$56,309,100	\$85,117,000	\$28,807,900

Head 39 – Ministry of Public Utilities recorded the largest increase in allocation between Fiscal 2026 and Fiscal 2027. Funding increased from **\$105.4 million** to **\$447.9 million**, representing an increase of **\$342.5 million** or approximately **324.9 percent**.

Head 24 – Ministry of Land and Legal Affairs received the second-largest increase, with its allocation rising from **\$5.0 million** in Fiscal 2026 to **\$211.2 million** in Fiscal 2027. This represents an increase of **\$206.2 million**.

Head 78 – Ministry of the People, Social Development and Family Services, **Head 23 – Office of the Attorney General**, and **Head 58 – Ministry of Justice** were not allocated funding in the Revised Estimates for Fiscal 2026 but received allocations of **\$56.4 million**, **\$50.0 million**, and **\$33.0 million**, respectively, in the Estimates for Fiscal 2027. The introduction of these allocations may indicate the commencement of new projects or the resumption of previously unfunded development activities.

Head 84 – Ministry of Defence recorded an increase of **\$38.1 million**, with its allocation rising from **\$7.9 million** to **\$46.0 million** between Fiscal 2026 and Fiscal 2027.

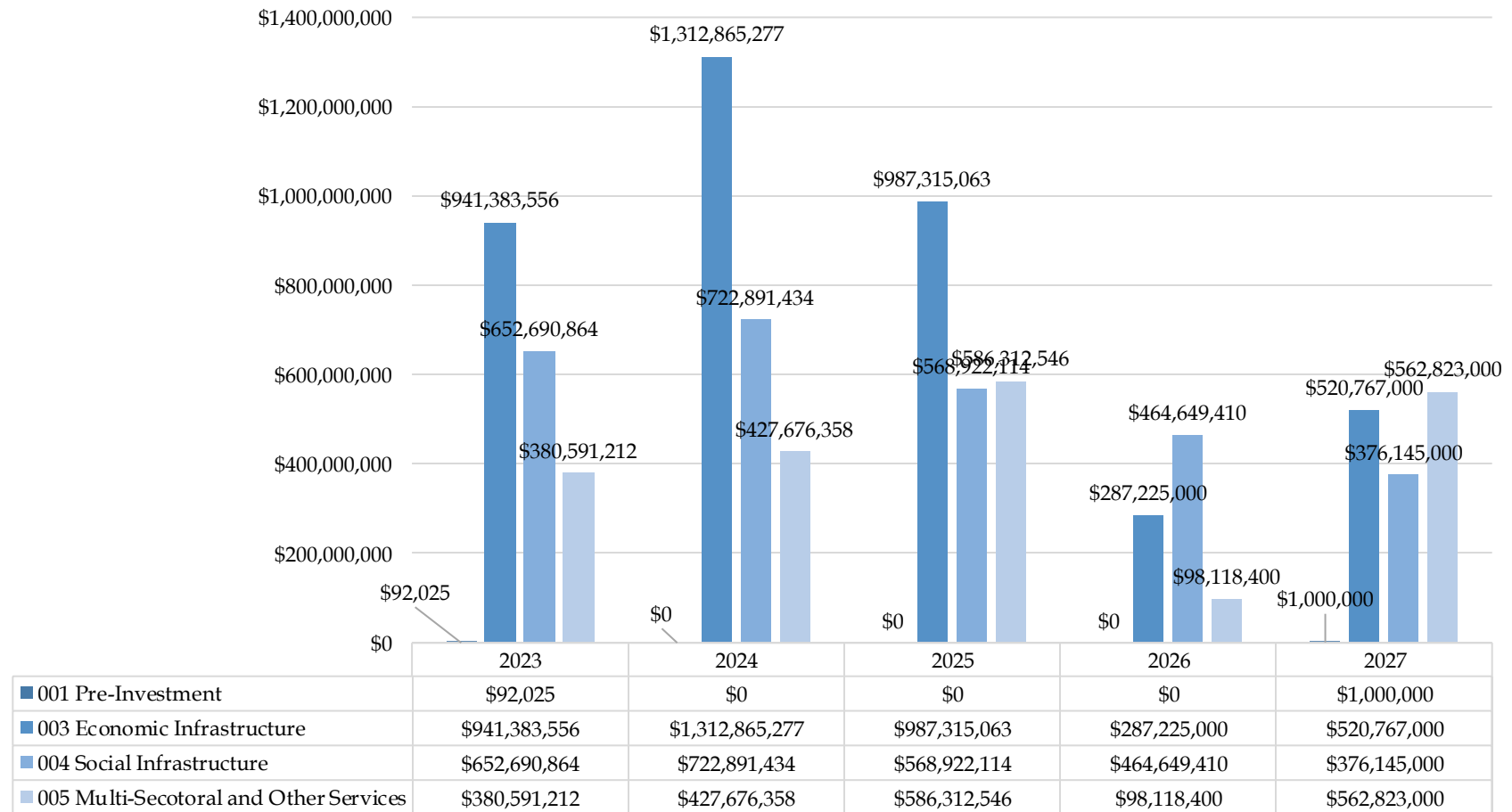
Head 64 – Trinidad and Tobago Police Service received an additional **\$34.4 million**, increasing from **\$10.0 million** in Fiscal 2026 to **\$44.4 million** in Fiscal 2027.

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Head 28 – Ministry of Health recorded an increase of **\$28.8 million**, from **\$56.3 million** to **\$85.1 million**, reflecting investment in health-related development programmes.

Infrastructure Development Fund Sector Activity Analysis

Infrastructure Development Fund Allocation Mix by Sectoral Activity 2023-2027



Economic Infrastructure

- **Economic Infrastructure** consistently accounted for the largest share of IDF expenditure throughout the review period of 2023 to 2027.
- Allocations peaked at **\$1.313 billion** in Fiscal 2024 before declining to **\$287.2 million** in Fiscal 2026.
- The proposed Fiscal 2027 allocation of **\$520.8 million** represents an increase of **81.3 per cent** over Fiscal 2026.
- Notwithstanding this increase, the Fiscal 2027 allocation remains significantly below the levels recorded between Fiscal 2023 and Fiscal 2025.
- This category accounted for approximately **35.7 per cent** of total IDF allocations in Fiscal 2027.

Social Infrastructure

- Allocations to **Social Infrastructure** increased from **\$652.7 million** in Fiscal 2023 to **\$722.9 million** in Fiscal 2024.
- Thereafter, funding declined steadily to **\$568.9 million** in Fiscal 2025, **\$464.6 million** in Fiscal 2026 and **\$376.1 million** in Fiscal 2027.
- The Fiscal 2027 allocation represents a reduction of approximately **48.0 per cent** when compared with the Fiscal 2024 peak.

Multi-Sectoral and Other Services Allocations for Multi-Sectoral and Other Services increased from \$380.6 million in Fiscal 2023 to \$586.3 million in Fiscal 2025.

- Funding then declined sharply to **\$98.1 million** in Fiscal 2026 before rebounding to **\$562.8 million** in Fiscal 2027.
- The Fiscal 2027 allocation represents an increase of approximately **473.6 per cent** over the Fiscal 2026 Revised Estimate.
- This category accounts for approximately **38.5 per cent** of total IDF allocations in Fiscal 2027, making it the largest expenditure category for that year.

Pre-Investment and Productive Sector Allocations

- **Pre-Investment** allocations remained negligible throughout the period, ranging from **\$0** to **\$1.0 million**.
- No allocations were recorded for Pre-Investment activities between Fiscal 2024 and Fiscal 2026.
- A provision of **\$1.0 million** has been included in Fiscal 2027, possible project preparation and feasibility activities.

Infrastructure Development Fund New Projects for Fiscal Year 2027 Analysis

Total New Projects - 38

Total allocation for New Project -	\$453,279,000
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Number of Heads of Expenditure with New Project in IDF - 13

Allocation by Head Ranked by Allocation			
Head	Number of Projects	Allocation	Share OF New Project Allocation
39 Ministry of Public Utilities	2	\$311,086,000	68.6%
69 Ministry of Works and Infrastructure	11	\$43,243,000	9.5%
58 Ministry of Justice	3	\$31,000,000	6.8%
78 Ministry of the People, Social Development and Family Services	1	\$30,000,000	6.6%
84 Ministry of Defence	8	\$15,300,000	3.4%
64 Trinidad and Tobago Police Service	2	\$7,500,000	1.7%
77 Ministry of Agriculture and Fisheries	1	\$4,700,000	1.0%
42 Ministry of Rural Development and Local Gaovernment	1	\$4,000,000	0.9%
83 Ministry of Homeland Security	3	\$3,200,000	0.7%
67 Ministry of Planning, Economic Affairs and Development	1	\$2,000,000	0.4%
28 Ministry of Health	1	\$750,000	0.2%
13 Office of the Prime Minister	1	\$500,000	0.1%
46 Ministry of Sport and Youth Affairs	1	\$0	0.0%

The 2026–2027 IDF new project allocation is heavily concentrated in the Ministry of Public Utilities, which accounts for more than two-thirds of the total funding despite having only two projects. This indicates that the overall allocation is driven primarily by a small number of high-value projects rather than by the number of projects undertaken across Heads of Expenditure.

- **Ministry of Public Utilities:** Head 39 received the largest allocation of **\$311,086,000** for two new projects, accounting for **68.6%** of the total new project allocation.
- **Ministry of Works and Infrastructure:** Head 69 received **\$43,243,000** for 11 projects, representing **9.5%** of the total. Although it had the highest number of projects, its allocation was substantially lower than that of Head 39.
- **Other major allocations:** Head 58, Ministry of Justice, received **\$31,000,000** for three projects, while Head 78, Ministry of the People, Social Development and Family Services, received **\$30,000,000** for one project.
- **Remaining allocations:** The other nine Heads collectively accounted for approximately **\$37.95 million**. Head 84, Ministry of Defense, received **\$15,300,000** for eight projects, while allocations for the remaining Heads ranged from \$0 to \$7.5 million.

FIVE LARGEST PROJECTS		
Project	Head of Expenditure	Allocation
IDF-005-06-F-002 Vacation Repair Programme	39 Ministry of Public Utilities	\$261,086,000
IDF-005-06-F-003 Emergency Repair Programme	39 Ministry of Public Utilities	\$50,000,000
IDF-005-06-F-004 Completion and Outfitting of a Head Office Building for the Ministry of the People, Social Development and Family Services (formerly Chaguanas Library)	78 Ministry of the People, Social Development and Family Services	\$30,000,000
IDF-003-15-D-299 Construction of Chaguanas Ring Road	69 Ministry of Works and Infrastructure	\$20,000,000
IDF-005-06-F-002 Restoration of the San Fernando Supreme Court Building	58 Ministry of Justice	\$15,000,000
Top 5 share		84.2%

The five largest new projects account for **84.2 per cent** of the total allocation for new projects under the Infrastructure Development Fund in Fiscal 2027, indicating a high concentration of expenditure among a relatively small number of projects.

Ministry of Public Utilities accounts for the two largest projects, namely the **Vacation Repair Programme** and the **Emergency Repair Programme**, which together received allocations totalling **\$311.1 million**. These projects account for approximately **82.7 per cent** of the value of the five largest projects and constitute the principal drivers of new Infrastructure Development Fund expenditure in Fiscal 2027.

The remaining three projects comprise the **Completion and Outfitting of a Head Office Building for the Ministry of the People, Social Development and Family Services**, the **Construction of the Chaguanas Ring Road**, and the **Restoration of the San Fernando Supreme Court Building**, with combined allocations totalling **\$65.0 million**.

Term	Definition
Budget	An itemized summary of estimated or intended expenditures for a given period along with proposals for financing them. The budget is the main economic policy tool of the government and indicates how it plans to use public resources to meet policy goals.
Budget Statement	A listing of planned revenue and expenditure for a given period of time.
Consolidated Fund	This fund refers to all revenues (taxes, custom duties and interest) or other monies raised or received by Trinidad and Tobago. Funds appropriated by Parliament and authorized for meeting expenditure for the service of Trinidad and Tobago are taken from the Consolidated Fund.
Departments	Departments refer to governmental organizations not headed by a Minister that deal with a particular area of interest that may cover matters where direct political oversight is inappropriate or unnecessary
Development Programme	Development Programme refers to capital expenditure aimed at improving and enhancing development in different areas of Trinidad and Tobago which includes human resources, economic and social development. The monies used to fund Development Programme expenditure are derived from two sources namely the Consolidated Fund and the Infrastructure Development Fund

Term	Definition
Draft Estimates Details of Estimates of Recurrent Expenditure	This document provides details at sub-item level for a three-year period of the Recurrent Expenditure Budget for each Head of Expenditure and a Summary of Recurrent Expenditure totals by Head. It also includes a Chart of Accounts and classification of Expenditure Sub-items under the Personnel Expenditure, Goods & Services and Minor Equipment Purchases Sub-Heads.
Draft Estimates of Development Programme	This document provides a summary and details of all projects for the Consolidated Fund covering a three-year period for the Heads of Expenditure of Ministries/Departments and the THA. It also includes a summary and details of projects falling under Head 701 - IDF for the same three-year period.
Draft Estimates of the Revenue and Expenditure of the Statutory Boards and Similar Bodies and of the Tobago House of Assembly	This document provides details of the Budget (Revenue/Income and Expenditure) at sub-item level for all Statutory Boards and other Similar Agencies and the Tobago House of Assembly (THA). It also includes a Chart of Accounts and classification of Expenditure Sub-items under the Personnel Expenditure, Goods and Services and Minor Equipment Purchases Sub Heads.
Expenditure	Spending to fulfil a government obligation, generally by issuing a cheque or disbursing cash. Expenditure is sometimes distinguished between capital and current. Capital expenditures are investments in physical assets, such as roads and buildings that can be used for a number of years. Current expenditures reflect spending on wages, benefit payments, and other goods or services that are consumed immediately.

Term	Definition
Head of Expenditure	This refers to all Ministries / Departments or State Agencies that make up the Schedule to the Appropriation Bill.
Infrastructure Development Fund (IDF)	This fund refers to the mechanism used, in the main, to finance capital projects being implemented by existing and newly established special-purpose state entities to execute projects assigned to them by ministries, the Tobago House of Assembly and other state agencies. Importantly, monies utilized from this Fund must be approved by of the Parliament.
Public Sector Investment Programme (PSIP)	The Public Sector Investment Programme (PSIP) is a strategic investment management tool used by the Government of the Republic of Trinidad and Tobago to transform its vision and policies into tangible programmes and projects. The PSIP is aligned to the Policy Framework of the Government of Trinidad and Tobago. This Framework articulates the Government's strategic vision to create a nation where families thrive, young people succeed, and communities grow stronger through responsible governance and forward-thinking policies. This vision is to be achieved through socio-economic transformation driven by strategic diversification, targeted investments, technological advancements, innovation, safer communities, sustainable employment opportunities, and robust public-private sector collaboration. In accordance with the Policy Framework of the Government of Republic of Trinidad and Tobago, the planned programme of works will focus on advancing programmes

Term	Definition
	and projects in the following priority sectors: • Agriculture and Food Security; • Artificial Intelligence, Digital Transformation, New Media, and Social Media; • Ease of Doing Business; • Economic Diversification; • Education Policy Direction; • Government Efficiency; • Healthcare Reform; • Crime and Justice Reform; • Housing; • Regenerative Economy; • Sports Development; • Tourism Growth; • Transport; • Youth Development; and • Workers Agenda.
Recurrent Expenditure	Recurrent expenditure refers to all payments other than for capital assets. Recurrent Expenditure for Trinidad and Tobago is broken down into the following subheads: Personnel Expenditure includes salaries of employees in the Public Service; Goods and Services includes office supplies, contract employment, maintenance of vehicles etc.; Minor Equipment Purchases includes wireless equipment, cell phones, vacuum cleaners, etc.; Current Transfers and Subsidies includes allocations to non-profit institutions, regional organizations, state enterprises, etc.; and Current Transfers to Statutory Boards and Similar Bodies includes allocations to the Tobago House of Assembly, statutory boards and all local government bodies.
Social Sector Investment Programme (SSIP)	The Social Sector Investment Programme (SSIP) delivers a people-first, systems-strong agenda, protecting vulnerable incomes, unlocking human capital, speeding healthcare throughput, building safe and resilient communities, and tightening value-for-money across the social sector. The SSIP is anchored in the Government's vision to achieve the

Term	Definition
	Sustainable Development Goals through its programmes and projects. The SSIP is guided by the Government's National Policy Framework.
Statutory Authority	"Statutory Authority" means a local authority and any commission, board, committee, council or body (whether corporate or unincorporated) established by or under an Act other than the Companies Act declared by the President under section 3 to be subject to the provisions of this Act.
State Enterprises' Investment Programme (SEIP)	The State Enterprises' Investment Programme (SEIP) focuses on capital infrastructure projects undertaken by State Enterprises and Statutory Authorities in the following areas: energy, electricity, transport, tourism, communication, education and training, community, housing, health, public order and safety and public administration. The SEIP is financed through internally generated funds and loans serviced by either the Agencies or Government.

Documents	Web Link
Parliament Website	https:// www.ttparliament.org/
Parliament YouTube Channel	https:// www.youtube.com/channel/UCDvTAc3t8yEAlIM-Ck49lg
Budget Statement 2027	https:// www.finance.gov.tt/publications/national-budget/budget-statements/
Draft Estimates of Recurrent Expenditure for the Financial Year 2027.	https:// www.finance.gov.tt/wp-content/uploads/2026/10/PRINT-VERSION-Recurrent-Expenditure-2027.pdf
Draft Estimates of Development Programme for the Financial Year 2027.	https:// www.finance.gov.tt/wp-content/uploads/2026/10/PRINT-VERSION-Development-Programme-2027.pdf
Draft Estimates of the Revenue and Expenditure of the Statutory Boards and Similar Bodies and the Tobago House of Assembly for Financial Year 2027.	https:// www.finance.gov.tt/wp-content/uploads/2026/10/PRINT-VERSION-Statutory-Board-2027.pdf
Public Sector Investment Programme 2027.	https:// www.finance.gov.tt/wp-content/uploads/2026/10/PSIP-TRINIDAD-2027-DIGITAL-FINAL.pdf
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State Enterprises Investment Programme 2027.	https:// www.finance.gov.tt/state-enterprise-investment-programme-2027/

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Public Sector Investment Programme Tobago 2027.	https://www.finance.gov.tt/wp-content/uploads/2026/10/PSIP-TOBAGO-2027-DIGITAL-FINAL.pdf
Estimates of Recurrent Expenditure for the Financial Year 2026.	https://www.finance.gov.tt/wp-content/uploads/2026/03/Estimates-of-Recurrent-Expenditure-2026.pdf
Estimates of Development Programme for the Financial Year 2026.	https://www.finance.gov.tt/wp-content/uploads/2026/03/Estimates-of-Development-Programme-2026.pdf
Estimates of the Revenue and Expenditure of the Statutory Boards and Similar Bodies and the Tobago House of Assembly for Financial Year 2026.	https://www.finance.gov.tt/wp-content/uploads/2026/03/Estimates-of-the-Revenue-and-Expenditure-of-the-Statutory-Boards-and-Similar-Bodies-and-of-the-Tobago-House-of-Assembly-2026.pdf
Public Sector Investment Programme 2026.	https://www.finance.gov.tt/wp-content/uploads/2025/08/PSIP-Trinidad2025-Final-Digital.pdf
Social Sector Investment Programme 2026.	https://www.finance.gov.tt/wp-content/uploads/2025/08/SSIP-2026.pdf
State Enterprises Investment Programme 2026.	https://www.finance.gov.tt/wp-content/uploads/2025/10/SEIP-2026-for-web.pdf
Public Sector Investment Programme Tobago 2026.	https://www.finance.gov.tt/wp-content/uploads/2026/10/PSIP-TOBAGO-2027-DIGITAL-FINAL.pdf
Auditor General Report	https://auditorgeneral.gov.tt/sites/default/files/Auditor%20General%27s%20Report%202025.pdf