Fourth Session of the 12th Parliament

FINANCIAL SCRUTINY UNIT

Office of the Parliament of Trinidad and Tobago

HEAD 64: Trinidad and Tobago Police Service

ALLOCATION: $2,992,807,200.00

A Summary of the Department’s Projects Expenditure, Divisions and Projects.
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About this Guide

This guide provides a summary of expenditure for the Trinidad and Tobago Police Service (TTPS) for the period 2018-2024. It provides Members of Parliament and stakeholders with an overview of the Service’s responsibilities. The primary purpose of this guide is to consolidate the information contained within the various Budget Documents pertaining to the Trinidad and Tobago Police Service, and provide readers with an analysis of same. This guide is based primarily on:

- the Draft Estimates of Recurrent Expenditure 2024;
- the Estimates of Development Programme 2024;
- the Public Sector Investment Programme 2024; and
- The Auditor General’s Report on the Public Accounts of the Republic of Trinidad and Tobago for the fiscal year 2022.
Head 64 – Trinidad and Tobago Police Service

Department Overview

Vision
To make every place in Trinidad and Tobago safe.

Mission
In partnership with the citizens of Trinidad and Tobago, we provide for safe and secure communities and other places through professional policing, focused leadership and consistent, high quality service.

Minister: The Honourable Fitzgerald Hinds, MP
Accounting Officer: Mrs Erla Harewood-Christopher - Commissioner of Police

The Trinidad and Tobago Police Service is a civil and para-military body, which functions in accordance with the Police Service Act Chapter 15:01. TTPS was established to safeguard the rights and freedoms of the citizens of Trinidad and Tobago, while maintaining social order. There are over 6500 Police Officers within varying ranks of the TTPS, as well as Special Reserved Police Officers who support the mandate of the Service.  

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The Trinidad and Tobago Police Service is charged with:

- The Maintenance of Law and Order
- Prosecution of Offenders.
- Prevention and Detection of Crime

**Divisions, Branches, Squads and Units**

The TTPS is organized into nine (9) Divisions and eighteen (18) Branches, Squads and Units:

- Anti-Kidnapping Unit
- Anti-Corruption Investigation Bureau
- Court and Process Branch
- Crime Scene Investigation
- Finance Branch
- Financial Investigations
- Fraud Squad
- Homicide Bureau of Investigations
- Inter-Agency Task Force
- Community Police Secretariat
- Crime and Problem Analysis Branch
- Criminal Investigation Division and Criminal Records Office
- Financial Investigations Branch
- Guard and Emergency Branch
- Human Resource Management Unit
- Interpol Bureau
- Mounted and Canine Branch
- Police Photography Unit

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- Modus Operandi Unit
- Organized Crime and Intelligence Unit
- Planning Research and Project Implementation Unit
- Police Armor Shop
- Police Band
- Stolen Vehicles Squad
- Audio Visual Unit
- Police Academy
- Police Complaints
- Special Reserve Police
- Special Branch
- Transport and Telecom Branch
Key Statements from the 2023 Budget Debate

Promotion in the police service: … recently some 200-and something corporals were promoted to the rank of sergeant and one to the rank of inspector, same day. And the police Commissioner is trying to get the promotion system going in order to facilitate that.

...consolidation of units: they had a whole lot of so-called specialized units and the present commissioner and the administration are consolidating them to make them more efficient and effective.

Technological advancement, body cameras, dash cams, these are being applied. And, of course, another part of the Government’s policy from the National Security Council is an active, consistent gun retrieval programme.

- Honourable Fitzgerald Hinds, MP
  Minister of National Security

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Auditor General Report Findings for the Fiscal year 2022

64 – Trinidad and Tobago Police Service

Internal controls

3.60 Audit surveys were conducted at three (3) Police Stations of the Trinidad and Tobago Police Service during the months of May and June, 2022 and the following discrepancies were noted:-

- At one (1) station the Vehicle log books and a Counterfoil Register were not maintained in accordance with financial directives.
- The Fleet Card Register was not properly maintained in that the last entry was on October 11, 2017.
- A Fleet Card number was assigned to one vehicle but was used on another vehicle.

Section D - Notes to the accounts

Note 2l(ii) - Particulars in respect of Contracts already entered into but not yet completed

3.61 The following contract prices for each project awarded as per Notes to the accounts differed to what was recorded in the Contract Register. Details are provided hereunder:

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3.62 There was a difference disclosed in the Note with respect to the columns Total Contract Price and Contract Register. It was explained that the figure in the Total Contract Price column was the total contract price as recorded in the Contract Register being divided by the duration of the contract.

3.63 In addition, two (2) of the fourteen (14) contracts which were disclosed in the Note were not recorded in the Contract Register.

3.64 Perusal of the contract documents revealed that the Software Licence and Technical Support Agreement with a service provider was signed by the Head of Information Technology and not by the then Commissioner of Police, who is the Accounting Officer.

NS3 - Commissioner of Police, Trinidad and Tobago Police Service
Revenue Control

4.16 An audit survey was conducted at a police station on May 26, 2022 to determine the controls in place for the collection of cash. It was noted that the Cash book was not properly maintained in that a brought forward amount of $2,850.00, two (2) deposit voucher amounts totalling $47,360.00 and a miscellaneous cash receipt of $900.00 were not recorded in the Cash Book. In addition, the miscellaneous cash receipts in respect of the brought forward amount were not produced.
The Trinidad and Tobago Police Service (TTPS) has steadfastly pursued a range of projects and programmes aimed at modernising the Service, enhancing accountability and elevating service delivery standards. Placing a strong focus on harnessing information communications technology (ICT) and prioritising the occupational health and wellness of its personnel, the TTPS has made significant strides in recent years. The organisation's dedicated efforts have primarily revolved around implementing initiatives that promote peace, security and the prevention of gender-based violence and violence against vulnerable populations.

Utilising a total of $32.5 million, the TTPS has prioritised the maintenance and refurbishment of its facilities to meet standards that foster a healthy work environment for officers and provide a welcoming space for individuals seeking services and assistance. Furthermore, the TTPS ensured that officers were equipped with the latest technology and appropriate equipment necessary to carry out their duties efficiently and effectively. Some of the key projects implemented in this fiscal year by the TTPS are highlighted below.

**Improvement works to Police Stations and Buildings**

Refurbishment works continued on the Police Administration Buildings in San Fernando and Port of Spain. Additionally, works were completed on the Traffic and Highway Patrol building in Freeport. The TTPS also continued the upgrade of detention cells with refurbishment works conducted at the Four Roads Police Station.

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Refurbishment of Riverside Plaza
Improvement works were undertaken at the Riverside Plaza and included the refurbishment of the HVAC system, one (1) chiller (200 tonnes) and thirteen (13) air handlers and the associated infrastructure. The project was 100 percent completed.

Refurbishment of Residential Quarters
Refurbishment works on the Residential Quarters located in St. Joseph Village, San Fernando, were completed at a cost of $0.9 million and included the demolition of the existing structure and construction of a retaining wall.

Development Works at the St. Madeline Police Station
The conceptual plans/ design report for the construction of a two-storey building at the St. Madeleine Police Station was completed at a cost of $1.0 million. The building is to accommodate the operational and administrative needs of the Homicide Bureau of Investigations, Region Three, and the Fraud Squad, South.

Refurbishment works to the Mounted and Canine Branch
The UDeCOTT completed the preliminary engineering designs for the establishment of Canine facilities at the Shirvan Road Police Station in Tobago.

**Purchase of Vehicles for the Police Service**

Enhancing the mobility and visibility of officers is paramount in the ongoing battle against crime. Recognising the significance of this aspect, the TTPS has worked to augment its resource capabilities by acquiring twenty-four (24) new vehicles, at a cost of $12.5 million. This strategic investment aims to bolster the TTPS's operational effectiveness, enabling officers to effectively detect and combat crime.

Furthermore, to further strengthen its vehicle fleet, the TTPS secured supplemental funding totaling $27.2 million, specifically allocated for the procurement of an additional 102 vehicles. This infusion of resources will significantly enhance the TTPS's response capabilities, enabling timely interventions, enhanced patrolling, and improved law enforcement services across the country.

**Purchase of Equipment for the Police Service**

In fiscal 2023, the TTPS also directed its efforts towards enhancing its resource capabilities by procuring 192 body cameras. This investment amounting to $2.0 million, holds paramount importance, as it supports the TTPS in fulfilling its duty and mandate effectively. The body cameras are designed to be worn by officers during emergency callouts, as well as foot and mobile patrol duties, to capture essential footage of incidents and interactions with the general public. To date, the TTPS has deployed a total of 1,200 body cameras, which are actively utilised by its officers.

**Development Works at the Police Academy**

Phase One of development works at the Police Academy is ongoing. This entails the development of an implementation plan to finalise the phases, scheduling, resources and logistics for the project.
Police Construction Programme

Under the Police Construction Programme, payments were made for retention and project close out for the Shirvan Road Police Station in Tobago and the St. Clair Police Station. The Carenage Police Station is scheduled for close out in the first quarter of fiscal 2024. Additionally, preliminary engineering and architectural designs are being reviewed for the construction of new police stations at sites in Matura and Manzanilla.

Relocation of the TTPS Administration Support Centre (Trinidad House)

Cabinet has approved the relocation of the TTPS Administrative Support Centre from Sunjet House to Trinidad House, in order to facilitate the proposed construction of a car park designated for the Parliament. The relocation is in progress and the project is scheduled to be completed in the first quarter of fiscal 2024. The sum of $2.5 million was expended in fiscal 2023, with a 40 percent completion rate.

Establishment of a Coastal and Riverine Unit at the Carenage Police Station

Cabinet approval was sought for the establishment of a Coastal and Riverine Unit at the Carenage Police Station. The project entails the construction of a jetty and a maintenance and operations building for the Division.
## The TTPS’s total allocation as a percentage of the National Budget for the period 2018 to 2024

<table>
<thead>
<tr>
<th>Year</th>
<th>Total Allocation</th>
<th>National Budget</th>
<th>Percentage of National Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>2018</td>
<td>$2,166,284,497.00</td>
<td>$54,211,726,813.00</td>
<td>4.0%</td>
</tr>
<tr>
<td>2019</td>
<td>$2,173,353,390.00</td>
<td>$54,581,467,181.00</td>
<td>4.0%</td>
</tr>
<tr>
<td>2020</td>
<td>$2,374,165,652.00</td>
<td>$57,388,076,726.00</td>
<td>4.1%</td>
</tr>
<tr>
<td>2021</td>
<td>$2,266,370,861.00</td>
<td>$56,498,472,820.00</td>
<td>4.0%</td>
</tr>
<tr>
<td>2022</td>
<td>$2,367,769,319.00</td>
<td>$58,974,346,470.00</td>
<td>4.0%</td>
</tr>
<tr>
<td>2023</td>
<td>$2,428,866,000.00</td>
<td>$67,063,358,456.00</td>
<td>3.6%</td>
</tr>
<tr>
<td>2024</td>
<td>$2,937,923,200.00</td>
<td>$68,384,229,740.00</td>
<td>4.3%</td>
</tr>
</tbody>
</table>

- Total allocation for the Trinidad and Tobago Police Service as a percentage of the National Budget reflected increase of 0.7% between the period 2023 and 2024.

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9 For the Fiscal Years 2016-2020, actual figures were used to calculate the total allocation. However, estimates were used to calculate the total allocation for the Fiscal Years 2021 and 2022.

10 Total Allocation for the Trinidad and Tobago Police Service = Recurrent Expenditure + Consolidated Fund Expenditure

11 The National Budget = Total Recurrent Expenditure + Development Programme Expenditure Consolidated Fund
2024 Estimates of Expenditure

The budget allocation of $2,992,807,200.00\textsuperscript{12} for the Trinidad and Tobago Police Service is comprised of:

- The Draft Estimates of Recurrent Expenditure in the sum of $2,816,856,200.00;
- The Draft Estimates of Development Programme in the sum of $175,951,000.00
  - Consolidated Fund in the sum of $121,067,000.00; and
  - Infrastructure Development Fund\textsuperscript{13} of the sum $54,884,000.00

The Estimates of Recurrent Expenditure include:

- 01 Personnel Expenditure - $2,268,785,000.00;
- 02 Goods and Services - $454,830,200.00;
- 03 Minor Equipment Purchases - $62,600,000.00; and
- 04 Current Transfers and Subsidies - $30,641,000.00.

The Trinidad and Tobago Police Service:

- Total allocation as a percentage of National Budget = 4.3%
- Recurrent Expenditure as a percentage of the total Recurrent Expenditure budget is = 4.3%
- Consolidated Fund allocation as a percentage of the total Consolidated Fund allocation is = 3.8%
- Infrastructure Development Fund allocation as a percentage of the total Infrastructure Development Fund is = 1.8%


\textsuperscript{13} Head 18 – Ministry of Finance, Sub-Head 04 – Current Transfers and Subsidies, Sub-Item 11- Infrastructure Development Fund (IDF) (Infrastructure Development Fund allocation is part of the Ministry of Finance allocation for the financial year. Therefore, the total recurrent expenditure for the TTPS does not include IDF funding.)
Summary of Recurrent Expenditure for the period 2018 – 2024

The Graph below illustrates the budget allocations for the TTPS for the financial years 2018 – 2024.

<table>
<thead>
<tr>
<th></th>
<th>Actual 2018</th>
<th>Actual 2019</th>
<th>Actual 2020</th>
<th>Actual 2022</th>
<th>Revised Estimate 2023</th>
<th>Estimate 2024</th>
</tr>
</thead>
<tbody>
<tr>
<td>01 Personnel Expenditure</td>
<td>$1,782,690,031.00</td>
<td>$1,767,479,000.00</td>
<td>$1,899,223,873.00</td>
<td>$1,851,011,653.00</td>
<td>$1,867,785,000.00</td>
<td>$2,268,785,000.00</td>
</tr>
<tr>
<td>02 Goods and Services</td>
<td>$312,656,533.00</td>
<td>$248,054,510.00</td>
<td>$400,533,083.00</td>
<td>$448,419,064.00</td>
<td>$441,570,000.00</td>
<td>$454,830,200.00</td>
</tr>
<tr>
<td>03 Minor Equipment Purchases</td>
<td>$29,050,162.00</td>
<td>$1,756,800.00</td>
<td>$10,495,605.00</td>
<td>$5,432,649.00</td>
<td>$62,500,000.00</td>
<td>$62,600,000.00</td>
</tr>
<tr>
<td>04 Current Transfers and Subsidies</td>
<td>$11,153,618.00</td>
<td>$8,829,500.00</td>
<td>$16,738,827.00</td>
<td>$24,238,172.00</td>
<td>$30,541,000.00</td>
<td>$30,641,000.00</td>
</tr>
<tr>
<td>Total</td>
<td>$2,135,550,344.00</td>
<td>$2,026,119,810.00</td>
<td>$2,326,991,388.00</td>
<td>$2,329,101,538.00</td>
<td>$2,402,396,000.00</td>
<td>$2,816,856,200.00</td>
</tr>
</tbody>
</table>

Analysis of Recurrent Expenditures\textsuperscript{15}

Recurrent Expenditure refers to the payments for expenses, which are incurred during the day-to-day operations of the Department for Personnel Expenditure, Goods and Services, Minor Equipment Purchases and Current Transfers and Subsidies. Recurrent Expenditure for Fiscal Year 2024 is $2,816,856,200.00.

- The largest portion of the TTPS’s allocation has consistently gone to the Sub-Head of \textbf{Personnel Expenditure}. The current estimate is 80.5\% of the total allocation.

- The allocation to \textbf{Goods and Services}, which has consistently been the second largest portion of the allocation, is currently estimated at $454,830,200.00, which represents about 16.1\% of the total allocation.

- The smallest portions of the allocation have consistently been to Sub-head 04 \textbf{Current Transfers and Subsidies} and Sub-head 03 \textbf{Minor Equipment Purchases} for the period 2018-2024, hovering between 1\% and 2\%.

2018 Actual = $2,135,550,344.00

2019 Actual = $2,026,119,810.00
2020 Actual = $2,326,991,388.00

- 01 Personnel Expenditure: 81.6%
- 02 Goods and Services: 17.2%
- 03 Minor Equipment Purchases: 0.5%
- 04 Current Transfers and Subsidies: 0.7%

2021 Actual = $2,229,662,306.00

- 01 Personnel Expenditure: 81.7%
- 02 Goods and Services: 17.6%
- 03 Minor Equipment Purchases: 0.0%
- 04 Current Transfers and Subsidies: 0.7%
2022 Actual = $2,329,101,538.00

- 01 Personnel Expenditure: 19.3%
- 02 Goods and Services: 79.5%
- 03 Minor Equipment Purchases: 0.2%
- 04 Current Transfers and Subsidies: 1.0%

2023 Revised Estimates = $2,402,396,000.00

- 01 Personnel Expenditure: 18.4%
- 02 Goods and Services: 77.7%
- 03 Minor Equipment Purchases: 2.6%
- 04 Current Transfers and Subsidies: 1.3%
2024 Estimates = $2,816,856,200.00

- 01 Personnel Expenditure: 16.1%
- 02 Goods and Services: 1.1%
- 03 Minor Equipment Purchases: 2.2%
- 04 Current Transfers and Subsidies: 80.5%
Staff and Pay\textsuperscript{16}

The allocation for staff expenditure for the year 2024 is $2,388,010,000.00, which is a 17\% increase in allocation. The diagram provides a breakdown of all expenditure related to staff from 2022 – 2024.

\begin{figure}
\centering
\includegraphics[width=\textwidth]{staff_pay_expenditure.png}
\caption{Summary of Staff and Pay Expenditure: Personnel Expenditure and Contract Employment}
\end{figure}

\begin{table}
\centering
\begin{tabular}{|c|c|c|}
\hline
\textbf{Years} & \textbf{Personnel Expenditure} & \textbf{Contract Employment} \\
\hline
2022 Actual & $1,851,011,653 & $87,362,746 \\
2023 Revised Estimate & $1,867,785,000 & $81,000,000 \\
2024 Estimate & $2,268,785,000 & $85,000,000 \\
\hline
\end{tabular}
\end{table}


\textsuperscript{17} Personnel Expenditure and Contract Employment have been charted separately from other expenditure items as their relatively large figures dwarf all other items in the chart.
Summary of Staff and Pay Expenditure: Other

<table>
<thead>
<tr>
<th></th>
<th>Travel and Subsistence</th>
<th>Uniforms</th>
<th>Training</th>
<th>Short term employment</th>
<th>Employee Assistance Programme</th>
</tr>
</thead>
<tbody>
<tr>
<td>2022 Actual</td>
<td>$18,898,800</td>
<td>$5,588,451</td>
<td>$1,678,935</td>
<td>$2,150,652</td>
<td>$43,200</td>
</tr>
<tr>
<td>2023 Revised Estimate</td>
<td>$19,400,000</td>
<td>$9,500,000</td>
<td>$2,500,000</td>
<td>$2,200,000</td>
<td>$125,000</td>
</tr>
<tr>
<td>2024 Estimate</td>
<td>$19,400,000</td>
<td>$10,000,000</td>
<td>$2,500,000</td>
<td>$2,200,000</td>
<td>$125,000</td>
</tr>
</tbody>
</table>
Summary of Development Programme Expenditure for the period 2018-2024

Development Programme is capital expenditure aimed at improving and enhancing development in different areas of Trinidad and Tobago which includes; human resources, economic and social development.

The allocation to the Trinidad and Tobago Police Service for development programmes and projects for fiscal year 2024 = $175,951,000.00. These funds are presented in two parts as follows:

- Funds disbursed directly from the Consolidated Fund = $121,067,000.00 and represent (69%) of the total allocation to the Police Service; and
- Funds disbursed from the Infrastructure Development Fund = $54,884,000.00 and represent (31%) of the total allocation to the Police Service.

### Draft Estimates of Development Programme 2024

LAW ENFORCEMENT (Trinidad)

Trinidad and Tobago Police Service
The TTPS remains committed to fostering the safety and security of Trinidad and Tobago. The TTPS will continue to pursue the transformation of the Service, by seeking to improve service delivery, with an emphasis on leveraging ICT. In fiscal 2024, the allocation of $175.9 million will be provided to refurbish and construct police facilities to standards that provide a healthy work environment for officers and create welcoming spaces for citizens to access services. Officers will also be provided with the appropriate technology and equipment required to perform their duties proficiently.

In this regard, the following will be undertaken:

- Improvement works to Police Stations and Buildings - an allocation of $2.5 million will be provided for the following four (4) police stations:
  - La Horquetta Police Station - the refurbishment of the male and female washrooms, undertaking of civil works, creation of additional office space, ceiling works, air-conditioning works and electrical upgrade;
  - Four Roads Police Station – the supply and installation of a new roof supply and installation of a new roof membrane, and ceiling and refurbishment works;
  - Point Fortin Police Station – the establishment of a property room, refurbishment of the narcotics room, installation of a covered parking area, and enclosure of the walkway; and
  - Morvant Police Station – the undertaking of refurbishment works.
• Establishment of Divisional Property Rooms - the sum of $3.0 million will be provided for the completion of the two-storey building for the divisional property room at the Siparia Police Station;

• Upgrade of Detention Cells at Police Stations - the sum of $1.9 million will be provided for the infrastructural works to be conducted to improve the physical conditions for the existing detention cells (in compliance with the requirements of existing legislation) at the Marabella, Morvant, Santa Cruz, Mayaro, Cunupia and Maracas Police Stations;

• Development Works at the Police Academy - The Police Academy is mandated to accelerate the recruitment of police officers with an expanded curriculum, as a strategy to assist in eliminating the shortage of officers between sanctioned and actual strength. A limitation in the available space within the dormitory facilities, existing buildings and support structures restricts the ability to meet the target for increased recruit intake. In this regard, a provision of $1.5 million will be allocated to commence Phase One works on the development of the Police Academy, which will include the following:
  o construction of a dormitory facility for 300 recruits;
  o refurbishment of existing students’ dorms for sixty (60) instructors; and
  o construction of the dormitory for the Guard and Emergency Branch.

The developmental works will also include upgrade and refurbishment works to the maintenance workshop, transport/telecom branch, mechanical electrical and plumbing systems, and cafeteria, and the development of security zones:

• Refurbishment Works to the Mounted and Canine Branch - refurbishment of the male and female dormitories and paving of the compound at the Chaguaramas Facility;

• Construction and installation of Aeration Treatment Units (ATU’s) for TTPS Facilities
  - the sum of $2.0 million will be provided for works to commence the construction and installation of twelve (12) ATUs to replace conventional sewers, septic and dated piping systems at the following TTPS facilities:
    o Couva, Santa Cruz, Caroni, Scarborough, Fyzabad, Charlotteville, Mayaro; and
    o St. Margarets, Biche, Penal, Freeport and Mon Repos.
- **Purchase of Equipment for the Police Service** - the sum of $67.0 million will be allocated for the body camera system project to for the maintenance of law and order and to support measures of accountability and assisting in meeting reporting requirements;

- **Purchase of Vehicles for the Police Service** - Mobility is a critical element of effective policing. In this regard, funding will continue to be provided for the procurement of police vehicles to meet operational requirements, increase visibility, ensure real-time response and act as another tier of deterrence to crime. An investment of $25.0 million will be made for the acquisition of sport utility vehicles, sedans, long-wheel-base 4x4 vehicles and 30-seater buses;

- **Construction of the Manzanilla and Matura Police Stations** - The TTPS will continue to undertake the construction of new police stations in Manzanilla and Matura in fiscal 2024. These stations will provide for the operational and administrative needs in a new direction of modern policing. A total allocation of $2.0 million will be utilised for the development of engineering designs and scope of works for these facilities;

- **Establishment of a Coastal and Riverine Patrol Unit** - The Coastal and Riverine Division to combat criminal activities within shallow waters (rivers) and along the seafront, thus ensuring a proper police presence. The sum of $15.0 million will be provided for the construction of a jetty and a building for vessel maintenance and accommodation at the Carenage Police Station. Activities will involve:
  - marine civil works, piling, and fuel bund;
  - building civil works;
  - roof works;
  - plumbing and electrical works; and
  - procurement and installation of finishes, furniture and fixtures, and IT infrastructure.

- **Relocation of TTPS Administration Support Centre (Trinidad House)** - The sum of $20.0 million will be allocated to improve the working conditions for the TTPS. Refurbishment works at #29 Edward Street, Port of Spain, which is scheduled for completion in the first quarter of fiscal 2024. The planned works will include upgrades to the façade.
Development Works at the Ste. Madeleine Police Station

As part of its initiative to reduce rental expenditure, the TTPS identified the Ste. Madeleine Police Station as the site to house the Homicide Bureau of Investigations Region Three and Fraud Squad, South, which are currently located in rental properties. In this regard, the sum of $2.5 million will be allocated for the construction of a two-storey building to accommodate the operational and administrative needs of the units. Engineering consultants have been engaged to prepare designs and the bills of quantities for the project fiscal 2024.

Development Works for the Canine and Mounted Branch

Upgrade of the Mounted and Canine Branch of the TTPS has been ongoing on a phased basis over the last four (4) years and included the procurement of additional horses and dogs for the facilities in Caroni, Cumuto, Chaguaramas and St. James. In fiscal 2024, the TTPS will commence the establishment of a Mounted and Canine Branch at the Shirvan Road Police Station, Tobago. It is intended that the establishment of this Branch will improve the operational efficiency and effectiveness of the Tobago branch in the immediate to short term, and will assist in the reduction/eradication of crime. The sum of $1.0 million will be provided for the establishment of the various facilities as follows:

<table>
<thead>
<tr>
<th>Mounted Branch</th>
<th>Canine Unit</th>
</tr>
</thead>
<tbody>
<tr>
<td>• accommodation for six (6) stables;</td>
<td>• accommodation for twelve (12) kennels;</td>
</tr>
<tr>
<td>• vet room;</td>
<td>• general storage;</td>
</tr>
<tr>
<td>• feed room; and</td>
<td>• trainers’ room; and</td>
</tr>
<tr>
<td>• bathroom stall.</td>
<td>• food storage.</td>
</tr>
</tbody>
</table>

The GORTT will continue to sustain investment in the transformation of the Town and Country Division (TCPD) of the MPD.
The TCPD’s two (2) transformation projects will continue to be geared towards fostering an environment that expedites development approvals and enhances regulatory clarity and the digitisation of records for faster retrieval of information and the preservation of legacy data.
# Noteworthy Development Programme Estimates in 2024

The table below lists the projects that have been noted due to uncharacteristic variances in estimates for funding:

<table>
<thead>
<tr>
<th>Sub-head /Item /Sub-item /Group /Project Desc.</th>
<th>Project Description</th>
<th>2019 Actual</th>
<th>2020 Actual</th>
<th>2021 Actual</th>
<th>2022 Actual</th>
<th>2023 Revised Estimates</th>
<th>2024 Estimates</th>
</tr>
</thead>
<tbody>
<tr>
<td>09-004-12-B-046</td>
<td>Purchase of Vehicles for the Police Service</td>
<td>$2,725,522.00</td>
<td>$1,235,546.00</td>
<td>$3,102,139.00</td>
<td>$18,500,931.00</td>
<td>$12,500,000.00</td>
<td>$25,000,000.00</td>
</tr>
<tr>
<td>09-004-12-B-047</td>
<td>Purchase of Equipment for the Police Service</td>
<td>$2,591,578.00</td>
<td>$9,276,168.00</td>
<td>$5,645,017.00</td>
<td>$3,182,710.00</td>
<td>$2,000,000.00</td>
<td>$67,000,000.00</td>
</tr>
<tr>
<td>09-004-12-B-062</td>
<td>Establishment of a Coastal and Riverine Patrol Unit</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$1,225,811.00</td>
<td>$28,598.00</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>09-005-06-A-001</td>
<td>Development of a Computer System for the Police Service</td>
<td>$0.00</td>
<td>$17,973,390.00</td>
<td>$11,672,577.00</td>
<td>$10,761,626.00</td>
<td>$5,000,000.00</td>
<td>$15,000,000.00</td>
</tr>
</tbody>
</table>

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**Status of New Projects from the Financial Year 2019**

The following are projects identified as “New Projects” that received funding in the 2019 financial year:

<table>
<thead>
<tr>
<th>Sub-head /Item /Sub-item /Group /Project Desc.</th>
<th>Project -Item</th>
<th>2019 Actual</th>
<th>2020 Actual</th>
<th>2021 Actual</th>
<th>2022 Actual</th>
<th>2023 Revised Estimates</th>
<th>2024 Estimates</th>
</tr>
</thead>
<tbody>
<tr>
<td>09-004-12B-052</td>
<td>Refurbishment of a Residential Quarters – San Fernando</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$488,683.00</td>
<td>$488,739.00</td>
<td>$900,000.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>09-004-12B-053</td>
<td>Establishment of Divisional Property Rooms</td>
<td>$0.00</td>
<td>$402,081</td>
<td>$588,906.00</td>
<td>$491,743.00</td>
<td>$500,000.00</td>
<td>$3,000,000.00</td>
</tr>
<tr>
<td>09-004-12B-054</td>
<td>Upgrade of Traffic and Highway Patrol Divisional Offices</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$375,000.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>09-004-12B-055</td>
<td>Establishment of Facilities for Divisional Command Centres</td>
<td>$916,309.00</td>
<td>$946,882.00</td>
<td>$514,504.00</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>09-004-12B-057</td>
<td>Upgrade of Detention Cells at Police Stations</td>
<td>$1,233,015.00</td>
<td>$1,846,782.00</td>
<td>$1,245,752.00</td>
<td>$767,819.00</td>
<td>$900,000.00</td>
<td>$1,925,000.00</td>
</tr>
</tbody>
</table>

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### Status of New Projects from the Financial Year 2020

The following are projects identified as “New Projects” that received funding in the 2020 financial year:

<table>
<thead>
<tr>
<th>Sub-head /Item /Sub-item /Group /Project Desc.</th>
<th>Project -Item</th>
<th>2020 Actual</th>
<th>2021 Actual</th>
<th>2022 Actual</th>
<th>2023 Revised Estimates</th>
<th>2024 Estimates</th>
</tr>
</thead>
<tbody>
<tr>
<td>09-004-12B-061</td>
<td>Pre-Feasibility Study for the Barracks (PTA)</td>
<td>$0.00</td>
<td>$978,750.00</td>
<td>$0.00</td>
<td>$0.00</td>
<td>Removed</td>
</tr>
</tbody>
</table>

### Status of New Projects from the Financial Year 2021

The following are projects identified as “New Projects” that received funding in the 2021 financial year:

<table>
<thead>
<tr>
<th>Sub-head /Item /Sub-item /Group /Project Desc.</th>
<th>Project -Item</th>
<th>2021 Actual</th>
<th>2022 Actual</th>
<th>2023 Revised Estimates</th>
<th>2024 Estimates</th>
</tr>
</thead>
<tbody>
<tr>
<td>09-004-12B-062</td>
<td>Establishment of a Coastal and Riverine Patrol Unit</td>
<td>$1,225,811.00</td>
<td>$28,598.00</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
</tbody>
</table>

---


<table>
<thead>
<tr>
<th>Sub-head /Item /Sub-item /Group /Project Desc.</th>
<th>Project -Item</th>
<th>2022 Actual</th>
<th>2023 Revised Estimates</th>
<th>2024 Estimates</th>
</tr>
</thead>
<tbody>
<tr>
<td>09-004-12B-068</td>
<td>Relocation of Administrative Support Centre</td>
<td>$17,634.00</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>09-004-12B-069</td>
<td>Relocation of Western Division Administrative Office</td>
<td>$0.00</td>
<td>$0.00</td>
<td>Removed</td>
</tr>
<tr>
<td>09-004-12B-070</td>
<td>Establishment of Facilities for the Guard and Emergency Branch</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
</tbody>
</table>

---

<table>
<thead>
<tr>
<th>Project Description</th>
<th>2023 Revised Estimates</th>
<th>2024 Estimates</th>
</tr>
</thead>
<tbody>
<tr>
<td>Development works at the Police Academy</td>
<td>$0.00</td>
<td>$750,000.00</td>
</tr>
<tr>
<td>Replacement of HVAC System at Fraud Squad</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>Construction of Manzanilla Police Station (Reactivated Project)</td>
<td>$1,044,819.00</td>
<td>$1,000,000.00</td>
</tr>
<tr>
<td>Development Works at the Police Academy</td>
<td>$0.00</td>
<td>$1,000,000.00</td>
</tr>
<tr>
<td>Supplemental Works – New Phase 1 Police Station</td>
<td>$2,256,210.00</td>
<td>$1,000,000.00</td>
</tr>
</tbody>
</table>

### New Projects from the Financial Year 2023

The following new projects that received funding in the 2023 financial year:

<table>
<thead>
<tr>
<th>Sub-head /Item /Sub-item /Group /Project Desc.</th>
<th>Project -Item</th>
<th>2023 Revised Estimates</th>
<th>2024 Estimates</th>
</tr>
</thead>
<tbody>
<tr>
<td>09-004-12B-073</td>
<td>Relocation of Anti-Corruption Investigation Bureau (ACIB)</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>09-004-12B-074</td>
<td>Relocation of Professional Standards Bureau</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>09-004-12B-075</td>
<td>Refurbishment works to the Mounted and Canine Branch</td>
<td>$500,000.00</td>
<td>$1,942,000.00</td>
</tr>
</tbody>
</table>

---

<table>
<thead>
<tr>
<th>Project Number</th>
<th>Project Description</th>
<th>2024 Estimates</th>
</tr>
</thead>
<tbody>
<tr>
<td>09-004-12B-076</td>
<td>Establishment of Headquarters for the Special Reserve Police (SRP) and Police Retirees</td>
<td>$0.00</td>
</tr>
<tr>
<td>09-004-12B-077</td>
<td>Development Works at the St. Madeline Police Station</td>
<td>$1,000,000.00</td>
</tr>
<tr>
<td>IDF-004-12B-030</td>
<td>Relocation of the TTPS Administration Support Centre (Trinidad House)</td>
<td>$2,500,000.00</td>
</tr>
<tr>
<td>IDF-004-12B-031</td>
<td>Development Works at the San Fernando Police Station</td>
<td>$0.00</td>
</tr>
</tbody>
</table>

**New Projects from the Financial Year 2024**

The following new projects that received funding in the 2024 financial year:

<table>
<thead>
<tr>
<th>Sub-head /Item /Sub-item /Group /Project Desc.</th>
<th>Project -Item</th>
<th>2024 Estimates</th>
</tr>
</thead>
<tbody>
<tr>
<td>09-004-12B-078</td>
<td>Construction and Installation of Aeration Treatment Units (ATUs) for TTPS Facilities</td>
<td>$2,000,000.00</td>
</tr>
<tr>
<td>IDF 64-004-12B-032</td>
<td>Development works at the Ste. Madeline Police Station</td>
<td>$2,500,000.00</td>
</tr>
<tr>
<td>IDF 64-004-12B-033</td>
<td>Establishment of a Mounted and Canine Brance at the Shirvan Road Police Station</td>
<td>$1,000,000.00</td>
</tr>
</tbody>
</table>

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|---------------|---------------|----------------------|--------------------|------------------------|
| On the Final Report of the Police Manpower Audit Committee | Presented | Outstanding | 2 | The establishment of a Police Inspectorate resident within the transformed Police Service Commission to:  
   a) independently assess the service delivery efficacy of the TTPS;  
   b) promote good community-Police relations;  
   c) encourage a human rights culture within the TTPS  
   d) promote accountability and transparency in the TTPS |
<p>|               |               |                      | 3 | The application of principles, processes and tools from Industrial Psychology, Organisational Behaviour and Human Resource Management to source, screen and place new recruits to ensure that the most suitable candidates are chosen and subsequently placed into targeted entry level Officer roles. |</p>
<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>4</td>
<td>A review of the entry requirements to become a Police Constable, as well as the considerations of alternative routes to enter the Service including the provision of support to the TTPS as Consultant/Contractor</td>
<td></td>
</tr>
<tr>
<td>6</td>
<td>The development, as a matter of urgency, of a TTPS-wide Competency Based Human Resource Management Framework</td>
<td></td>
</tr>
<tr>
<td>7</td>
<td>For all ranks above Sergeant, the TTPS should adopt the use of a Development Centre approach for ongoing training and development as well as needs analysis</td>
<td></td>
</tr>
<tr>
<td>9</td>
<td>Continuous psychometric assessments be done on all Officers at five (5) year intervals</td>
<td></td>
</tr>
<tr>
<td>10</td>
<td>The discipline system within the TTPS should be reviewed with a view to establishing a modern and effective system. Key aspects of the new system should be earlier remedial interventions and the stronger application and utilization of a code of conduct</td>
<td></td>
</tr>
<tr>
<td>11</td>
<td>The urgent establishment of a comprehensive Code of Conduct of the TTPS that clearly defines the</td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td>expected behaviours and moral principles of a Police Officer</td>
</tr>
<tr>
<td>---</td>
<td>---</td>
<td>---</td>
</tr>
<tr>
<td>12</td>
<td>The establishment of a Professional Standards Division for the conduct of internal investigations into matters of conduct involving Police Officers. The Officers within this Division should be exclusive to this Division</td>
<td></td>
</tr>
<tr>
<td>14</td>
<td>The process of promotion within the TTPS should be reviewed to ensure that it is based on fair and open competition and grounded in merit</td>
<td></td>
</tr>
<tr>
<td>15</td>
<td>Customer Service Guidelines should be developed to standardise the delivery of service across the TTPS</td>
<td></td>
</tr>
</tbody>
</table>
### Twenty-Second Report of the Public Administration and Appropriations Committee

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>An examination of the expenditure and internal control of the Trinidad and Tobago Police Services (TTPS) for the financial year 2018-2019</td>
<td>Presented</td>
<td>Outstanding</td>
<td>7</td>
<td>The TTPS should make every effort to fill vacant positions in the Monitoring, Evaluation and Compliance Unit to increase the Unit’s capacity to efficiently manage the day to day work of the TTPS.</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>10</td>
<td>The TTPS should restructure both the MEC and Internal Audit Units to ensure that the TTPS has suitable systems to support better accountability and to measure performance throughout the police service.</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>26</td>
<td>The TTPS should submit a status update to Parliament on the engagement of the external persons that are specialised in areas such as a crime scene investigation, forensic testing, DNA testing, and cyber- security by June 01, 2020.</td>
</tr>
</tbody>
</table>
## Recent Legislative Developments

<table>
<thead>
<tr>
<th>Act No.</th>
<th>Short Title</th>
<th>Status</th>
</tr>
</thead>
<tbody>
<tr>
<td>5 of 2019</td>
<td>The Trespass (Amendment) Act, 2019</td>
<td>Date of Assent: 21-Mar-2019</td>
</tr>
<tr>
<td>17 of 2019</td>
<td>The Bail (Amendment) Act, 2019</td>
<td>Date of Assent: 5-Aug-2019</td>
</tr>
<tr>
<td>18 of 2019</td>
<td>The Firearms (Amendment) Act, 2019</td>
<td>Date of Assent: 19-Sep-2019</td>
</tr>
<tr>
<td>19 of 2019</td>
<td>The Sexual Offences (Amendment) Act, 2019</td>
<td>Date of Assent: 26-Sep-2019</td>
</tr>
<tr>
<td>24 of 2019</td>
<td>The Dangerous Drugs (Amendment) Act, 2019</td>
<td>Date of Assent: 18-Dec-2019</td>
</tr>
<tr>
<td>01 of 2020</td>
<td>The Administration of Justice (Indictable Proceedings) (Amendment) Act, 2020</td>
<td>Date of Assent: 08-Jan-2020</td>
</tr>
<tr>
<td>11 of 2020</td>
<td>The Administration of Justice (Electronic Monitoring) (Amendment) Act, 2020</td>
<td>Date of Assent 12-May-2020</td>
</tr>
<tr>
<td>13 of 2020</td>
<td>The Interception of Communications (Amendment) Act, 2020</td>
<td>Date of Assent: 15-Jun-2020</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>No.</th>
<th>Act</th>
<th>Date of Assent</th>
</tr>
</thead>
<tbody>
<tr>
<td>8 of 2021.</td>
<td>The Gambling (Gaming and Betting) Control Act, 2021</td>
<td>12-Jul-2021</td>
</tr>
<tr>
<td>7 of 2021.</td>
<td>The Firearms (Amendment) Act, 2021</td>
<td>06-Jul-2021</td>
</tr>
<tr>
<td>1 of 2021.</td>
<td>The Evidence (Amendment) Act, 2021</td>
<td>25-Feb-2021</td>
</tr>
<tr>
<td>10 of 2022</td>
<td>The Cannabis Control Act, 2022</td>
<td>17-Jun-2022</td>
</tr>
<tr>
<td>14 of 2022</td>
<td>The Sexual Offences (Amendment) Act, 2022</td>
<td>01-Jul-2022</td>
</tr>
<tr>
<td>2 of 2023</td>
<td>The Firearms (Amendment) Act, 2023</td>
<td>24-Feb-2023</td>
</tr>
<tr>
<td>12 of 2023</td>
<td>The Administration of Justice (Indictable Proceedings) (Amendment) Act, 2023</td>
<td>11-Jul-2023</td>
</tr>
</tbody>
</table>