Fourth Session of the 12th Parliament

FINANCIAL SCRUTINY UNIT

Office of the Parliament of Trinidad and Tobago

HEAD 28: MINISTRY OF HEALTH

ALLOCATION: $ 6,616,773,950.00

A Summary of the Ministry’s Projects, Expenditure, Divisions and Projects.
Publication
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About this Guide

This guide provides a summary of expenditure for the Ministry of Health (MoH) for the period 2018-2024. It provides Members of Parliament and stakeholders with an overview of the Ministry’s responsibilities. The primary purpose of this guide is to consolidate the information contained within the various Budget Documents pertaining to the Ministry of Health, and provide readers with an analysis of same. This guide is based primarily on:

- the Draft Estimates of Recurrent Expenditure for the financial year 2024;
- the Draft Estimates of Development Programme for the financial year 2024;
- the Public Sector Investment Programme 2024;
- the Social Sector Investment Programme 2024; and
- the Auditor General’s Report on the Public Accounts of the Republic of Trinidad and Tobago for the financial year 2022.
Head 28: Ministry of Health – Overview

The Ministry
The Ministry of Health is the national authority charged with oversight of the entire health system in Trinidad and Tobago. It plays a central role in the protection of the population’s health and in ensuring that all organisations and institutions that produce health goods and services conform to standards of safety.

Executive Leadership
Minister: The Honourable Terrence Deyalsingh, MP
Permanent Secretary (Accounting Officer): Mr. Asif Ali
Chief Medical Officer: Dr. Roshan Parasram

Vision
The Ministry of Health is a people-centred, caring, proactive institution that assures standards of excellence are achieved by all stakeholders that promote, protect and improve the health status of the people of Trinidad and Tobago.

Mission
To provide effective leadership for the health sector by focusing on evidence-based policymaking, planning, monitoring, evaluation, collaboration and regulation. The Ministry of Health establishes national priorities for health and ensures an enabling environment for the delivery of a broad range of high quality, people-centred services from a mix of public and private providers.

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Core Values
The critical values required to ensure accomplishment and fulfilment of the Ministry’s Vision and Mission are:

- Professionalism - The Ministry will ensure the most efficient and effective delivery of health services by trained and competent health personnel.
- Total Quality - Commitment to excellence in our health care systems and all services.
- Client-centeredness – Emphasis on the delivery of health services that are responsive to consumer needs and preferences.
- Evidence-based - Relying upon research and information-driven decision-making at all levels.
- Visionary - Providing proactive leadership to the sector.

Improving Health Care Management
The Ministry of Health is firmly dedicated to continuously improving public health by increasing its resources to meet health care needs through:

- Significant improvements in the management and delivery of Emergency Services.
- Adoption of a comprehensive and strategic approach towards the development of human resources for the health sector.
- Ensuring that there is synergy and accountability through the institutional strengthening of the Regional Health Authorities and our Vertical Services.

Meeting the Tertiary Care Needs of Society’s Vulnerable
The Ministry of Health stands committed to meet the tertiary care needs of society’s most vulnerable. Some of the ways through which we are achieving this objective are:

1. The Children’s Life Fund: This special fund is designed to provide finance for life-saving surgeries for our nation’s precious children and was launched in 2010.
2. External Patient Programme: This programme was launched in 2014, funds essential surgeries at private health facilities.
Supporting patients’ rights and services through health quality standards, policies and legislation
The Ministry of Health fully endorses and subscribes to the World Health Organization's (WHO) Charter of Patients’ Rights and Obligations. Each Regional Health Authority oversees and runs a Quality/Customer Service Unit that aims as addressing the needs and concerns of the population. Additionally, senior citizens are assured of the respect they deserve and thus, are given preferred treatment at all public health institutions and pharmacies.

Improvement of the physical infrastructure of public health care facilities
The physical infrastructures of all public health facilities are consistently reviewed and upgraded where necessary, to ensure that they are fully capable facilitating first class health care for citizens.

Reducing the prevalence of communicable diseases, including HIV/AIDS
The Ministry of Health has continued to push and promote free, confidential HIV testing throughout Trinidad and Tobago in public spaces and through our public health facilities.

Addressing Chronic Diseases and Mental Health
The promotion of primary health care is the Ministry’s main strategy to deal with the scourge of chronic disease in Trinidad and Tobago. We have been placing particular emphasis on wellness and health promotion to promote healthier lifestyles and self-empowerment among citizens.

The Human Resource (HR) Factor
The Health Sector in Trinidad and Tobago has been experiencing shortages and challenges with the supply of medical and allied professionals. The Ministry of Health has adopted a comprehensive and strategic approach towards the development of human resources for the health sector, which involves attracting foreign based nationals who may be considering returning home.
Services Provided

The Ministry of Health provides the following services to the citizens of the Trinidad and Tobago:

- Alcohol and Drug Abuse Prevention;
- Ambulance and Transport Services;
- Audiology Services;
- Blood Transfusion / Donation;
- Cancer Care & Treatment;
- Chemistry, Food & Drugs Division;
- Children's Life Fund;
- The Chronic Disease Assistance Programme;
- County Medical Officers of Health;
- Dental Services;
- Environment Health;
- External Patient Programme;
- Hansen's Disease Treatment;
- Health Audiology Screening in Schools;
- Health Education;
- Immunization;
- Insect Vector Control;
- Interdisciplinary Child Development;
- Mental Health;
- Non-communicable Diseases (NCD);
- Nutrition and Metabolism;
- Occupational Health and Safety;
- Organ Transplanting;
- Pharmacy/ Drug Inspectorate;
- Public Health Inspectors;
- Sexual and Reproductive Health;
- Tobacco Control;
- Trinidad Public Health Laboratory;
- Veterinary Public Health;
- Women's Health.

Statutory Boards and Other Bodies under the purview of the Ministry of Health:

- Boards regulating the Practice of Medicine and Related Professions;
- Children's LIFE Fund Board of Management;

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• Dental Council of Trinidad and Tobago;
• Drug Advisory Committee;
• Emergency Medical Personnel Council of Trinidad and Tobago;
• Food Advisory Committee;
• Medical Council of Trinidad and Tobago;
• National Emergency Ambulance Service Authority;
• Nurses and Midwives Council of Trinidad and Tobago;
• Opticians Council of Trinidad and Tobago;
• Pesticides and Toxic Chemicals Board;
• Pharmacy Council of Trinidad and Tobago;
• Princess Elizabeth Home for Handicapped Children;
• Enterprises: Couva Medical and Multi—Training Facility Company Limited (Minority Owned)

The Ministry and the Regional Health Authorities
Responsibility for the provision of health care services in Trinidad and Tobago was devolved from the Ministry of Health to Regional Health Authorities (RHAs) with the passing of the Regional Health Authorities Act No. 5 in 1994. RHAs are autonomous bodies that own and operate health facilities in their respective Regions. There are currently five (5) RHAs which deliver public health care services to the population which include the:

• **North West Regional Health Authority**\(^6\) (NWRHA) provides health services to approximately 500,000 persons residing in the catchment area bounded by St. Joseph in the east to Las Cuevas in the north, the Churchill Roosevelt Highway in the south and Carenage in the west. The Authority has oversight of 3 hospitals (Port of Spain General Hospital, St Ann’s Hospital and St James Medical Complex), 17 health centres, 3 wellness centres and 1 district health facility;

• **North Central Regional Health Authority**\(^7\) (NCRHA) provides health services to the Primary Healthcare Clusters of Arima, Chaguanas and St. Joseph. The Authority has oversight of 2 primary care facilities (Arima Health Facility and Chaguanas Health Facility), 3 secondary care facilities (Eric Williams Medical Sciences Complex (EWMSC), Mt. Hope Women’s Hospital (MHWH) and the Caura Hospital) and 15 health centres, providing services to just over 350,000 inhabitants;

• **South West Regional Health Authority**\(^8\) (SWRHA) provides services to approximately 600,000 inhabitants to a catchment area bounded by Freeport in the north-west, Icacos in the south-west, Moruga in the south-east and Tabaquite in the north-east. The authority has oversight of 2 hospitals, 3 district health facilities, 31 health centres and 2 extended care centres;

• **Eastern Regional Health Authority**\(^9\) (ERHA) provides health care in 1 hospital and 16 health and outreach centres for the catchment population of approximately 120,000 from Matelot in the north to Guayaguayare, Rio Claro and Brothers Road in the south to Valencia in the east; and

• **Tobago Regional Health Authority**\(^10\) (TRHA) provides health care services through the Scarborough General Hospital and 19 primary care facilities.
  o **NOTE:** The TRHA falls under the purview of the Tobago House Assembly.

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\(^7\) NCRHA website. Accessed October 4, 2023: [https://ncrha.co.tt/](https://ncrha.co.tt/)
\(^8\) SWRHA website. Accessed October 4, 2023: [http://www.swrha.co.tt/](http://www.swrha.co.tt/)
\(^10\) TRHA website. Accessed October 4, 2023: [https://trha.co.tt/alpha/](https://trha.co.tt/alpha/)
The following excerpts from the Report of the Auditor General on the Public Accounts of the Republic of Trinidad and Tobago for the Financial Year 2022 refer to the Ministry of Health:

**Chapter 2 – Treasury and Funds Statements**

**DEPOSIT ACCOUNTS - $9,684,443,938.19**

2.53 The balances of the Deposits and Funds accounts presented hereunder are liabilities as they represent monies held by the Treasury pending application for payment in accordance with the purposes for which the relevant deposits/funds were created.

2.55 Financial Instruction 212 (1) requires all Accounting Officers or Heads of Departments to reconcile the balance of each Deposit Account with the corresponding balance in the accounts of the Comptroller of Accounts. Financial Instruction 212 (2) requires departments to prepare reconciliation statements with details of the composition of balances. A copy of all such reconciliations is required to be submitted to the Comptroller of Accounts and the Auditor General at the end of the year concerned. The submission of such reconciliations provides documentary support to the balances contained in the ministries’ and departments’ deposit ledgers. However, many ministries and departments do not submit such reconciliations in a timely manner. Presented below are ministries and departments that did not submit the required reconciliations of deposit accounts to the Auditor General.

<table>
<thead>
<tr>
<th>Ministries/Departments</th>
<th>No. of Accounts Not Submitted</th>
<th>Value as per Treasury Records / Trial Balance ($)</th>
</tr>
</thead>
</table>

Chapter 3 - Accounts of Accounting Officers

ACCOUNTING FOR EXPENDITURE BY MINISTRIES AND DEPARTMENTS

TOTAL EXPENDITURE INCURRED - $58,974,346,830.34

3.6 During the financial year 2022 expenditure was incurred under forty-two (42) Heads of Expenditure as detailed on the Statement of Expenditure included with the Treasury Statements 1. Table 3.1 below highlights those areas where expenditure was in excess of one billion dollars and reflects the percentages of total expenditure.

Table 3.1 Actual Expenditure in Excess of $1Bn

<table>
<thead>
<tr>
<th>Head of Expenditure</th>
<th>Actual Expenditure</th>
<th>Percentage of Total Expenditure</th>
</tr>
</thead>
<tbody>
<tr>
<td>28 – Ministry of Health</td>
<td>$5,676,101,831.51</td>
<td>9.62</td>
</tr>
</tbody>
</table>

Sub-head 07 - Debt Servicing

3.10 Sub-head 07 - Debt Servicing records the yearly portion of debt repayments of public debts in respect of two (2) Heads of Expenditure that is Head 18 - Ministry of Finance and Head 19 - Charges on Account of the Public Debt. The actual expenditure under these two (2) Heads totalled $10,840,234,035.98 and constitutes 18.00% of total expenditure.

3.11 The total of principal and interest repayments under Head 18/Sub-head 07 - Debt Servicing was $1,291,959,842.18. This sum represents repayments of principal and interest on loans guaranteed which were previously secured by the State for some State Enterprises either through Letters of Comfort or Loans or Credits Guaranteed by the State and were not repaid by these agencies.
3.12 Principal and interest repayments in respect of loans shown on the Statement of Public Debt are serviced under Head 19 - Charges on Account of the Public Debt. Total amounts repaid under Head 19 totalled $9,548,274,193.80 and of this sum principal repayments totalled $5,246,257,727.13.

3.13 Other yearly Debt Servicing payments for certain State agencies and Statutory Authorities are brought to account under several Heads of Expenditure. These debt payments of $3,024,463,612.28 are recorded under 04/Current Transfers and Subsidies. Details of debt payments by relevant Heads of Expenditure are presented in Table 3.2 below.

Table 3.2 Debt Servicing by Heads of Expenditure for Fiscal 2022 TTD

<table>
<thead>
<tr>
<th>Head</th>
<th>Ministry</th>
<th>Total ($)</th>
</tr>
</thead>
<tbody>
<tr>
<td>28</td>
<td>Ministry of Health</td>
<td>319,531,462.59</td>
</tr>
</tbody>
</table>

**Current Transfers**

3.14 Current Transfers under Sub-Heads 04 - Current Transfers and Subsidies and 06 - Current Transfers to Statutory Boards and Similar Bodies totalled $31,673,676,197.66 or 54% of actual expenditure for the financial year 2022. Presented below are transfers and subsidies to Heads of Expenditure in excess of $1Bn:

<table>
<thead>
<tr>
<th>Head of Expenditure</th>
<th>$</th>
</tr>
</thead>
<tbody>
<tr>
<td>Ministry of Health</td>
<td>4,846,082,189.33</td>
</tr>
</tbody>
</table>

3.15 With effect from October 1, 2019, a Treasury decision was taken to decentralise the payment of contract gratuities to ministries and departments. Ministries and departments are now required to bring to account contract gratuities under 04 -
Current Transfers and Subsides/007 - Households/40 - Gratuities to Contract Officers. Ministries and Departments Appropriation Statements recorded $183,345,509.83 expended to meet the payments of contract gratuities.

<table>
<thead>
<tr>
<th>Head</th>
<th>Ministry/Department</th>
<th>2022 ($)</th>
</tr>
</thead>
<tbody>
<tr>
<td>28</td>
<td>Ministry of Health</td>
<td>14,545,950.81</td>
</tr>
</tbody>
</table>

**Commitments**

3.16 Commitments are recorded in the vote books of Ministries and Departments to record future payment obligations and to reserve funds to meet such payment obligations during the financial year. Therefore, in a financial year uncommitted balances of budgeted funds are available to meet expenditures that are supported by invoices. At the start of a new financial year, commitments recorded in the previous financial year that remained unpaid are brought forward in the vote books.

3.17 Comptroller of Accounts Circular No. 15 dated July 27, 2022 required ministries and departments to present in the Notes to the accounts at Note 21(i) of the Appropriation Accounts a statement showing total outstanding commitments in respect of each sub-head of expenditure as at September 30, 2022. Presented below in Table 3.4 are the commitments recorded by Ministries and Departments at Note 21(i) of their Appropriation Accounts.

<table>
<thead>
<tr>
<th>Head</th>
<th>Ministry</th>
<th>Commitments Gratuity as per Note Account 21(i) ($)</th>
</tr>
</thead>
<tbody>
<tr>
<td>28</td>
<td>Ministry of Health</td>
<td>4,023,262.55</td>
</tr>
</tbody>
</table>
HEADS OF EXPENDITURE
Head 28 - Ministry of Health Section
D - Notes to the accounts
Note 2l(i) Commitments

3.46 A difference of $190,275.01 was noted between the Appropriation Account and the Ministry’s subsidiary record - Schedule of Commitments.

STATEMENTS OF RECEIPTS AND DISBURSEMENTS

4.4 Section 24 (1) (c) of the Act, Chapter 69:01 as amended by Act No. 23 of 1998 requires Receivers of Revenue to prepare and transmit to the Auditor General their Statements of Receipts and Disbursements in such a form as the Treasury may direct. By Comptroller of Accounts Circular No. 14 dated July 27, 2022, Receivers of Revenue were required to transmit to the Auditor General, Statements of Receipts and Disbursements in respect of monies collected under the Items of Revenue for which they are responsible on or before January 31, 2023.

4.5 Statements of Receipts and Disbursements for the financial year 2023 were not received in the Auditor General’s Department from the following Receivers of Revenue:
  • HE1 - Permanent Secretary, Ministry of Health
Chapter 6 – Special Audit Reports

REPORTS ON THE ASSESSMENT OF INTERNAL CONTROLS OF CERTAIN ASPECTS OF THE OPERATIONS OF MUNICIPAL CORPORATIONS, THREE (3) REGIONAL HEALTH AUTHORITIES AND MINISTRY OF WORKS AND TRANSPORT - TRANSPORT DIVISION

FOLLOW-UP ON AUDIT OF COVID-19 EXPENDITURE AT THREE (3) REGIONAL HEALTH AUTHORITIES

BACKGROUND

6.86 At Chapter 6 of the Report of the Auditor General on the Public Accounts for the financial years 2020 and 2021 provided audit findings relating to internal control systems in place at certain regional and statutory authorities in the administration of COVID-19 expenditure. A follow-up audit on COVID-19 related expenditure for the financial year 2022 that focussed on procurement was undertaken at three regional health authorities namely; the North Central Regional Health Authority (NCRHA), the North West Regional Health Authority (NWRHA) and the Eastern Regional Health Authority (ERHA). The findings related to this audit examination are presented hereunder.

AUDIT SCOPE

6.87 During the year ended September 30, 2022 the Regional Health Authorities continued expenditure in the management of the COVID-19 pandemic. It was reported that expenditure incurred by the North Central Regional Health Authority, North West Regional Health Authority and Eastern Regional Health Authority are as follows:

<table>
<thead>
<tr>
<th></th>
<th>Infrastructure ($)</th>
<th>Equipment ($)</th>
<th>Consumables ($)</th>
<th>Human Resources ($)</th>
<th>Total ($)</th>
</tr>
</thead>
<tbody>
<tr>
<td>NCRHA</td>
<td>261,890.63</td>
<td>3,767,763.74</td>
<td>53,809,693.52</td>
<td>208,616,092.04</td>
<td>266,455,439.93</td>
</tr>
<tr>
<td>NWRHA</td>
<td>1,848,829.59</td>
<td>406,300.34</td>
<td>7,155,197.95</td>
<td>24,962,401.98</td>
<td>34,372,729.86</td>
</tr>
<tr>
<td>ERHA</td>
<td>104,318.17</td>
<td>7,475.02</td>
<td>3,097,172.30</td>
<td>2,017,824.25</td>
<td>5,226,789.74</td>
</tr>
</tbody>
</table>
6.88 The audit scope focussed on the procurement process in the areas of Infrastructure, Equipment and Consumables. Samples of quotations, and purchase orders were examined and the following were noted.

**AUDIT FINDINGS**

**Eastern Regional Health Authority**

6.89 No material weaknesses were noted.

**North Central Regional Health Authority (NCRHA)**

6.90 Based on a sample of purchase orders it was seen that the NCRHA did not adhere to its procurement policy of requiring a minimum of three (3) quotations with respect to eleven (11) purchase orders totalling $151,922.04.

6.91 Two (2) Purchase Orders totalling $1,018,060.37 (Consumables - $155,160.37, Minor Equipment - $1,012,500.00) were dated after the suppliers’ invoices.

6.92 A Fixed Assets Register and Value Added Tax (VAT) General Ledger were not produced for audit examination. A Fixed Assets Register is important as it records an entity’s assets and other details such as purchase price, location etc. The Ledger would have recorded all transactions related to VAT. Both documents are important sources of records for financial reporting. The NCHRA has informed that at the time of the audit examination, the Fixed Assets Register was being updated to include assets acquired up to 2022. This process was to be completed by April 2023.

6.93 Tender documents related to a contract awarded to a landscaping and maintenance company for six (6) months at a monthly cost of $920,500.00 VAT inclusive were not produced for audit examination.
North West Regional Health Authority (NWRHA)

6.94 NWRHA did not adhere to its procurement policy of requiring a minimum of three (3) quotations in respect of twenty-four (24) purchase orders totalling $2,407,092.99.

6.95 Payments totalling $2,494,369.09 were made to eleven (11) suppliers who were not on the Authority’s list of registered suppliers.

6.96 Eight (8) purchase orders totalling $1,102,573.13 were completed and dated after the date of the invoice.
Key Statement from 2022 Standing Finance Committee

During the Standing Finance Committee debate of 2022, the following statement was made in relation to the emphasis of the Ministry of Health for fiscal year 2022:

“I am pleased to be here this morning as the Ministry of Health moves from being, as we say, uni-focused on COVID over the past two and a half years to more looking after all the public health needs of Trinidad and Tobago including that of NCDs, mental health, having a new blood donation system, upgrading facilities, opening new hospitals. We are pleased for the allocation. And as I close I want once again, and I do not think we could do it often enough, thank every single health care worker who stepped up to the plate during the COVID pandemic.”

- Minister of Health

The Honourable Terrence Deyalsingh, MP

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Supplementation of Appropriation for Fiscal Year 2023

During fiscal year 2023, it was necessary to have a Supplementation of Appropriation of resources to fund urgent and critical Recurrent and Capital Expenditure in areas where insufficient or no allocation was provided. The source of these additional funds was the Consolidated Fund.

The following statement was made by the Minister of Health during the Standing Finance Committee debate on the Consideration of Proposals for the Supplementation of Appropriation for the fiscal year 2023:

“The Ministry of Health continues to provide health care services to the population of Trinidad and Tobago under the concept of universal access to health care. We provide absolutely free health care at the primary, secondary, tertiary and quaternary levels to citizens of Trinidad and Tobago. We have made considerable strides in many areas of health, most notably maternal mortality rates, neonatal mortality rates. We are embarking on four strategic objectives for the next year or two; one, the attainment of the 95-95-95 targets from HIV Aids by 2023, the continued decentralization of mental health services in Trinidad and Tobago, the continued thrust in our NCD drive to reduce the burden on the population and the Government about the high rates of diabetes, hypertension, cancers and other NCDs.”

The Ministry of Health requested and was granted the following supplementations in the sum of $692,975,753:

**Recurrent Expenditure - $497,904,853**

02/001/08 – Rent/Lease Office Accommodation and Storage - $13,646,406

Funding was required to meet a shortfall in allocation with respect to the Build, Own, Lease, Transfer (B.O.L.T) agreement for the Ministry of Health's Administration Building, Queen's Park East, P.O.S, for the period May 01, 2023 to September 30 2023.

02/001/21 – Repairs and Maintenance - Building - $73,539,902

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The sum was required to facilitate payments to UDeCOTT with respect to outstanding invoices for building repairs and maintenance of the Couva Hospital and Multi-Training Facility (CMMF) for the period January 31, 2021 to September 30, 2022.

04/009/01 - Regional Health Authority - $71,491,124
Supplementary funding was required to facilitate payment to the Global Medical Response of Trinidad and Tobago (GMRTT) with respect to the provision of the National Emergency Ambulance Service for the period April 01, 2023 to September 30, 2023.

04/009/02 - North West Regional Health Authority - $54,962,280
04/009/03 - Eastern Regional Health Authority - $25,241,227
04/009/04 - North Central Regional Health Authority - $162,393,537
04/009/05 - South West Regional Health Authority - $79,149,665
The respective amounts were required to facilitate partial payments on trade payables to the four (4) Regional Health Authorities for the period April to September 2023.

04/011/22-UDeCOTT US $24.967Mn for the Redevelopment of the Central Block of the POSGH (Packages 2-6) - Principal Payment - TT$12,045,200
This sum was required to meet a principal payment on a UDeCOTT loan for the Redevelopment of the Central Block of the POSGH (Packages 2-6).

04/011/23-UDeCOTT US $24.967Mn for the Redevelopment of the Central Block of the POSGH (Packages 2-6) - Interest Payment - TT$5,435,512
The sum was required to meet an interest payment on a UDeCOTT-US$24.967Mn Loan for the Redevelopment of the Central Block of the POSGH (Packages 2-6).
Development Programme – $195,070,900

004/07/A/003 – Commissioning and Decommissioning of Arima and Pt. Fortin Hospitals - $14,034,700

This sum was needed to:

i) settle outstanding invoices for electricity for the Point Fortin Hospital in respect of the period June 2020 to January 2021 and April 2021 to July 2021 and for surgical/medical equipment ($10,113,700); and

ii) facilitate payments to various suppliers for surgical/medical items and equipment related to the commissioning of the Arima Hospital ($3,921,000).

004/07/D/022 – President’s Emergency Programme for AIDS Relief (PEPFAR) - $6,443,600

The sum was required to facilitate the payment of salaries to the staff of PEPFAR to September 30, 2023.

005/06/C/250 – Health Services Support Programme - $40,242,100

Supplementary funding was required to enable the ongoing execution of project activities under the Inter-American Development Bank loan for the Health Services Support Programme (HSSP).

005/06/C/251 – Covid-19 Emergency Response Facility - $134,350,500

The sum was required to bring to account an advanced payment and provide for a subsequent payment on a World Bank Loan of US$20Mn.
The Public Sector Investment Programme (PSIP), which represents the capital expenditure component of the National Budget, is the instrument used by Government to effect its vision and policies. It is a budgeting and strategic planning tool made up of projects and programmes, designed to realise the goals set out in the Government’s overarching policy.

The PSIP budget document provides a detailed description of the programmes and projects and includes a review of the implementation of projects and programmes in the previous financial year and highlights the major projects and programmes to be implemented in the upcoming financial year.

The Public Sector Investment Programme is intended to:

- Pursue the country’s social and economic development goals; and
- Enhance the quality of life of all citizens.

Vision 2030 - Putting People First: Nurturing Our Greatest Asset

Health/HIV AIDS

Enhancing Access to Healthcare

The GORTT continued to prioritise investment in public healthcare. This was strategically aimed at ensuring that health services remained readily available and accessible to citizens, for disease prevention, early detection and effective treatment. As such, the Ministry of Health (MOH) continued to direct efforts towards strengthening the capacity and efficiency of

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healthcare systems, enhancing the accessibility and quality of both primary and secondary health care services, building a robust system capable of effectively responding to emergencies, investing in mental health services and leveraging the use of health information systems to further enhance service delivery.

In alignment with this vision, a provision of $551.0 million was allocated to the Health sector. Of this sum, a total of $533.0 million was utilised for the investment priority area of Improving Public Health.

**Improving Public Health Facilities**

In fiscal 2023, Government continued to invest in the development of new public health facilities and the improvement of existing infrastructure, for the well-being of citizens. These facilities were:

- **Construction of Sangre Grande Hospital**

  A revised allocation of $45.6 million was provided for the continued construction of the new Sangre Grande Hospital, with a capacity of 106 patient beds. This hospital, when completed, will provide the Eastern region of Trinidad with a state-of-the-art healthcare facility with modern infrastructure for the delivery of high-quality healthcare services. The sum of $6.6 million was expended for the payment of project management fees and consultancy fees. Overall works for fiscal 2023, progressed to 76 percent completion. The status of ongoing activities were as follows:

  - drywall installation was 60 percent completed;
  - window and door installation (external) was 98 percent completed;
  - installation of the heating, ventilation and air condition (HVAC) ductwork was 75 percent completed;
  - installation of the chilled water piping was 69 percent completed;
  - electrical installation was 90 percent completed;
  - elevator installation was substantially completed (awaiting permanent power for testing);
  - medical gas piping was 90 percent completed;
  - installation of eaves and soffit around building perimeter was 40 percent completed; and
• external works: building aprons along western, southern and eastern facades completed; the roadway/parking areas are 40 percent completed; the security hut was 50 percent completed; and the perimeter fence was 35 percent completed.

• Re-Development of Port of Spain General Hospital
Re-developing aged health facilities brings numerous benefits, including enhanced infrastructure, improved patient care, efficiency and workflow optimisation and safety improvements. To this end, the GORTT continued to invest capital resources in the Re- Development of Port of Spain General Hospital, which serves as the main hospital for the North West region of Trinidad. A revised provision of $111.4 million was allocated and expended for the payment of project management fees and consultancy fees. Overall works on the construction of the new Central Block building were 32 percent completed and the progress of work packages were as follows at the end of fiscal 2023:
• Package One: structural steel works - 82 percent completed;
• Package Two: all other building works, inclusive of curtain wall, mechanical, electrical and plumbing (MEP)
and external civil works were tendered and a contractor was selected;

- Package Three: procurement of medical equipment - tenders were evaluated; and
- Package Four: procurement of moveable furniture – tenders were evaluated.

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**Hospital Refurbishment Programme**

The MOH, through the Regional Health Authorities (RHAs) which deliver public health care services to the population, continued to execute improvement works to the health facilities under their respective purviews. An allocation of $45.0 million was provided, of which $26.0 million was utilised for the Hospital Refurbishment Programme. The aim of this programme is to contribute to the provision of quality healthcare services in the public sector and the overall well-being of patients and healthcare providers. Some of the activities undertaken by the RHAs included:

- continuation of urgent electrical upgrade works at the Port of Spain General Hospital (POSGH) in support of the New Central Block Building – 45 percent completed;
- consultancy services for the refurbishment and expansion of the Accident and Emergency Department at the
POSGH, 50 percent completed;
• installation of a bed/patient lift and the conduct of design-build services for an associated lift shaft on the North Block of the POSGH – 70 percent completed;
• installation of two (2) washers and two (2) industrial steam dryers for the Laundry Department of the San Fernando General Hospital (SFGH) – 85 percent completed;
• replacement of the perimeter fence and access gates at the Sangre Grande Hospital – 50 percent completed;
• relocation of the Clinical and Administrative Services of the Chaguanas District Health Facility – 90 percent completed; and
• installation of an automated load shedding system for the electrical distribution system at the Eric Williams Medical Sciences Complex – 15 percent completed.

Medical Equipment Upgrade Programme
The GORTT's investment in the health sector was also directed towards acquiring modern medical equipment with advanced diagnostic capabilities. A total of $50.0 million was expended for the procurement of various medical equipment for the facilities managed by the RHAs. The table below identifies some of the equipment for which contracts were awarded:

<table>
<thead>
<tr>
<th>Regional Health Authority</th>
<th>Medical Equipment</th>
</tr>
</thead>
<tbody>
<tr>
<td>North West Regional Health Authority (NWRHA)</td>
<td>Two (2) operating theatre tables for the POSGH and one (1) operating table for the St. James Medical Complex</td>
</tr>
<tr>
<td>NWRHA</td>
<td>Ten (10) syringe pumps for the Neonatal Department of the POSGH</td>
</tr>
<tr>
<td>NWRHA</td>
<td>One (1) neonatal resuscitation unit for the Neonatal Department of the POSGH</td>
</tr>
<tr>
<td>NWRHA</td>
<td>Four (4) anaesthetic machines with gas analysers for the operating theatres of the POSGH</td>
</tr>
<tr>
<td>South West Regional Health Authority (SWRHA)</td>
<td>One (1) fluoroscopy unit and one (1) X-ray machine for the San Fernando General Hospital (SFGH)</td>
</tr>
<tr>
<td>SWRHA</td>
<td>Two (2) C-Arm machines for the Main Operating Theatres of the SFGH</td>
</tr>
<tr>
<td>SWRHA</td>
<td>Five (5) haemodialysis machines for the SFGH</td>
</tr>
<tr>
<td>Eastern Regional Health Authority (ERHA)</td>
<td>One (1) electrosurgical generator with bipolar resection foot pedal for the Operating Theater of the Sangre Grande Hospital</td>
</tr>
<tr>
<td>North Central Regional Health Authority (NCRHA)</td>
<td>Twelve (12) ventilators for the Neonatal Intensive Care Unit of the Mount Hope Women’s Hospital (MHWH)</td>
</tr>
<tr>
<td>NCRHA</td>
<td>Ten (10) infant incubators for the MHWH</td>
</tr>
</tbody>
</table>

**Meeting the Health Needs of Society’s Vulnerable**

The External Patient Programme (EPP) of the MOH aims to ensure quality and timely healthcare to all citizens of Trinidad and Tobago, in partnership with RHAs through a Public Private Initiative (PPI). In fiscal 2023, the GORTT continued to allocate resources to meet payments to private medical institutions for the provision of medical services to patients of the public health system with chronic diseases. A provision of $90.0 million was allocated for the Special Programme – Renal Dialysis to meet the cost of haemodialysis services. Funds in the sum of $70.0 million were expended for payments to private institutions for services provided to an average of 729 patients per month.

A further expenditure of $14.0 million was also incurred under the Special Programme – Treatment of Adult Cardiac Disease for the provision of cardiac services. A total of 1,301 cardiac procedures were approved by the Ministry including angiograms, percutaneous coronary interventions, coronary artery bypass grafting procedures and electrophysiology studies.
Health Services Support Programme
The GORTT remained steadfast to the proactive prevention and control of non-communicable diseases (NCDs) and risk factors, particularly among adults and primary and secondary school students. To support this endeavor, a revised allocation of $60.4 million was dedicated to the implementation of various components of the Health Services Support Programme, financed through a loan agreement with the Inter-American Development Bank (IDB). By investing in these initiatives, the GORTT aims to foster a healthier population and mitigate the burden of NCDs through targeted and strategic interventions which included the following:

- implementation of three (3) health policies in the areas of: food and nutrition, breastfeeding and mental health;
- continued implementation of the Healthy Schools TT initiative with the acquisition of exercise equipment for primary, secondary and special-education schools. A total of forty-one (41) exercise equipment items were procured for primary schools, seventy-eight (78) items for secondary schools and fifty-one (51) were purchased for special education schools, of which forty-four (44) items have been delivered and seven (7) remain outstanding;
- a contract was awarded for the procurement of a body plethysmograph under Phase Three (3) of procurement for the equipping of the Cancer Clinic, to deliver National Lung Cancer Early Detection and Management; and
- continued implementation of the TT Moves Behavioural Change Campaign to address NCD risk factors. The procurement of six (6) mobile units (buses) was initiated, with the evaluation of tenders ongoing, and the final installment of building signage to increase awareness of the campaign was also undertaken.

Information Technology in Public Health Services Delivery
Developing robust health information systems and data management capabilities contribute towards improving health surveillance, monitoring and evaluation and enabling evidence-based decision-making. In this regard, the MOH continued to pursue the development of a Health Information System (HIS) in fiscal 2023. Expenditure in the sum of $1.0 million was incurred to enable payments to the National Information and Communication Technology Company Limited (iGovtt) for the
development of the Terms of Reference (ToR) for the solution provider and management of the procurement process. Subsequently, the Ministry of Digital Transformation (MDT) conveyed approval to commence the procurement process for the system. The project was initially targeted at the Arima and Point Fortin Hospitals but was re-scoped to include all of the facilities within the ERHA and the San Fernando General Hospital. The request for proposals was published in June 2023.
The Social Sector Investment Programme (SSIP) examines the socio-economic environment of Trinidad and Tobago, and the strategic developments made toward attaining social transformation. It also provides an overview of the national social context by scrutinizing existing and new social sector initiatives, as well as investments made by the key social sector Ministries, and the Tobago House of Assembly toward social development.

Chapter 1: The National Social Situation

Theme I: Putting People First: Nurturing our Greatest Asset


The Ministry of Health’s (MOH) Strategic Plan 2021-2025 is based on the Government’s Recovery Plan 2021-2025 and the National Development Strategy 2016-2030 to promote and protect the health and wellbeing of current and future generations. As outlined in the Recovery Plan, the overall improvement in the health sector will be based on diversification through medical tourism; digitisation using telemedicine; health information systems; and patient portals and initiatives to prevent Communicable and NonCommunicable diseases. The successful implementation of these health initiatives will lay the foundation for navigating the country back to socio-economic prosperity by the year 2030 and ensure sustainability and resilience of the health system. During the fiscal year 2023, the MOH has been focusing on several strategic initiatives aimed at re-positioning and re-invigorating key aspects of the health care delivery system. These include:

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A. Major Healthcare Achievements

- Continued implementation of the perinatal information system (SIP) in all public health facilities, with a focus on implementing the electronic version, SIP Plus, in all RHAs;
- The upgrade of equipment and facilities in the re-positioning of antenatal and postnatal programmes;
- Greater management and monitoring of maternal services with the use of the perinatal information system;
- Successful completion of the WHO and UNICEF External Baby-Friendly Hospital Initiative Assessment by the Mt Hope Women’s Hospital, NCRHA and the other RHAs are advanced towards achieving similar status.
- Ongoing construction of the Sangre Grande Hospital (76% completed);
- Ongoing construction of the POSGH Central Block (32% completed);
- Continued efforts towards the re-purposing of the National Blood Bank System to achieve 100% voluntary non-remunerated blood donation (VNRD) by the end of 2024 using a donor-oriented approach with an adequate supply of safe, quality blood and blood components;
- Continued development of the following key strategic policies:
  - The updated National Blood Transfusion Services Policy (80% completed);
  - The Health Digitalization Policy (80% completed);
  - The Health Research Ethics Policy (90% completed);
  - The National Policy for the Prevention, Management & Control of NCDs (75% completed) • National Policy on Electronic Nicotine and Non Nicotine Delivery Systems (75% completed);
  - Policy for the Management, Control & Regulation of Pesticide and Toxic Chemicals (90% completed);
  - National Health Laboratory Policy (90% completed)
Goal 3: Citizens will lead Healthy Lifestyles

As the country moves closer to its Sustainable Development Goals, the health and well-being of the citizenry continues to be a fundamental component. The ministry continues in its mandate of promoting and securing the health of all through the provision of quality healthcare services as well as providing information to citizens on various healthy lifestyle choices. The MoH continues to implement a number of initiatives and programmes that directly and indirectly encourage healthy lifestyles. For fiscal 2023, the following are some of the major initiatives that were implemented:

A. Non-Communicable Diseases

Globally and locally, non-communicable diseases (NCD’s), namely heart disease, diabetes, cerebrovascular disease and cancer, remain the leading causes of morbidity and mortality. Consequently, the MOH continued to diligently implement programmes and initiatives aligned to its National Strategic Plan for the Prevention and Control of Non Communicable Diseases (NSP NCD). The model to be used for the prevention, management and control of NCDs in Trinidad and Tobago, is an integrated approach to addressing the problem of NCDs by recognizing the important of role of the community, the health system, self-management support, delivery system design, clinical information systems and communication and behaviour change. The following are some of the main initiatives and activities undertaken by the MoH in combatting NCDs:

- **The TT moves Behavioural Change Campaign:** This is a NCD Risk Factor Reduction behavioural change communication campaign aimed at addressing the increasing prevalence of NCDs in Trinidad and Tobago and in particular the associated risk factor behaviours. The Ministry of Health has commenced the strategic installation of TT Moves signage at health facilities across the country, to display key messages, which encourage members of the public to engage in a healthier lifestyle by Drinking Water, Eating Fruits and Vegetables; and to Get Moving through physical exercise. Some of the more notable achievements include:
• **Formation of the National NCDs Steering Committee:** The NCD Steering Committee is responsible for overseeing the implementation of activities related to the National Policy and Strategic Plan for the Prevention and Control of NCDs. The Ministry has taken an integrated approach to addressing the problem of NCDs by recognizing the importance of having a Whole of Government and Whole of Society approach.

• **Standardization and Restructuring of Diabetes Wellness Clinics across all RHAs:** This initiative aims to improve care of persons living with uncontrolled diabetes to prevent the development of the long term effects of diabetes such as foot ulcers, loss of eye sight, wound care and healthy lifestyles. A Diabetes Wellness Clinic was operationalised at each RHA as follows.

• **Ongoing implementation of the Gestational Diabetes Management Programme:** This programme is aimed at managing diabetes in pregnancy with the goal of reducing maternal mortality rates. This programme includes guidelines and standard operating procedures with supporting training being completed on the use of improved quality control procedures in laboratory management and the use of an interactive online platform for medical staff within all Regional Health Authorities. Also, the procurement of laboratory equipment and supplies and ICT Devices has commenced.

• **Ongoing implementation of the Lung Cancer/Thoracic Enhancement Project at EWMSC:** This is a Cancer Clinic equipped and staffed to deliver National Lung Cancer Early Detection and Management. Phase 1 and 2 of the project has been completed with equipment already delivered. The project is in Phase 3.
• **Launch and Implementation of the Health Initiative for Men:** The main objectives of this initiative is to increase gender-sensitive healthcare initiatives at the MOH and RHA levels, increase awareness and uptake of cancer screenings for men and improve health-seeking behaviour among men in the population.

**B. Mental Health**

Trinidad and Tobago has the third highest prevalence rate of mental disorders including schizophrenia, mood disorders, behavioural disorders, substance use and suicide in the Caribbean. In addition, adolescent mental health is a critical national priority due to increasing incidence of behavioural disorders and selfharm behaviours. Having identified mental health as a priority area, steps have been taken to transform existing mental health services from a predominantly centralized, large psychiatric hospital model to a balanced care model, with most services decentralized to the community. To this end, the government has approved the Mental Health Policy 2019-2029 with its decentralization service delivery model on par with international best practices. The implementation plan for the decentralization of mental health is currently being finalised with a view to strengthen governance and leadership at all levels of the mental health sector. It also seeks to prevent mental health disorders and reduce the stigma and discrimination associated with mental health disorders.

In tandem, some other key activities undertaken over the last fiscal to promote mental health in T&T includes:

- Mental Health GAP Action Programme - mhGAP “training of trainers” workshop was held in collaboration with PAHO/WHO. Nineteen (19) primary care and mental health professionals were trained across the five (5) Regional Health Authorities;
- Rollout of The Suicide Prevention Campaign with the commencement of Radio and Poster campaign;
- Suicide Surveillance in the RHAs - Distribution of computers to RHAs for Suicide Surveillance was completed;
- Development of a standardised digital data collection tool (using the updated ISS form) for use at A+E departments for the collection and reporting of suicide and self-harm data;
- Do Your Share Campaign launch and the launch of wellness benches at three locations, NALIS Library Port of Spain (Young Adult Library), Eric Williams Medical Sciences Complex and University of the West Indies, St. Augustine;
- Child and Adolescent Mental Health Services;
- Launch and commissioning of the Couva Extended Care Facility as a Hospital for the care and treatment of children and adolescents who require long term in-patient mental health services;
- Training of staff recruited for the Couva Extended Care Centre in Child and Adolescent Mental Health • Training in Mental Health and Law Enforcement for Police Officers.

C. Healthy Lifestyles through Sport

During fiscal 2023, the MOH continued its promotion of the concept ‘Sport for Development’ a method of increasing physical activity amongst citizens. This is aligned to priority area 1,4 of the MOH’s NSP NCD which highlights the need for increased physical activity, thereby reducing the proportion of adults and adolescents engaging in insufficient physical activity by 20%. The following initiatives were undertaken during the fiscal to encourage participation in sports, recreational and physical activity:

- **The Pink Reign Campaign**: The Pink Reign Campaign seeks to facilitate the development of women and girls by providing opportunities to increase awareness and participation in the key aspects of sport and physical activity. During the fiscal, the campaign was executed in the following ways:
  - **Conversations with Women and Girls**: This provided an intimate, first-hand insight into the highs and lows of girls and women who strive, thrive and succeed in sport in T&T for the purpose of motivating other girls and women to follow their path;
  - **GirlsRunTT Challenge**: The #GirlsRunTT Challenge focused on encouraging more women and girls to be physically active and increase their involvement and participation in sport;
  - **Let Her Play**: This project encouraged sedentary women and girls to adopt a healthy outlook on physical activity and to see physical activity as something enjoyable;
- **Girl Defend YuhSelf**: This program served to introduce women and girls to basic self-defense techniques and also various karate and physical activity skills;

- **Adaptive Physical Education - ‘PlayAble School Days’**: This project engaged children and young persons of varying abilities in parasports through a variety of adaptive sporting activities. The programme aimed to create awareness and understanding about persons with disabilities through sport, and educate children and youth about parasports, individual differences and disability issues in a safe, fun and all-inclusive learning environment. The programme was conducted at various primary and secondary schools across Trinidad and Tobago;

- **The Community-Based Healthy Youth Wellness TT initiative**: As part of its ongoing Healthy Youth Wellness Initiative, the MOH is currently in the process of installing physical activity equipment for sixteen (16) Youth Centres. This initiative is 75% completed. During fiscal 2023, seven (7) centres were fully equipped, six (6) have been partially equipped and three (3) are in progress. The list below details the centres:
  
  a. St. James Youth Facility - Completed
  b. Bagatelle Community Centre - Completed
  c. Los Bajos Youth Facility - Completed
  d. Cantaro Community Centre - Completed
  e. Upper El Dorado Community Centre - Completed
  f. Mayaro Sport Facility, Plum Mitan Community Centre - Completed
  g. Carenage Community Centre – Partially Complete
  h. Diego Martin Central Community Centre – Partially Complete
  i. Mt Hope/ Mt Lambert Community Centre – Partially Complete
  j. Bon Air West Community Centre – Partially Complete
  k. Plum Mitan Community Centre – Partially Complete
  l. Maloney Indoor Sports Arena – Partially Complete
m. Plaisance Park Regional Complex – Partially Complete
n. Roxborough Sporting Complex – In progress
o. Canaan Bon Accord Multi Propose Facility – In Progress
p. Shaw Park Recreation Facility – In Progress
The Ministry’s Total Allocation as a Percentage of the National Budget for the Period 2018 to 2024

<table>
<thead>
<tr>
<th>Year&lt;sup&gt;16&lt;/sup&gt;</th>
<th>Total Allocation&lt;sup&gt;17&lt;/sup&gt;</th>
<th>National Budget&lt;sup&gt;18&lt;/sup&gt;</th>
<th>Percentage of National Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>2018</td>
<td>$ 4,886,922,382.00</td>
<td>$ 54,211,726,813.00</td>
<td>9.0%</td>
</tr>
<tr>
<td>2019</td>
<td>$ 4,755,450,506.00</td>
<td>$ 54,581,467,181.00</td>
<td>8.7%</td>
</tr>
<tr>
<td>2020</td>
<td>$ 4,721,297,037.00</td>
<td>$ 57,388,076,726.00</td>
<td>8.2%</td>
</tr>
<tr>
<td>2021</td>
<td>$ 5,318,759,328.00</td>
<td>$ 56,498,472,820.00</td>
<td>9.4%</td>
</tr>
<tr>
<td>2022</td>
<td>$ 5,676,101,831.00</td>
<td>$ 58,974,346,470.00</td>
<td>9.6%</td>
</tr>
<tr>
<td>2023</td>
<td>$ 6,067,725,500.00</td>
<td>$ 67,063,358,456.00</td>
<td>9.0%</td>
</tr>
<tr>
<td>2024</td>
<td>$ 6,408,773,950.00</td>
<td>$ 68,384,229,740.00</td>
<td>9.4%</td>
</tr>
</tbody>
</table>

- Total allocation for the Ministry of Health as a percentage of the National Budget showed an increase of 0.4% between fiscal years 2023 and 2024.

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<sup>16</sup> For the Fiscal Years 2018-2022, actual figures were used to calculate the Ministry’s total allocation. However, estimates were used to calculate the total allocation for the Fiscal Years 2023 and 2024.

<sup>17</sup> Total Allocation for the Ministry of Health = Recurrent Expenditure + Consolidated Fund Expenditure

<sup>18</sup> The National Budget = Total Recurrent Expenditure + Development Programme Expenditure: Consolidated Fund
Where the Ministry Spends its Money

2023 Estimates of Expenditure

The budget allocation of $6,616,773,950.00 for the Ministry of Health is comprised of:

- The Draft Estimates of Recurrent Expenditure in the sum of $6,020,761,950; and
- The Draft Estimates of Development Programme in the sum of $596,012,000.00:
  - Consolidated Fund in the sum of $388,012,000; and
  - Infrastructure Development Fund of the sum $208,000,000.00.

The Estimates of Recurrent Expenditure include:

- 01 Personnel Expenditure - $173,497,900.00;
- 02 Goods and Services - $787,698,900.00;
- 03 Minor Equipment Purchases $3,367,900.00;
- 04 Current Transfers and Subsidies $5,042,866,550.00 and
- 05 Current Transfers to Statutory Boards and Similar Bodies $13,330,700.00.

Percentage Allocation of the Ministry of Health is as follows:

- Total allocation as a percentage of National Budget = 9.4%;
- Recurrent Expenditure as a percentage of the total Recurrent Expenditure budget = 9.2%
- Consolidated Fund allocation as a percentage of the total Consolidated Fund allocation = 12.1%

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21 Head 18 – Ministry of Finance, Sub-Head 04 – Current Transfers and Subsidies, Sub-Item 11 – Infrastructure Development Fund (IDF) allocation is part of the Ministry of Finance allocation for the financial year. Therefore, the total expenditure for the Ministry of Health does not include IDF funding.
- Infrastructure Development Fund allocation as a percentage of the total Infrastructure Development Fund = 6.9%
Summary of Recurrent Expenditure for the period 2018-2024

Ministry of Health
Summary of Recurrent Expenditure for the Financial Years 2018-2024

<table>
<thead>
<tr>
<th>Year</th>
<th>01 Personnel Expenditure</th>
<th>02 Goods and Services</th>
<th>03 Minor Equipment</th>
<th>04 Current Transfers and Subsidies</th>
<th>05 Current Transfers to Stat.Brds.&amp;Similar Bodies</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>2018 Actual</td>
<td>$197,669,889.00</td>
<td>$722,378,479.00</td>
<td>$662,021.00</td>
<td>$3,796,039,753.00</td>
<td>$10,864,830.00</td>
<td>$4,727,614,972.00</td>
</tr>
<tr>
<td>2019 Actual</td>
<td>$192,769,120.00</td>
<td>$749,907,154.00</td>
<td>$83,711.00</td>
<td>$3,663,695,355.00</td>
<td>$10,758,193.00</td>
<td>$4,617,213,533.00</td>
</tr>
<tr>
<td>2020 Actual</td>
<td>$178,398,677.00</td>
<td>$344,260,206.00</td>
<td>$905,662.00</td>
<td>$3,958,134,940.00</td>
<td>$11,387,731.00</td>
<td>$4,493,087,216.00</td>
</tr>
<tr>
<td>2021 Actual</td>
<td>$176,866,412.00</td>
<td>$451,765,655.00</td>
<td>$755,377.00</td>
<td>$4,400,782,418.00</td>
<td>$11,181,850.00</td>
<td>$5,041,351,712.00</td>
</tr>
<tr>
<td>2022 Actual</td>
<td>$163,366,032</td>
<td>$434,590,931</td>
<td>$987,110</td>
<td>$4,834,404,815</td>
<td>$11,677,374</td>
<td>$5,445,026,262.00</td>
</tr>
<tr>
<td>2023 Revised Estimates</td>
<td>$164,892,800.00</td>
<td>$517,800,850.00</td>
<td>$1,963,200.00</td>
<td>$5,069,811,950.00</td>
<td>$12,227,900.00</td>
<td>$5,766,696,700.00</td>
</tr>
<tr>
<td>2024 Estimates</td>
<td>$173,497,900.00</td>
<td>$787,698,900.00</td>
<td>$3,367,900.00</td>
<td>$5,042,866,550.00</td>
<td>$13,330,700.00</td>
<td>$6,020,761,950.00</td>
</tr>
</tbody>
</table>

Analysis of Recurrent Expenditure

Recurrent Expenditure refers to the payments for expenses incurred during the day-to-day operations of the Ministry for Personnel Expenditure, Goods and Services, Minor Equipment Purchases and Current Transfers and Subsidies.

- Estimated Recurrent Expenditure for Financial Year 2024 is $6,020,761,950.00.

- Recurrent Expenditure for Financial Year 2023 was $5,766,696,700.00 (revised). Comparing this figure with Fiscal Year 2024, there is an increase of $254,065,250.00 or 4.4%.

- The largest portion of the allocation has consistently gone to Sub-Head 04 – Current Transfers and Subsidies. This allocation of $5,042,866,550.00 accounts for 83.7% total recurrent funding for the Ministry for Financial Year 2024.

- Sub-Head 02 - Goods and Services consistently received the second largest portion ($787,698,900.00) or 13.1% of the allocation for 2024. Comparing 2023 (revised - $517,800,850.00) to 2024, there has been a $269,898,050 (52.1%) increase, principally for expenditure on Sub-Item 39 – Drugs and Other Related Materials and Supplies, under 004 Vertical Services.

- In FY 2024, Personnel Expenditure’s estimate of $173,497,900 represents 2.9% of the Ministry’s total recurrent allocation. This is $8,605,100 (5.2%) than the revised figure for FY 2023.

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- Minor Equipment Purchases has consistently received the lowest portion of the total allocation for the Ministry over the period **2018 to 2024**. In **2024**, the sum of **$3,367,900** accounted for **0.06%** of the Ministry’s total recurrent allocation.
2020 Actual - $4,493,087,216

- 01 Personnel Expenditure: $11,387,731, 0%
- 02 Goods and Services: $178,398,678, 8%
- 03 Minor Equipment: $344,260,206, 7.5%
- 04 Current Transfers and Subsidies: $905,662, 0%
- 06 Current Transfers to Stat.Brds.&Similar Bodies: $3,958,134,940, 88%

2021 Actual - $5,041,351,712

- 01 Personnel Expenditure: $11,181,850.00, 0%
- 02 Goods and Services: $176,866,412.00, 0.9%
- 03 Minor Equipment: $451,765,655.00, 0%
- 04 Current Transfers and Subsidies: $755,377.00, 0%
- 06 Current Transfers to Stat.Brds.&Similar Bodies: $4,400,782,418.00, 87%
Recurrent Expenditure Unique to the Ministry of Health

Unique Expenditure refers to expenditure items incurred by the Ministry of Health that may not feature in other Ministries or Departments.

Recurrent Expenditure Unique to the Ministry of Health for the period 2018-2024
Regional Health Authorities

<table>
<thead>
<tr>
<th>Regional Health Authority</th>
<th>2018</th>
<th>2019</th>
<th>2020</th>
<th>2021</th>
<th>2022</th>
<th>Revised Estimate 2023</th>
<th>Estimate 2024</th>
</tr>
</thead>
<tbody>
<tr>
<td>North Central Regional Health Authority</td>
<td>$1,040,667,900</td>
<td>$942,050,248</td>
<td>$1,054,733,145</td>
<td>$1,258,825,204</td>
<td>$1,381,031,400</td>
<td>$1,420,843,600</td>
<td>$1,281,200,000</td>
</tr>
<tr>
<td>North West Regional Health Authority</td>
<td>$993,869,360</td>
<td>$962,609,371</td>
<td>$958,730,077</td>
<td>$985,110,562</td>
<td>$1,034,193,500</td>
<td>$1,059,524,900</td>
<td>$1,039,312,600</td>
</tr>
<tr>
<td>Eastern Regional Health Authority</td>
<td>$414,000,000</td>
<td>$426,383,467</td>
<td>$471,265,524</td>
<td>$466,377,458</td>
<td>$519,163,732</td>
<td>$504,358,200</td>
<td>$504,866,900</td>
</tr>
<tr>
<td>South West Regional Health Authority</td>
<td>$1,106,835,720</td>
<td>$1,048,488,967</td>
<td>$1,085,517,773</td>
<td>$1,196,921,869</td>
<td>$1,296,529,900</td>
<td>$1,264,799,700</td>
<td>$1,231,400,000</td>
</tr>
</tbody>
</table>

The allocation of staff expenditure for Financial Year 2024 is $309,709,100.00, which represents an increase of approximately 7.2% from Financial Year 2023 (revised - $288,871,000.00). The following chart provides a breakdown of all expenditure related to staff from 2022-2024.

![Ministry of Health Summary of Staff and Pay Expenditure 2022-2024](chart.png)

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Summary of Development Programme Expenditure for the period 2018-2024

Development Programme is capital expenditure aimed at improving and enhancing development in different areas of Trinidad and Tobago which includes; human resources, economic and social development.

The allocation to the Ministry of Health for development programmes and projects for fiscal year 2024 is $596,012,000.00. These funds are presented in two parts as follows:

- Funds disbursed directly from the Consolidated Fund = $388,012,000.00 and represent 65.1% of the total allocation to the Ministry; and
- Funds disbursed from the Infrastructure Development Fund = $208,000,000.00 and represent 34.9% of the total allocation to the Ministry.

Ministry of Health
Summary of Development Programme Expenditure for the period 2018-2024

2018

- 004 Social Infrastructure - Consolidated Fund: $125,169,791.00
- 005 Multi-Sectoral and Other Services - Consolidated Fund: $34,137,619.00

2019

- 004 Social Infrastructure - Consolidated Fund: $98,446,164.00
- 005 Multi-Sectoral and Other Services - Consolidated Fund: $39,790,809.00

2020

- 004 Social Infrastructure - Consolidated Fund: $141,712,981.00
- 005 Multi-Sectoral and Other Services - Consolidated Fund: $86,496,840.00

2021

- 004 Social Infrastructure - Consolidated Fund: $189,281,641.00
- 005 Multi-Sectoral and Other Services - Consolidated Fund: $88,126,175.00

2022

- 004 Social Infrastructure - Consolidated Fund: $139,394,600.00
- 005 Multi-Sectoral and Other Services - Consolidated Fund: $107,504,000.00

2023

- 004 Social Infrastructure - Consolidated Fund: $157,178,300.00
- 005 Multi-Sectoral and Other Services - Consolidated Fund: $143,850,500.00

2024 (Estimate)

- 004 Social Infrastructure - Consolidated Fund: $260,382,000.00
- 005 Multi-Sectoral and Other Services - Consolidated Fund: $131,000,000.00

Total

- Actual 2018-2022: $375,277,903.00
- Revised Estimate 2023: $501,299,800.00
- 2024 Estimate: $596,012,000.00
Vision 2030 - Putting People First: Nurturing Our Greatest Asset

Health/HIV AIDS:

Improving Public Health Facilities
An allocation of $606.7 million will be provided for the health sector for the modernisation and enhancement of healthcare infrastructure and to advance the quality and accessibility of people-centred healthcare services across the country.

Re-Development of Port of Spain General Hospital

The UDeCOTT will continue to provide project management services for the re-development of the Central Block at the Port of Spain General Hospital. The new Central Block, which will be comprised of two (2) towers, will be integrated within the existing hospital campus to provide comprehensive healthcare services. The new facility, with a capacity of 540 beds, will provide the following services to the public: radiology and diagnostic services; pharmacy services; laboratory services; Adult Intensive Care Unit (ICU) services; surgical services; paediatric care services; psychiatric services; and haematology services. A provision of $75.0 million will be allocated to meet the cost of UDeCOTT’s project management fees, consultancy fees and continued works on the project.

Sangre Grande Hospital
An investment of $17.0 million will be allocated to facilitate the construction of the new Sangre Grande hospital, which will be seamlessly integrated within the existing hospital campus. The new hospital will provide an array of upgraded features, including 106 (including ten [10] designated for critical care); three (3) state-of-the-art operating theatres; an endoscopy

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theatre; expanded accident and emergency services; and radiology, physiotherapy and laboratory services. The allocated funds will be utilised for the payment of project management and engineer fees.

**Hospital Refurbishment Programme**

The MOH, through the RHAs, will continue efforts to improve hospital infrastructure as part of its strategy to elevate the quality of patient care, diagnosis and treatment outcomes, and ultimately, contribute to improved public health. In this regard, funds in the sum of $45.0 million will be provided for the Hospital Refurbishment Programme. Some of the works to be undertaken by the four (4) RHAs in Trinidad are as follows:

<table>
<thead>
<tr>
<th>Regional Health Authority</th>
<th>Planned Hospital Refurbishment Works for Fiscal 2024</th>
</tr>
</thead>
</table>
| NCRHA                     | • refurbishment, minor infrastructure works and painting of Health Centres;  
                            | • refurbishment, minor infrastructure works and painting of the St. Joseph Enhanced Health Centre;  
                            | • refurbishment, minor infrastructure works, and painting of the Arima District Health Facility;  
                            | • refurbishment, minor infrastructure works, and painting of the Caura Hospital; |
| SWRHA                     | • extension of the Freeport Health Centre;  
                            | • replacement of 125-tonne air-cooled chiller with a new 180-tonne capacity chiller system at the San Fernando General Hospital;  
                            | • installation of eight (8) generators for the Marabella, La Romaine, Moruga, Penal, Indian Walk, St. Madeleine, Fyzabad and Erin Health Centres; |
**Regional Health Authority** | **Planned Hospital Refurbishment Works for Fiscal 2024**
--- | ---
**NWRHA** | • continued electrical upgrade works at the Port of Spain General Hospital (POSGH) in support of the new Central Block building;  
• consultancy services for the refurbishment and expansion of the Accident and Emergency Department of POSGH (rolled over from previous fiscal year) followed by construction activities;  

**ERHA** | • consultancy services for the refurbishment and expansion of the kitchen of POSGH (ongoing) followed by construction activities;  
• Phase Two works for the expansion of parking and upgrade of the perimeter fencing for the Toco Accident and Emergency Facility;  
• upgrade of infrastructure and security of the County’s storage unit at the Coryal Outreach Centre; and  
• design and consultancy services for the construction of an isolation area, new wellness area, and car park expansion at the Cumuto Outreach Centre.

**Enhancement of General Hospitals**
The sum of $34.0 million will be provided for the implementation of the new project, Enhancement of General Hospitals. This is to enable critical refurbishment and upgrading works to the aged infrastructure of the General Hospitals. The ERHA will undertake upgrade works on the existing Sangre Grande Hospital, the SWRHA will execute refurbishment of the San Fernando General Hospital, the NCRHA will commence phase one of the refurbishment and upgrade of the Eric Williams Medical Sciences Complex and the NWRHA will initiate Phase One works for the design and construction of a
Medical Equipment Upgrade Programme
The GORTT will continue to provide resources for the replacement and upgrading of the medical equipment in public health facilities to ensure citizens have access to state-of-the-art treatment facilities and technologies. A total of $60.0 million will be allocated under the Medical Equipment Upgrade Programme for the procurement of various specialised equipment, some of which will include the following in the table hereunder:

<table>
<thead>
<tr>
<th>Regional Health Authority</th>
<th>Medical Equipment</th>
</tr>
</thead>
<tbody>
<tr>
<td>NCRHA</td>
<td>• sixteen (16) ventilators for the Eric Williams Medical Sciences Complex (EWMSC); • thirty-two (32) wall-mounted cardiac monitors for the EWMSC; • one (1) mobile X-ray machine for the Chaguanas District Health Facility; • one (1) steam steriliser for the Mt. Hope Women’s Hospital;</td>
</tr>
<tr>
<td>SWRHA</td>
<td>• one (1) C-Arm for the Main Operating Theatre of the San Fernando General Hospital (SFGH); • eighteen (18) pieces of dental equipment (including dental suction and compressor) for facilities throughout the SWRHA; • three (3) arterial blood gas machines for the SFGH and the San Fernando Teaching Hospital; • medical equipment for the Psychiatry Departments of the Primary Health Care Facilities;</td>
</tr>
<tr>
<td>Regional Health Authority</td>
<td>Medical Equipment</td>
</tr>
<tr>
<td>--------------------------</td>
<td>-------------------</td>
</tr>
</tbody>
</table>
| NWRHA                    | • one (1) Phillips digital X-ray machine for the St. James Medical Complex;  
                           • two (2) digital X-ray units for the POSGH;  
                           • vascular surgery equipment for the POSGH;  
                           • two (2) colposcopy machines for the POSGH;  
                           • medical equipment for various facilities; |
| ERHA                     | • medical equipment for various facilities;  
                           • replacement of the dental suites for the Matura, Cumuto and Coryal Outreach Centres; and  
                           • one (1) X-ray machine for the Toco Health Centre. |

**Specialised Healthcare Services**

In fiscal 2024, the MOH will continue the implementation of its External Patient Programme, which enables patient with specific chronic diseases to access to healthcare services for private health institutions at cost subsided by the State. An investment of $160.4 million will be provided under the Special Programme – Renal Dialysis to meet the cost of dialysis services for an estimated 1,187 patients.

**Treatment of Adult Cardiac Disease**

A sum of $20.0 million will be allocated under the Special Programme – Treatment of Adult Cardiac Disease, which will be utilised to provide cardiac services and will include the conduct of angiograms, open heart surgery, and intracardiac electrophysiology studies for a projected total of 1,177 patients.

**Waiting List for Surgery**

An allocation of $7.0 million will be provided for the project Waiting List for Surgery to enable approved patients of the public health system to access joint replacement surgeries at private medical facilities.
National Health Management Information System
The Ministry of Health has identified ICT as a critical component of its Health Sector Reform Programme to provide improved and enhanced healthcare services to citizens.

The implementation of a computerised Health Information System (HIS) is central to the Ministry’s ICT strategy to facilitate public evidence-based health management, while providing state-of-the-art tools for effective clinical management and overall service delivery. The HIS will include functionality that supports an electronic medical record, inclusive of registration, scheduling emergency, ward and bed management, pharmacy, and laboratory information services. An allocation of $8.0 million will be provided for the implementation of the HIS in the ERHA as a pilot with the San Fernando General Hospital being the next to be implemented.

HIV and AIDS
The National AIDS Coordinating Committee (NACC) of the OPM will undertake activities for the finalisation of the National HIV and AIDS Policy in fiscal 2024. The sum of $0.1 million will be allocated for the project Finalization, Launch and Dissemination of the National HIV and AIDS Policy and also to facilitate payment of the final fees to the consultant.
Chapter 3: Social Sector Plans For 2024

Ministry of Health

As the ministry responsible for the delivery of quality healthcare to citizens of Trinidad and Tobago, the Ministry of Health continues to play a key role in the prevention and treatment of diseases in the country. On May 5, 2023 the World Health Organisation declared the COVID 19 pandemic no longer a public health emergency, however, local health surveillance will be maintained to monitor and detect other viruses, including Monkey pox currently impacting countries in the region, and implement preventative measures and regulations in keeping with the WHO’s guidelines. Additionally, the Ministry continued its regular healthcare services and will focus on the following in fiscal 2024 in keeping with its strategic priorities:

A. Medical Equipment Upgrade Programme
This programme entails the procurement and upgrade of medical equipment at the various Public Health Institutions and expansion of critical services at the respective Regional Health Authorities. The upgrade programme also involves the expansion of critical services.

- **North Central Regional Health Authority:** Procurement of sixteen (16) Ventilators, thirty two (32) wall-mounted Cardiac Monitors for High Dependency Unit and Adult Intensive Care Unit CU, one (1) Mobile X-ray Machine, two (2) Echo machines.
- **South West Regional Health Authority:** Replacement of two (2) C-Arms for Occupational Therapy, three (3) Blood Gas Machines, two (2) operating tables, twenty (20) vital signs monitors.
- **North West Regional Health Authority:** three (3) X-ray Machines, one (1) Neonatal Resuscitation Unit, six (6) Haemodialysis Machines, five (5) Diathermy Machines.

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- **Eastern Regional Health Authority:** two (2) portable Dialysis Machines, two (2) Ultrasound machines, twenty (20) patient trolleys, five (5) crash carts, five (5) defibrillators.

**B. Princess Elizabeth Home for Handicapped Children – Refurbishment Works:**

**Phase 2 Orthopaedic Wing:** The project will entail the continuation of civil works for the Walk-in Clinic, including demolition and reconstruction to accommodate the reception area, administration office and examination rooms.

**C. Other Programmes for Implementation:**

**Establishment of a Disaster Preparedness Coordinating Unit (DPCU)**

To develop and enhance the Health Emergency Operations Centre (HEOC), the DPCU will provide a coordination centre for the management of information and crisis decision making. The procurement of radio and ICT equipment will allow more efficient coordination of health disaster and emergency response activities.

**Box 3.3: Policy Initiatives of the Ministry of Health for Fiscal 2024**

- The National Policy for the Prevention, Management & Control of NCDs;
- National Policy on Electronic Nicotine and Non-Nicotine Delivery Systems;
- Policy for the Management, Control & Regulation of Pesticide and Toxic Chemicals;
- National Health Laboratory Policy.
Major Programmes and Developments for the Period 2021 to 2024

The following table shows a list of the significant expenditure items, based on the proportion of the budgetary allocation assigned\textsuperscript{29}.

<table>
<thead>
<tr>
<th>Project</th>
<th>2021 Actual</th>
<th>2022 Actual</th>
<th>2023 Revised Estimate</th>
<th>2024 Estimate</th>
</tr>
</thead>
<tbody>
<tr>
<td>CF 004-07A-001 - Medical Equipment Upgrade Programme</td>
<td>$27,175,940</td>
<td>$43,780,669</td>
<td>$50,000,000</td>
<td>$60,000,000</td>
</tr>
<tr>
<td>CF 004-07D-002 - Special Programme – Treatment of Adult Cardiac Disease</td>
<td>$13,488,774</td>
<td>$5,002,536</td>
<td>$14,000,000</td>
<td>$20,000,000</td>
</tr>
<tr>
<td>CF 004-07D-003 - Special Programme – Renal Dialysis</td>
<td>$134,837,131</td>
<td>$79,857,548</td>
<td>$70,000,000</td>
<td>$160,382,000</td>
</tr>
<tr>
<td>CF 005-06C-234 - Hospital Refurbishment Programme</td>
<td>$24,459,721</td>
<td>$23,936,257</td>
<td>$26,000,000</td>
<td>$45,000,000</td>
</tr>
<tr>
<td>CF 005-06C-250 - Health Services Support Programme</td>
<td>$60,737,496</td>
<td>$61,863,107</td>
<td>$21,200,000</td>
<td>$60,520,000</td>
</tr>
<tr>
<td>IDF 004-07F-001 - Physical Investments (Hospitals, District Health Facilities, Health Centres)</td>
<td>$32,635,455</td>
<td>$40,991,209</td>
<td>$40,189,200</td>
<td>$50,000,000</td>
</tr>
<tr>
<td>IDF 004-07F-004 - Construction of the Arima Hospital</td>
<td>$29,419,507</td>
<td>$36,303,245</td>
<td>$15,708,700</td>
<td>$0</td>
</tr>
<tr>
<td>IDF 004-07F-005 - Construction of the Point Fortin Hospital</td>
<td>$101,295,861</td>
<td>$8,700,357</td>
<td>$17,431,000</td>
<td>$0</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Project Description</th>
<th>Amount 1</th>
<th>Amount 2</th>
<th>Amount 3</th>
<th>Amount 4</th>
</tr>
</thead>
<tbody>
<tr>
<td>IDF-004-07F-007 - Construction of the Sangre Grande Hospital</td>
<td>$25,996,019</td>
<td>$22,042,742</td>
<td>$6,600,000</td>
<td>$17,000,000</td>
</tr>
<tr>
<td>IDF 004-07F-010 - Operationalisation of the Couva Medical and Multi-Training Facility and the San Fernando General Hospital</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$10,000,000</td>
</tr>
<tr>
<td>IDF 005-06F-003 - Re-Development of Port of Spain General Hospital</td>
<td>$24,772,994</td>
<td>$68,486,782</td>
<td>$111,400,000</td>
<td>$75,000,000</td>
</tr>
</tbody>
</table>
The table below lists the projects that have experienced irregular variances in estimates for funding received under the Ministry of Health:

<table>
<thead>
<tr>
<th>Project</th>
<th>2018 Actual</th>
<th>2019 Actual</th>
<th>2020 Actual</th>
<th>2021 Actual</th>
<th>2022 Actual</th>
<th>2023 Revised Estimate</th>
<th>2024 Estimate</th>
</tr>
</thead>
<tbody>
<tr>
<td>CF 004-07D-003 - Special Programme – Renal Dialysis</td>
<td>$42,519,150</td>
<td>$43,366,410</td>
<td>$39,862,380</td>
<td>$134,837,131</td>
<td>$79,857,548</td>
<td>$70,000,000</td>
<td>$160,382,000</td>
</tr>
<tr>
<td>CF 004-07D-007 - Waiting List for Surgery</td>
<td>$12,050,360</td>
<td>$3,430,200</td>
<td>$12,164,630</td>
<td>$178,400</td>
<td>$3,305,900</td>
<td>$700,000</td>
<td>$7,000,000</td>
</tr>
<tr>
<td>CF 005-06C-250 - Health Services Support Programme</td>
<td>$3,752,469</td>
<td>$11,353,634</td>
<td>$61,098,366</td>
<td>$60,737,496</td>
<td>$61,863,107</td>
<td>$21,200,000</td>
<td>$60,520,000</td>
</tr>
</tbody>
</table>

## Status of New Projects from the Financial Year 2018

For the Financial Year 2018, the following new projects were scheduled for implementation under the Ministry of Health and, as such, require further inquiry on progress towards completion:

<table>
<thead>
<tr>
<th>Project</th>
<th>2018 Actual</th>
<th>2019 Actual</th>
<th>2020 Actual</th>
<th>2021 Actual</th>
<th>2022 Actual</th>
<th>2023 Revised Estimate</th>
<th>2024 Estimate</th>
</tr>
</thead>
<tbody>
<tr>
<td>IDF 005-06F-003 - Re-Development of Port of Spain Hospital</td>
<td>-</td>
<td>$20,313,761</td>
<td>$94,079,701</td>
<td>$24,772,994</td>
<td>$68,486,782</td>
<td>$111,400,000</td>
<td>$75,000,000</td>
</tr>
</tbody>
</table>

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### Status of New Projects from the Financial Year 2019

For the Financial Year 2019, the following new projects were scheduled for implementation under the Ministry of Health and, as such, require further inquiry on progress towards completion:

<table>
<thead>
<tr>
<th>Project</th>
<th>2019 Actual</th>
<th>2020 Actual</th>
<th>2021 Actual</th>
<th>2022 Actual</th>
<th>2023 Revised Estimate</th>
<th>2024 Estimate</th>
</tr>
</thead>
<tbody>
<tr>
<td>CF 004-07A-003 - Commissioning and Decommissioning of Arima and Point Fortin Hospitals</td>
<td>$11,196</td>
<td>$2,231,960</td>
<td>$6,210,692</td>
<td>$0</td>
<td>$14,034,700</td>
<td>$0</td>
</tr>
<tr>
<td>IDF 005-06F-004 - Construction of the Ministry of Health Administrative Building</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>$0</td>
<td>$8,942,100</td>
<td>$20,000,000</td>
</tr>
</tbody>
</table>

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# Status of New Projects from the Financial Year 2020

For the Financial Year 2020, the following new projects were scheduled for implementation under the Ministry of Health and, as such, require further inquiry on progress towards completion:\(^{33}\):

<table>
<thead>
<tr>
<th>Project</th>
<th>2020 Actual</th>
<th>2021 Actual</th>
<th>2022 Actual</th>
<th>2023 Revised Estimate</th>
<th>2024 Estimate</th>
</tr>
</thead>
<tbody>
<tr>
<td>CF 005-06A-002 - Disaster Preparedness Coordinating Unit</td>
<td>$815,249</td>
<td>$0</td>
<td>$0</td>
<td>$500,000</td>
<td>$500,000</td>
</tr>
<tr>
<td>CF 005-06A-003 - Health Information System(^{34})</td>
<td>-</td>
<td>$745,875</td>
<td>$0</td>
<td>$1,000,000</td>
<td>$8,000,000</td>
</tr>
</tbody>
</table>


\(^{34}\) Formerly listed as “Health Information System for Arima and Point Fortin Hospitals” until FY 2023.
### Status of New Projects from the Financial Year 2021

For the Financial Year 2021, the following new projects were scheduled for implementation under the Ministry of Health and, as such, require further inquiry on progress towards completion:\(^\text{35}\):

<table>
<thead>
<tr>
<th>Project</th>
<th>2021 Actual</th>
<th>2022 Actual</th>
<th>2023 Revised Estimate</th>
<th>2024 Estimate</th>
</tr>
</thead>
<tbody>
<tr>
<td>CF 005-06G-002- Equipping of the Chemistry Food and Drugs Laboratory and Preparatory Work for the National Public Health Laboratory</td>
<td>$444,250</td>
<td>$344,319</td>
<td>$500,000</td>
<td>$2,300,000</td>
</tr>
</tbody>
</table>

---

Status of New Projects from the Financial Year 2022

For the Financial Year 2022, the following new projects were scheduled for implementation under the Ministry of Health and, as such, require further inquiry on progress towards completion:\(^{36}\):

<table>
<thead>
<tr>
<th>Project</th>
<th>2022 Actual</th>
<th>2023 Revised Estimate</th>
<th>2024 Estimate</th>
</tr>
</thead>
<tbody>
<tr>
<td>CF 005-06F-003 Refurbishment, Equipping and Institutional Strengthening of the Insect Vector Control Division</td>
<td>$798,006</td>
<td>$1,000,000</td>
<td>$4,500,000</td>
</tr>
</tbody>
</table>

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For the Financial Year 2023, the following new projects were scheduled for implementation under the Ministry of Health and, as such, require further inquiry on progress towards completion:

<table>
<thead>
<tr>
<th>Project</th>
<th>2023 Revised Estimate</th>
<th>2024 Estimate</th>
</tr>
</thead>
<tbody>
<tr>
<td>IDF 005-06F-005 - Design and Construction of a National Behavioural Health Acute Treatment Centre (N-BHAT) for the Mental Health Unit of the Ministry of Health</td>
<td>$0</td>
<td>$500,000</td>
</tr>
<tr>
<td>IDF 005-06F-006 - Design and Construction of a Pharmaceutical and Non-Pharmaceutical Warehouse</td>
<td>$0</td>
<td>$500,000</td>
</tr>
</tbody>
</table>

# New Projects for the Financial Year 2024

The following are identified as a new projects receiving funding in Financial Year 2024:\(^{38}\):

<table>
<thead>
<tr>
<th>Project</th>
<th>2024 Estimate</th>
</tr>
</thead>
<tbody>
<tr>
<td>CF 004-07A-004 – Commissioning of Sangre Grande Hospital and the New Central Block of the Port of Spain General Hospital</td>
<td>$8,500,000</td>
</tr>
<tr>
<td>IDF 005-06F-007 – Enhancement of General Hospitals</td>
<td>$34,000,000</td>
</tr>
</tbody>
</table>

---

General Useful Information

- Ministry of Health and Wellness, Barbados: https://www.gov.bb/ministries/health