Fourth Session of the 12th Parliament

FINANCIAL SCRUTINY UNIT

Office of the Parliament of Trinidad and Tobago

HEAD 82: MINISTRY OF DIGITAL TRANSFORMATION

ALLOCATION: $329,645,032

A Summary of the Department’s Projects Expenditure, Divisions and Projects.

Financial Scrutiny Unit,
Parliament of Trinidad and Tobago.
Publication
An electronic copy of this Guide can be found on the Parliament website: www.ttparliament.org

Contacts
All correspondence should be addressed to:
The Secretary
Standing Finance Committee
Office of the Parliament
Parliamentary Complex
Cabildo Building
St Vincent Street, Port of Spain, Trinidad and Tobago
Tel: (868) 624-7275; Fax: (868) 625-4672
Email: standingfinance@ttparliament.org
# Table of Contents

About this Guide......................................................................................................................... 3
Head 82: Ministry of Digital Transformation................................................................................. 4
Key Statements from 2022/2023 Standing Finance Committee Debate........................................ 7
Public Sector Investment Programme 2023 – Review....................................................................... 8
Social Sector Investment Programme 2023 – Review........................................................................ 9
The Ministry’s total allocation as a percentage of the National Budget for the period 2022-2024 .......................................................................................................................... 11
Where the Ministry Spends Its Money............................................................................................. 12
2024 Estimates of Expenditure.......................................................................................................... 12
Total Allocation for 2024.................................................................................................................. 13
Summary of Recurrent Expenditure.................................................................................................. 14
Analysis of Summary of Expenditure................................................................................................ 15
  2024 Estimates of Expenditure......................................................................................................... 15
Staff and Pay .................................................................................................................................... 18
Summary of Development Programme Expenditure for the period 2022-2024............................... 19
Public Sector Investment Programme 2024 - Projections................................................................ 21
Social Sector Investment Programme 2023 – Projections................................................................. 23
Status of New Projects from the Financial Year 2022..................................................................... 26
Status of New Projects from the Financial Year 2023..................................................................... 27
New Projects from the Financial Year 2024.................................................................................... 28
General Useful Information.............................................................................................................. 29
About this Guide

This guide provides a summary of expenditure for the Ministry of Digital Transformation (MDT) for the period 2022-2024. It provides the Members of Parliament and stakeholders with an overview of the Ministry’s responsibilities. The primary purpose of this guide is to consolidate the information contained within the various Budget Documents pertaining to the MDT and provide readers with an analysis of same. This guide is based primarily on:

- The Draft Estimates of Recurrent Expenditure, 2024;
- The Draft Estimates of Development Programme, 2024; and
- The Public Sector Investment Programme, 2024.
Ministerial Overview

Minister of Digital Transformation: Senator the Honourable Hassel Bacchus

Permanent Secretary: Mr. Cory Belfon (a.i.)

The Ministry of Digital Transformation was established with a mandate to provide:

_A new way to address the end-to-end consumption and delivery of goods and services to customers, using appropriate digital technology._

The Ministry’s aims and purpose include:

- Increased access to ICT in underserved communities;
- Improved digital literacy;
- Improved governance efficiencies – faster transaction times; “no wrong door” for access to Government services.
- Reduced bottlenecks, duplications, and fraud in our public systems for grants and allowances;
- Opportunities for developers and entrepreneurs – lessening international risks and anchoring ICT infrastructure at home;
- A strengthened ICT legislative framework – ensuring the protection of all citizens’ rights to privacy and protection;
- A stimulated local economy and reduced reliance on forex for international solutions, creating better value for money;
- Re-establishing Trinidad and Tobago as the local and regional model for digital transformation.

---

The Ministry has three (3) pillars of delivery:

I. **Digital Society** - ICT for All - ensuring that everyone has access to affordable ICTs. This involves creating an appropriate environment for technology that is robust, reliable and builds the skills needed by citizens so they can realize the greatest benefits from Digital Technology.

II. **Digital Economy** - Co-development through partnering - Through this Pillar the Ministry aims to double the contribution of the ICT Sector from its current level of 4 percent to 8 percent. The key to achieving this goal is the ability of the private sector and government to work collaboratively and in sync with the National Economic Recovery Plan. The Ministry’s guiding principle is “made by TT…for TT …and the World.”

III. **Digital Government** - Better government services and more efficient government – This Pillar involves digital literacy of all segments of the population; accessible and affordable broadband access. It incorporates several distinct bodies of work:

- The digitisation of government information which will be evident from the increasing amount of information and services freely available on government websites;
- The digitalising of business processes, through the adoption of appropriate Digital Technology. The Ministry will facilitate the coordination and harmonization of these efforts to reduce unnecessary duplication and, achieve economies of scale; and
- Government will take the necessary steps towards the creation of the enabling environment needed for Digital Transformation.

**Responsibilities of the Ministry of Digital Transformation**

The Ministry of Digital Transformation has the following responsibilities as published in the Gazette on July 19th, 2021:

---

Wholly Owned Enterprises:
  • National Information and Communication Technology Company Limited (iGovTT)

Statutory Boards and Other Bodies:
  • Telecommunications Authority of Trinidad and Tobago (TATT)
  • ttconnect Service Centre
Key Statements from 2022/2023 Standing Finance Committee Debate

During the Standing Finance Committee debate of 2022, the following statement was made by the Minister of Housing and Urban Development, in relation to the fulfilment of outstanding payments to contractors:\(^3\):

“[…] the Ministry was established just over a year ago, July 12\(^{th}\) to be exact, as one of the main mechanisms to enable Trinidad and Tobago to imagine the potential and to create the impetus and accelerate the growth towards the future. Roughly we use the term “digital age” and when we reflect on the current uptake of technology, it is really a digital era that we are dealing in.

The mandate of the Ministry is well known…a new way to address and to end consumption and delivery of goods and services to customers using appropriate digital technology. And so, Madam Chair, this can only be achieved through partnerships and through the enablement and through the presence of a unified and cohesive thrust to achieve a digitally transformed Trinidad and Tobago. So, the work of the Ministry of Digital Transformation is the work of all of the Ministries, divisions and agencies.

In this fiscal year, the allocation of about $264 million in recurrent and about $71 million across the PSIP and Infrastructure Development Programmes….

[...] the MDT is on a journey alone but something that we really have to embrace as an all-encompassing thing that we are prepared to assist and have been doing so, all the MDAs, in realizing this year’s theme of Tenacity and Stability in the Face of Global Challenges.”

- Minister of Digital Transformation
  The Honourable Hassel Bacchus

\(^3\) Standing Finance Committee Hansard of the Ministry of Housing and Urban Development dated October 10, 2022. Accessed October 09, 2023: [20221010, Unrevised Standing Finance Committee Meeting - Monday October 10, 2022 - 10:00 a.m.](ttparliament.org)
In fiscal 2023, there were continued improvements to the Information and Communication Technology (ICT) sector, with an expenditure of $344.8 million for activities spanning various MDAs under the Digital Government Programme. These endeavours aimed to propel the technological landscape forward, fostering innovation, efficiency and enhanced services for citizens. Some of the main achievements are highlighted below.

The Ministry of Digital Transformation (MDT) made strides towards fulfilling its mandate, to empower communities with digital resources, through the establishment of 100 Access Centres (ACs) across Trinidad. The ACs are poised to serve as assets for residents enabling both personal and professional use. Fourteen (14) of those ACs were completed and were equipped with desktops, laptops, webcams, headsets and complimentary Wi-Fi internet access. Staff was hired from within the communities to provide guidance and support on computer usage, internet surfing, accessing Government services and free printing services. In addition, refurbishment works at the Arima Community were completed. Works at the La Pastora and the Cumana ACs were 85 and 95 percent completed respectively. Works also advanced on the development of the new TTconnect portal, the e-Identity (e-ID), the Interoperability Framework and the cloud facility to support the Framework.
Implementation of the Digital Strategy and National E-ID System

In fiscal 2023, the government continued to prioritise digital transformation as an urgent need for national development, which is evident by this ongoing collaborative project between the Ministry of Digital Transformation (MDT) and the United Nations Development Programme (UNDP). Commencing in the previous fiscal, UNDP conducted a Digital Readiness Assessment (DRA) of Trinidad and Tobago, on behalf of the GORTT. The DRA, which is a non-representative digital survey-based tool that highlights insights into the country’s digital strengths and opportunities, underscored that Trinidad and Tobago is systematically advancing in key areas of digital transformation. Utilizing the outputs from the DRA, the MDT with the support of the UNDP commenced the development of a National Digital Strategy for the period 2023 – 2026. This Strategy will outline the digital vision of the country, and the key enablers for successful transformation, which include the establishment of a National Digital Identity, National Data Strategy, CyberSecurity Framework, and a supporting Policy and Legal Environment. Concomitantly, in December 2022 the MDT requested the technical assistance of the UNDP to achieve the following strategic initiatives:

- Oversee the efficient operationalization of the National Digital Strategy,
- Enhance the technical capacity of the national public service to utilize digital technology
- Support the implementation of the National Electronic Identification Initiative, and
- Support the digital transformation activities of the Ministries, Departments, and Agencies (MDAs) which may provide the greatest benefit for all of society through the provision of digital services.

---

The project will focus on three key outputs:

- **The implementation of a Project Management Guidance and Oversight Dashboard for supporting the rapid and transparent implementation of the diverse projects under the purview of the MDT**

  The MDT will receive support from the UNDP via the provision of tools and methodologies required to oversee the efficient deployment of the multi-agency projects associated with the national digital transformation approach. The institutional knowledge and expertise gleaned from this international body will be utilized to implement an integrated project management platform and an associated results monitoring dashboard. The overarching goal is to ensure alignment of the project portfolio with the strategic agenda of the GORTT.

- **The implementation of the National Electronic Identification System (E-ID)**

  Under this project, the GoRTT intends to develop a National Electronic Identity (E-ID) which is a digital identification (ID) credential that can be used for accessing government services. A national E-ID precludes the need for a physical ID card thereby eliminating the risk of physical ID card duplication, loss, and human error in registering for government services. EID will inclusively and sustainably enhance the welfare of society by enabling access for all to the benefits of government services provided digitally in ways that are remote, simple, and cost-effective.

- **The digital transformation of the Ministry of Social Development and Family Services**

  As a chief provider of services to vulnerable populations, MDT and UNDP have identified the MSDFS as a key ministry that provides significant services to citizens, especially the most vulnerable individuals. As such, the MDT and the UNDP will provide technical expertise and guidance to the MSDFS for the digitization of records and re-engineering of its processes. Additionally, the complementary activities of establishing a whole-of-government project management platform and interoperability framework will enhance the connection of the MSDFS with the rest of the Government, streamline the implementation and integration of systems such as the ISEMS and provide access to important data which is needed to eliminate duplicate records and reduce the occurrence of inconsistent and fraudulent data.
The Ministry’s total allocation as a percentage of the National Budget for the period 2022-2024

<table>
<thead>
<tr>
<th>Year</th>
<th>Total Allocation</th>
<th>National Budget</th>
<th>Percentage of National Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>2022</td>
<td>$243,514,178.00</td>
<td>$58,974,346,470.00</td>
<td>0.41%</td>
</tr>
<tr>
<td>2023</td>
<td>$290,839,435.00</td>
<td>$67,063,358,456.00</td>
<td>0.43%</td>
</tr>
<tr>
<td>2024</td>
<td>$329,645,032.00</td>
<td>$68,384,229,740.00</td>
<td>0.48%</td>
</tr>
</tbody>
</table>

---

7 Total Allocation for the Ministry of Digital Transformation = Recurrent Expenditure + Consolidated Fund Expenditure
8 The National Budget = Recurrent Expenditure + Development Programme Consolidated Fund.
Where the Ministry Spends Its Money

2024 Estimates of Expenditure
The budget allocation of $329,645,032.00\(^9\) for the Ministry of Digital Transformation is comprised of:

- The Draft Estimates of Recurrent Expenditure in the sum of $233,865,032.00;
- The Draft Estimates of Development Programme in the sum of $95,780,000.00
  - Consolidated Fund in the sum of $45,780,000.00; and
  - Infrastructure Development Fund\(^10\) of the sum $50,000,000.00

The Estimates of Recurrent Expenditure include:

- 01 Personnel Expenditure - $4,053,932.00
- 02 Goods and Services - $196,104,000.00
- 03 Minor Equipment Purchases - $330,000.00
- 04 Current Transfers and Subsidies - $33,377,100.00

Percentage Allocation of the Ministry of Digital Transformation is as follows:

- Total allocation as a percentage of the National Budget\(^11\) is 0.48%;
- Recurrent Expenditure as a percentage of the total Recurrent Expenditure budget is 0.36%;
- Consolidated Fund allocation as a percentage of the total Consolidated Fund allocation is 1.42%;
- Infrastructure Development Fund allocation as a percentage of the total Infrastructure Development Fund is 1.67%.

---


\(^10\) Head 18 – Ministry of Finance, Sub-Head 04 – Current Transfers and Subsidies, Sub-Item 11– Infrastructure Development Fund (IDF) (Infrastructure Development Fund allocation is part of the Ministry of Finance allocation for the financial year. Therefore, the total recurrent expenditure for the MDT does not include IDF funding.

\(^11\) The National Budget = Total Recurrent Expenditure + Development Programme Expenditure: Consolidated Fund
Total Allocation for 2024

MINISTRY OF DIGITAL TRANSFORMATION- SUMMARY OF TOTAL 2024 ALLOCATION

- $23,386,032.00; 71%
- $5,000,000.00; 15%
- $4,578,000.00; 14%

Recurrent Expenditure, Development Programme, Infrastructure Development Fund

---

Summary of Recurrent Expenditure

The graph below illustrates the budget allocation of the Ministry of Digital Transformation’s Recurrent Expenditure for the period 2022-2024.\(^\text{13}\)

![Graph showing Ministry of Digital Transformation Summary of Recurrent Expenditure 2022-2024]

<table>
<thead>
<tr>
<th></th>
<th>Personnel Expenditure</th>
<th>Goods and Services</th>
<th>Minor Equipment Purchases</th>
<th>Current Transfers and Subsidies</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>2022 Actual</td>
<td>2419,686</td>
<td>203952,253</td>
<td>228,789</td>
<td>33010,339</td>
<td>TT$239611,067.00</td>
</tr>
<tr>
<td>2023 Revised Estimates</td>
<td>5707,900</td>
<td>185384,035</td>
<td>544,000</td>
<td>33378,500</td>
<td>TT$225014,435.00</td>
</tr>
<tr>
<td>2024 Estimates</td>
<td>4053,932</td>
<td>196104,000</td>
<td>330,000</td>
<td>33377,100</td>
<td>TT$233865,032.00</td>
</tr>
</tbody>
</table>

---

Analysis of Summary of Expenditure

2024 Estimates of Expenditure

Recurrent Expenditure refers to the payments for expenses which are incurred for the day-to-day operations of the Ministry including Personnel Expenditure, Goods and Services, Minor Equipment Purchases, and Current Transfers and Subsidies.

- **Total Recurrent Expenditure** for fiscal year 2024 was estimated at $233,865,032.00. Comparing this figure with the allocation in Fiscal Year 2023, there was an increase of $8,850,597.00 or 4%.

- For the period 2022-2024, the largest portion of the allocation has consistently gone to **Goods and Services**. The allocation for Fiscal Year 2024 in the sum of $196,104,000.00 accounted for approximately 84% of total Recurrent Expenditure funding for the Ministry.

- In Fiscal Year 2024, the estimate for **Personnel Expenditure** of $4,053,932.00 was approximately 1.7% of the Ministry’s total recurrent allocation.

- **Minor Equipment Purchases** received the lowest portion of the Ministry’s allocation for the period 2022-2024. The allocation for Fiscal Year 2024 of $330,000.00 is approximately 0.14% of the Ministry’s total recurrent allocation.

- In Fiscal Year 2024, the estimate for **Current Transfer and Subsidies** of $33,377,100.00 was approximately 14% of the Ministry’s total recurrent allocation.
2024 Estimates - $233,865,032

- Personnel Expenditure: 330,000; 0%
- Goods and Services: 196,104,000; 84%
- Minor Equipment Purchases: 33,377,100; 14%
- Current Transfers and Subsidies: 4,053,932; 2%
Staff and Pay\textsuperscript{14}

The following graph provides an overview of the Ministry of Digital Transformation’s staff expenditure for fiscal year 2023/2024. Staff related expenditure accounted for 15.8\% of the Ministry’s recurrent expenditure.

Summary of Development Programme Expenditure for the period 2022-2024

Development Programme is capital expenditure aimed at improving and enhancing the human resources, economic and social development of Trinidad and Tobago. The allocation to the Ministry for development programmes and projects for Fiscal Year 2024 is $95,780,000.00.

These funds are disbursed in two parts:

- Funds disbursed directly from the Consolidated Fund = $45,780,000.00 and represents 47.8% of the total allocation;
  and
- Funds disbursed from the Infrastructure Development Fund = $50,000,000.00 and represents 52.2% of the total allocation.

---

Summary of Development Programme Expenditure
2022-2024

<table>
<thead>
<tr>
<th>005 Multi-Sectoral and Other Services - Consolidated Fund</th>
<th>2022 Actual</th>
<th>2023 Revised Estimates</th>
<th>2024 Estimates</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>3903,111</td>
<td>20295,000</td>
<td>45780,000</td>
</tr>
<tr>
<td>005 Multi-Sectoral and Other Services - Infrastructure Development Fund</td>
<td>0</td>
<td>46530,000</td>
<td>50000,000</td>
</tr>
</tbody>
</table>
Information Technology and Digital Infrastructure

The improvement of the information technology infrastructure of the Public Service will continue with a total allocation of $303.4 million for the implementation of the Government’s Digitisation Programme. Becoming a digital nation will be based on the pillars of data, access, interoperability and trust. The National Digital Strategy is now focused on creating value as it acknowledges the influence and integration of ICTs to improve the lives of the citizenry. Implementing the Strategy can accelerate economic development, and re-orient public sector service delivery with towards a citizen-centric and engaged employee focus. The three (3) common themes that form the priority areas for national development in the digital landscape are: Digital Government, Digital Society, and Digital Economy.

In light of the above, works will continue at the Ministry of Digital Transformation on major project initiatives for fiscal 2024, namely:

- **Establishment of the Digital Government Programme**, which will focus on the continuation of contracts for the implementation of the National e-ID and Interoperability Solutions, Establish a Government Cloud, and the modernisation and implementation of a Cyber Security Strategy, at a cost of $50.0 million;

- **Implementation of the Digital Society Programme**, which will entail the continuation of broadband service in underserved areas with the sum of $20.0 million. The Programme will also focus on the continued implementation of the skills programme in collaboration with the Microsoft Philanthropic Group, and the continuation of works on thirty (30) Access Centres; and

---

• *Establishment of a Digital Economy Programme*, which will focus on knowledge and technical skills development, the implementation of a developer hub, and the operationalisation of the Office of the Information Commissioner. The sum of $12.0 million will be provided.
The mandate of the Ministry of Digital Transformation (MDT) is to oversee an integrated national digital transformation strategy for Trinidad and Tobago. The strategy will facilitate the development of a digital Trinidad and Tobago (T&T) that promotes digital access and inclusion for all citizens. It will also advance the contribution of ICT to the national gross domestic product and provide direction for technology-enabled economic activity. It will also work towards improving government service delivery and public value through citizen satisfaction and operational efficiencies. A major priority of Government’s Digital Transformation Agenda for 2023 is to ensure that adequate resources are in place to support the implementation of the National Digital Transformation Strategy 2023-2026. The Ministry continues to align all of its key stakeholders with the goal of making T&T a friendly and successful country with which to do business.

A. Connected Communities:

TTWIFI – This is an initiative of the GORTT to provide Wi-Fi access, at no cost to citizens, in public spaces. The goal of this initiative is to increase access to and utilisation of the Internet by all citizens of Trinidad and Tobago helping to bridge the digital divide. It aims to provide full access to government online services, remote working capabilities, improved productivity, online bill payment and applications, and ease of access to information that can enhance educational pursuits, entertainment opportunities and other social benefits. In Fiscal 2024, the TTWIFI project will be expanded with the operationalisation of 26 sites, six (6) of which will be done in collaboration with the Ministry of Tourism.

---

B. Community ICT Access Programme:
The Ministry remains committed to provide access to digital technology and training to ICT underserved communities in Trinidad and Tobago. The establishment of ICT Access Centres builds the capacity of citizens in digital skills development and promotes the expansion of the range of services offered under the programme. A target of thirty (30) ICT Centres are to be established by the end of Quarter 4, 2023. MDT in collaboration with other MDAs such as NALIS, Ministry of Sports, Ministry of Community Development, Ministry of Youth Development and National Service, and the Tobago House of Assembly will utilise existing facilities to establish ICT Access Centres in order to meet its aforementioned target. With this thrust, it is anticipated that by the end of 2024, there will be one hundred and four (104) active ICT Access Centres throughout the country.

C. Digital Skills Training:

- **WeLearnTT**: The Development Programme branded “WeLearnTT,” is envisaged as a comprehensive training programme aimed at building national digital literacy. It is designed to foster learning and provide a systematic and consistent supply of technical expertise to meet labour market demands of our evolving, local industries. In Fiscal 2024, WeLearnTT will:
  1. Provide opportunities akin to scholarships to selected individuals (random draw);
  2. Expand the service offerings of the platform;
  3. Widen its reach through academic institutions such as UWI, UTT, COSTAATT etc; and
  4. Launch a face-to-face and tutor-led e-learning solution.

- **Developers’ Hub (D’Hub)**: The Developers’ Hub seeks to develop a critical mass of local software developers that will collectively increase the contribution of the ICT Sector to GDP. D’Hub is designed to encourage, enable, support and host the collaborative development of innovative open source/open standard mobile and web applications, of specific
interest to the Government that will quickly expand the range, utility and quality of the existing and new eservices provided to citizens and businesses. Key activities earmarked for Fiscal 2024 include:

- Launch of Innovation Spaces with the UTT;
- Establishment of a Private Sector-focused D’Hub Challenge.

D. Establishment of a National e-Identity and Inter-Operability Programme:

MDT has been actively pursuing the establishment of a Digital ID/e-identity solution for improving citizen’s access to Government services and their ability to complete transactions. The programme will facilitate the seamless delivery and personalization of Government service delivery to citizens. The National e-Identity and Inter-Operability Programme will enable a secure mechanism to support the sharing of data. This solution will allow the GoRTT to function as an integrated whole, enabling Government systems to work together so that data only needs to be requested from the citizen once in order to enable the delivery of services from multiple agencies. UNDP has been engaged to procure the e-identity solution. MDT has acquired technical assistance from India for the e-id solution and Estonia for the interoperability solution.

In Fiscal 2024, MDT will pursue the following:

- Launch of a viable Mobile App solution by December 2023;
- Establish a National Trust Solution (database of e-ID profiles);
- Develop a web-based government portal with capability to allow management of a user’s e-ID profile and permissions; and
- Pilot the integration with the X-Road interoperability solution.
## Status of New Projects from the Financial Year 2022

The following projects received funding in the 2022 financial year:\(^8\):

<table>
<thead>
<tr>
<th>Sub-head /Item /Sub-item /Group /Project Desc.</th>
<th>Project -Item</th>
<th>2022 Actual</th>
<th>2023 Revised Estimates</th>
<th>2024 Estimate(^9)</th>
</tr>
</thead>
<tbody>
<tr>
<td>CF-005-06A-001</td>
<td>Implementation of Digital Society Programme</td>
<td>$1,611,268</td>
<td>$9,000,000</td>
<td>$20,000,000</td>
</tr>
<tr>
<td>CF-005-06A-002</td>
<td>Establishment of a Digital Economy Programme</td>
<td>$388,073</td>
<td>$7,000,000</td>
<td>$12,000,000</td>
</tr>
<tr>
<td>CF-005-06A-003</td>
<td>Computerisation of the Ministry of Digital Transformation</td>
<td>$944,510</td>
<td>$295,000</td>
<td>$1,780,000</td>
</tr>
<tr>
<td>CF-005-06F-001</td>
<td>Outfitting of the Ministry of Digital Transformation</td>
<td>$959,260</td>
<td>$3,000,000</td>
<td>$5,000,000</td>
</tr>
<tr>
<td>IDF – 005-06A-001</td>
<td>Establishment of the Digital Government Programme</td>
<td>-</td>
<td>$46,530,000</td>
<td>$50,000,000</td>
</tr>
</tbody>
</table>


Status of New Projects from the Financial Year 2023

The following projects received funding in the 2023 financial year:

<table>
<thead>
<tr>
<th>Sub-head /Item /Sub-item /Group/Project Desc.</th>
<th>Project -Item</th>
<th>2023 Revised Estimates</th>
<th>2024 Estimate</th>
</tr>
</thead>
<tbody>
<tr>
<td>CF-005-06A-004</td>
<td>Digitization of the Ministry of Digital Transformation</td>
<td>$1,000,000</td>
<td>$3,000,000</td>
</tr>
</tbody>
</table>


New Projects from the Financial Year 2024

For the financial year 2024 the following new projects are scheduled for implementation under the Ministry of Digital Transformation:

<table>
<thead>
<tr>
<th>Sub-head / Item / Sub-item / Group / Project Desc.</th>
<th>Project Item</th>
<th>2024 Estimate</th>
</tr>
</thead>
<tbody>
<tr>
<td>CF-005-06F-002 Outfitting of the Caribbean Telecommunications Union (CTU)</td>
<td>$4,000,000</td>
<td></td>
</tr>
</tbody>
</table>

---

General Useful Information

- First Report of the Joint Select Committee on Social Services and Public Administration on an inquiry into the effects of the hybrid learning system on student performance in Government and Government-assisted schools during the revised COVID-19 restrictions [https://www.ttparliament.org/committees/show/the-committee-on-social-services-and-public-administration-2/reports/](https://www.ttparliament.org/committees/show/the-committee-on-social-services-and-public-administration-2/reports/)
- Ministry of Digital Transformation, Ukraine: [https://thedigital.gov.ua/](https://thedigital.gov.ua/)
- Department for Digital, Culture, Media & Sport, UK: [https://www.gov.uk/government/organisations/department-for-culture-media-sport](https://www.gov.uk/government/organisations/department-for-culture-media-sport)