HEAD 43: Ministry of Works and Transport
Total Allocation - $3,081,903,141.00
5% of the National Budget

A summary of the Ministry’s Expenditure, Divisions and Projects
Publication

An electronic copy of this Guide can be found on the Parliament website: www.ttparliament.org

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About this Guide

This guide provides a summary of expenditure for the Ministry of Works and Transport (MOWT) for the period 2014-2021. It provides Members of Parliament and stakeholders with an overview of the Ministry’s responsibilities. The primary purpose of this guide is to consolidate the information contained within the various Budget Documents pertaining to the Ministry of Works and Transport, and provide readers with an analysis of same. This guide is based primarily on:

- Draft Estimates of Recurrent Expenditure;
- Draft Estimates of Development Programme;
- Public Sector Investment Programme;
- Draft Estimates of the Revenue and Expenditure of the Statutory Boards and Similar Bodies and of the Tobago House of Assembly; and
- Auditor General’s Report on the Public Accounts of the Republic of Trinidad and Tobago for the fiscal year 2019.
Overview

Mission
An efficient, effective, innovative, client-oriented organization geared toward the provision of safe, high-quality infrastructure and an integrated transportation system that meet the needs of Trinidad and Tobago.¹

Vision
To provide modern and reliable public infrastructure and transportation services, promoting economic development and enhancing the social well-being of the people of Trinidad and Tobago.

Values and Principles

¹ Ministry of Works and Transport website, accessed on September 17, 2020: http://www.mowt.gov.tt/Who-We-Are
The Ministry of Works and Transport is responsible for providing the physical infrastructure and transport services necessary for the social and economic development of the country. The Ministry is authorised to manage:

* Roads and highways
* Traffic management
* National transportation
* Ports
* Public transportation
* Coastal erosion
* Drainage
* Bridges
* Construction

The Ministry’s mandate seeks to facilitate the following:

1. Construction and maintenance of government buildings and facilities
2. Addressing Maritime related matters and enforcing Maritime laws
3. Determine policies and procedures that guide the maintenance of equipment and vehicles
4. Coastal Protection
5. Construction and maintenance of highways, roads, dams and drainage systems; land reclamation
6. Enforcement of laws under the Motor Vehicle and Road Traffic Act
7. Issuance of drivers’ permits
8. National planning for roads, drainage and transportation (air, sea and land)
9. Negotiation, provision, enforcement and monitoring of air service agreements
10. Registration, classification, licensing and inspection of vehicles
11. Registration, licensing, survey, inspection and certification of ships
12. Traffic Management
13. Provision of Traffic Warden Services

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Minister: Senator the Honourable Rohan Sinanan³

Minister in the Ministry of Works and Transport: Honourable Foster Cummings, MP

Permanent Secretary: Mrs. Sonia Francis -Yearwood

The Ministry of Works and Transport (MOWT) has a wide range of responsibilities as published in the Gazette on September 9, 2020⁴, as follows:

- Air Services Agreements
- Bridges
- Civil Aviation
- Coastal Erosion
- Construction
- Drainage
- Harbours
- Maintenance
- Maritime Services
- Mechanical Services
- Motor Vehicle Registration and Control
- National Transportation
- Ports (including Airports)
- Public Transport Shipping
- Roads and Highways
- Traffic Management
- Unemployment Relief Programme (Works)

Programmes:

The CEPEP Company Limited (North Programmes)

Programme for Upgrading Roads Efficiency

⁴ Trinidad and Tobago Gazette website accessed on September 17, 2020: http://news.gov.tt/sites/default/files/E-Gazette/Gazette%202020/Gazettes/Gazette%20No.%20158%20of%202020.pdf
## Ministry’s Core Divisions and Units

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<th>Divisions</th>
<th>Units</th>
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<tbody>
<tr>
<td>Construction Division</td>
<td>Coastal Protection Unit</td>
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<tr>
<td>Drainage Division</td>
<td>Environmental, Health and Safety Unit</td>
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<td>Highways Division</td>
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<td>Mechanical Services Division</td>
<td>Programme for Upgrading Roads Efficiency</td>
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<td>Maintenance Division</td>
<td>Traffic Management Branch</td>
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<td>Maritime Services Division</td>
<td>Trinidad Transport Board</td>
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<td>Transport Division</td>
<td>Unemployment Relief Programme</td>
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<td>Traffice Warden Division</td>
<td>Administrative Departments/Units – Central Planning Unit and Corporate Communication Unit</td>
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# State Enterprises, Statutory Boards and Other Bodies

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<th>Statutory Board and Other Bodies</th>
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<td>Airports Authority of Trinidad and Tobago</td>
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<td>Trinidad and Tobago Transport Board</td>
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<td>Trinidad and Tobago Civil Aviation Authority</td>
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<th>Wholly Owned Enterprises</th>
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<tr>
<td>National Infrastructure Development Company Limited (NIDCO)</td>
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<th>Majority Owned Enterprises</th>
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<td>Point Lisas Port Development Corporation</td>
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6 Trinidad and Tobago Gazette website accessed on September 17, 2020: [http://news.gov.tt/sites/default/files/E-Gazette/Gazette%202020/Gazettes/Gazette%20No.%20158%20of%202020.pdf](http://news.gov.tt/sites/default/files/E-Gazette/Gazette%202020/Gazettes/Gazette%20No.%20158%20of%202020.pdf)
The table below are the findings for the Ministry of Works and Transport:

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<td>Vehicle Management Corporation of T&amp;T (VMCOTT)</td>
<td>2017-2020</td>
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<td>12/2018</td>
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<tr>
<td>National Helicopter Services Limited (NHSL)</td>
<td>Not provided</td>
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<td>2014</td>
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NIDCO – Repayment of $1.5Bn Loan re: Sir Solomon Hochoy Highway Extension to Point Fortin

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A payment of $824,961.09 was made in respect of default interest charges for late payment of principal and interest which was due on December 14, 2017 but was paid on January 4, 2018 (21 days after the due date), and a payment due on June 14, 2018 which was paid on July 5, 2018 (22 days after the due date). Evidence seen indicated that these payments were remitted late as a result of late receipts from the Ministry.

**Unemployment Fund - $7,873,342,785.42 4.6**

The Unemployment Fund was established by section 14 (2) of the Unemployment Levy Act, Chapter 75:03 which provides that the Fund shall be administered by the Minister of Finance. 4.7 Section 14 (3) authorises the Minister of Finance to make advances from the Fund for stipulated purposes.

Section 17 provides that all monies collected pursuant to the Act shall be paid into the Unemployment Fund. Advances made to the Unemployment Relief Programme from the Unemployment Fund is done pursuant to decisions made by Cabinet from time to time. The Unemployment Fund balance of $7,873,342,785.42 presented on the Cash Basis Consolidated Statement of Assets and Liabilities showed a decrease of $93,209,104.86 or 1.2% over the previous year’s balance of $7,780,133,680.56.

Receipts to the Fund comprised Unemployment Levy collected by the Board of Inland Revenue amounting to $343,256,191.11 as well as interest of $30,940,378.88 on cash balances and Recoveries of Overpayment for previous years of $484,630.72.

Records show that responsibility for administration of this Programme was changed over the years to and from the Office of the Prime Minister through various ministries such as the Ministry of Local Government, the Ministry of Works and Transport, the Ministry of Labour, the Ministry of Public Utilities, and effective October 2013, to the Ministry of Works and Transport. One aspect of the Programme is also administered by the Ministry of Agriculture, Land and Fisheries.

Amounts were appropriated to the following Administering Officers for administration of the Unemployment Relief Programme as follows:
Audit was unable to verify the responses submitted by some Ministries and Departments due to the measures undertaken by the Government because of the COVID-19 pandemic. This restricted the amount of fieldwork conducted.

The six ministries and departments are as follows:

- Ministry of Finance - Treasury Division – status of IFMIS and EFT.
- Ministry of National Security - Immigration Division.
- Ministry of Education – Funding and Grants Administration Division – GATE.
- Ministry of Works and Transport - Licensing Division.
- Ministry of Health.
- Ministry of Public Administration.

The non-submission of information relating to 57% of the Public Service limited the analysis that could be performed to obtain information on the IT resources that exists in the Public Service and how it can be optimized to increase efficiency in service delivery.

Audit was therefore, unable to determine:

- the number and type of applications in use throughout the Public Service;
- areas where IT resources can be shared;
- total expenditure on IT, and
- whether IT staffing was adequate to support the needs of the respective Ministries and Departments.
The absence of the abovementioned information can result in improper planning, uninformed decisions, sub-optimal use of resources, and improper staff planning. This information, if available, will assist the MPA and the MPD in their oversight and monitoring roles regarding IT.
Key Statements from 2019/2020 Standing Finance Committee Debate

During the Standing Finance Committee debate of 2019/2020, the following statement was made in relation to the emphasis of the Ministry of Works and Transport for fiscal year 2019/2020:

“In fiscal 2019, the Ministry of Works and Transport executed capital works on approximately 200 projects to the public and continued and started work on another 100 projects valued at $881 million. These works represent approximately 70 per cent of its budgetary allocation in the financial year of $1.259 billion. Under our recurrent programme, we initiated over 500 projects.

In fiscal 2020, the Ministry has been allocated $3.55 billion, which amounts to approximately 7 per cent of the total national budget of 53.036 billion. In respect of the total capital budget of 3.23 billion, the Ministry received 23 per cent of the total or $1.249 billion for its 2020 capital programme of works. With this significant allocation, the Ministry will undertake 72 capital projects and implement work intended to improve its service delivery via the purchase of new buses, the inter-island vessels, commissioning of a new technology such as the spot speed and red-light enforcement camera system, introduction of a demerit point system and a new number plate system, as well as the upgrade of the marine infrastructure, among others.”

- Minister of Works and Transport

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Public Sector Investment Programme (PSIP) 2019/2020 - Achievements

Improving Productivity Through Quality Infrastructure and Transportation

Drainage

An overall allocation of $223.9 million was provided in fiscal 2020 to improve our drainage infrastructure and reduce the impact of flooding in low-lying areas in Trinidad.

The sum of $0.7 million was utilised for the continuation of the Programme of Upgrade to Existing Drainage Pumps and Gate Inventory which is being implemented by the Ministry of Works and Transport (MOWT). To date, major achievements under this Programme included:

- commencement of works for the upgrade of the Tulsa Trace (Penal) pump house and gate structure and for the reconstruction of the Sadhoo Trace (El Socorro South) pump house;
- continuation of the upgrade of the gate structures at Bamboo No.1 which is 70 percent completed;
- commencement of the upgrade of the gate structures at St. John's in Fyzabad;
- award of contract for the upgrade of gate structures at Trinidad Point in Woodland; and
- preparation of tender documents for the upgrade of the Sea Lots pump house and gate structures and for the construction of the Moruga pump house and gate.

Under the Major River Clearing Programme, a total of $7.4 million was expended to facilitate drainage infrastructure works. Over the last fiscal year, the Ministry of Works and Transport implemented the Caroni River Improvement and Rehabilitation project with the aim of protecting communities that are most vulnerable to flooding in the Caroni district. The scope of works for this project entails the rehabilitation of existing embankments at intermittent locations from St Helena to El Socorro South. Currently, the project is 69 percent completed and embankment works were completed in the following areas:

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The Felicity Pump Station, located at the south river bank of the Cunupia River, Cacandee Road, Felicity was commissioned by the Ministry of Works and Transport in June, 2020. The installation of the pump station will reduce the impact of perennial flooding and provide much needed relief to the residents and farmers of this area.

Under the Infrastructure Rehabilitation and Flood Mitigation Programme, work continued on the Diana River Improvement Works Phase II, which was 50 percent completed. The project is located in Chase Village and involves the construction of reinforced concrete wall and paving to prevent erosion and flooding.

**Water Management and Flood Control**

The most appropriate water management interventions are necessary to reduce the effects of flooding on farm lands and to alleviate the difficulties experienced by the farming community in flood prone areas. An allocation of $3 million was provided of which $1.3 million was utilised for this programme in 2020. This programme aims to support sustainable farming, through the following projects:

**Orange Grove Food Crop Project**

In an effort ensure that these agricultural lands have access to natural water sources during the dry season, the Ministry's completed the following activities: -

- installation of pumping platforms and culverts at Orange Grove Food Crop Project, Orange Grove West;
- channel desilting (3,900m);
- extension of wing wall, additional ditch cleaning and embankment.

Funds were also utilised to initiate the procurement process for Supply and Delivery of a Hydraulic Long Reach 20 Ton Excavator repairs.
Rehabilitation and Development of Physical Infrastructure at Plum Mitan

To enable sustainable farming and mitigate flooding in the Plum Mitan area throughout the year, work continued in 2020 under this project. Funds were utilised in the amount of $0.9 million for the supply, installation and commissioning of drainage pump and fittings for pump house, works are ongoing.

Modernising the Governance of SEW and the institutional framework

- Re-engineering of business processes;
- Design and implementation of a Change Management Strategy; and
- Institutionalisation of Governance Structure.

The Enhancement of the SEW Project will support the expansion of the current SEW and will continue to improve the business environment of Trinidad and Tobago by providing benefits to the private sector, regardless of industry and operations volume, and in particular the export trading community. Government agencies will also benefit from the expansion of the SEW through the optimisation and simplification of their processes and capacity building.

Roads and Bridges

The development of a sound and efficient road network is critical for the socioeconomic development of a country. The Roads and Bridges infrastructure acts as a catalyst for the creation of economic hubs which ultimately promotes business activities and job opportunities in various parts of the country, notably the east and southern regions. Additionally, improvement in the road infrastructure will bring added benefits such as the reduction of traffic congestion, improving productivity levels, work and family life balance. Cost-savings will also be realised because of reduced vehicular maintenance.

The Ministry of Works and Transport (MOWT) through its implementing agencies, have embarked on the undermentioned programmes and projects in fiscal 2020 to achieve the above mentioned objectives.

The Road Construction/Major Road Rehabilitation Programme implemented by the Programme of Upgrading Road Efficiency (PURE) utilised the sum of $19.6 million, to:

- upgrade the access roads in the vicinity of the Brian Lara Stadium; Toruba;
• commence work for the Lady Hailes Pedestrian Overpass in San Fernando; and

• completed the Diego Martin Pedestrian Walkover.

The Construction of the Moruga Highway also implemented by the PURE unit comprises the rehabilitation of the Moruga Road, La Lune Road and Moreau Road inclusive of the design, widening and construction of culverts; design and construction of adequate drainage; construction of footpaths as required; design and construction of bridges; and design and implementation of slope stabilisation measures. The sum of $35.8 million was expended for the 17 ongoing sub-projects as shown below:

The widening of Lady Hailes Avenue, part of the San Fernando Waterfront Project, is another project implemented by PURE. The sum of $14.7 million was expended for preliminary works inclusive of geotechnical studies, detailed design and impact assessments for obtaining of a Certification of Environmental Clearance (CEC). In July, 2020 construction works commenced on two work packages on the Lady Hailes Avenue widening project package 1 (from PTSC Terminal to chainage 1+360) and package 2 (from chainage 1+360 to chainage 2+383, Todd Street).

The Bridges, Landslip and Traffic Management (BLT) Unit of the MOWT is currently executing the Bridges Reconstruction Programme. The sum $67.4 million was expended for the continuation of the programme. Under Phase I, 22 of 25 bridges were open to traffic. Similarly, Phase II of the programme entails the reconstruction of 12 bridges of which 8 bridges were opened to vehicular traffic. In fiscal 2020, the following Phase 1 bridges are under construction.

- Bridge B 3/4 Mamoral Road, Mamoral;
- Bridge B 1/22 Toco Road, Toco; and

Under Phase II of the Programme the following bridges were completed and opened to vehicular traffic.

- Bridge B1/4 Mamoral Road, Mamoral; and
- Bridge B 1/35 Southern Main Road, San Fernando.

Additionally, designs have been completed on two (2) bridges namely, Bridge B1/40 Cunapo Southern Road and Bridge B 1/37 SS Erin Road. In addition, a design consultancy is ongoing for Phase III of the programme which comprises an initial thirteen (13) bridges.

Under the Landslip Repair Programme, six landslips were retender and construction works commenced in fiscal 2020. These includes:
• L10 Saddle Road, Santa Cruz;
• L06 Arima Blanchisseuse Road- 21- 22.125Km;
• L51- Reform Road- 2.0-2.4Km;
• L64 San Francique Road;
• L09- Saddle Road, Maraval; and
• L12 – Saddle Road, Maraval

Additionally, designs consultancies have commenced on the designs of the first 34 landslips under Phase IIA of the programme.

Under the Port of Spain East West Corridor Transportation Project, the sum of $141.7 million was utilised for the completion of the Southern Main Road/ Churchill Roosevelt Highway Interchange also called the ‘Curepe Interchange’ and the Cipriani College Pedestrian Overpass that were opened to the public.

Additionally, a consultancy service is ongoing relating to the continuation of the removal of traffic lights from Southern Main Road, Curepe to Golden Grove Intersections. The aim of the consultancy service is to develop conceptual designs and cost estimates including, pre-feasibility studies, site selection, preliminary designs and preparation of design-build tender documents in relation to the construction of interchanges.

The Churchill Roosevelt Highway Extension to Manzanilla implemented by National Infrastructure Development Company NIDCO intends to establish “first world” transportation routes which will create ease of connectivity to the eastern and north eastern regions of Trinidad. It will also assist with the formation of an alternative route for entry and exit in the town of Sangre Grande to diminish traffic congestion.

This project is being undertaken on a phased basis (9 Phases). The first phase involves the construction of 5 km of roadway comprising of the following packages:

• Package 1A – a new segment of highway from Cumuto Road and continuing eastward for 2.5 km; and
• Package 1B - a new segment of highway from 2.5km west of the Eastern Main Road (EMR) and continuing westward 2.5 km.

Construction works are being undertaken concurrently and is 72% and 45% completed for packages 1A and 1B respectively. Additionally, designs have been submitted and approval is pending for the additional seven (7) work packages under Phase I.
Phase III of the Project consists of the construction of 6 km of roadway from the Churchill Roosevelt Highway to Cumuto Road. This phase is currently awaiting CEC Approval from the EMA. Furthermore, cadastral survey and land acquisition services are ongoing for both Phases I and III of the project. Under this project the sum of $164.6 million was expended.

PURE in collaboration with NIDCO is currently implementing the Construction of the Valencia to Toco Road project. Preliminary works have commenced for the Valencia to Toco Road construction. This project is expected to increase opportunities for business and economic investments for the eastern region.

In fiscal 2020, the sum of $37.4 million was utilised for construction works on six (6) work packages along the Valencia Main Road from the Valencia Junction to the Toco Main Road. These include a detailed design consultancy, data collection services, and Environmental Impact Assessment (EIA) services for the granting of a CEC.

In fiscal 2020, the sum of $37.4 million was utilised for construction works on six (6) work packages along the Valencia Main Road from the Valencia Junction to the Toco Main Road. These include a detailed design consultancy, data collection services, and Environmental Impact Assessment (EIA) services for the granting of a CEC.

In fiscal 2020, the sum of $123.2 million was expended on nine (9) ongoing work packages, the percentage completed on the segments are as follows:

- Package 1D - Completion of No. 8 Road Overpass and Guapo River Bridge- 88 percent
- Package 2C - Completion of Mon Desir to Eccles Trace and St. Mary's Junction to Mon Desir- 35 percent Package 5D.
- Completion of the segment between Southern Main Road (B44) to Dunlop Roundabout- 60 percent.
- Package 1C - Completion of St. Mary's Interchange, Delhi Road Overpass and Grants Road- 71 percent
- Package 3A - Construction of the Southern Main Road Overpass and La Brea Interchange Bridge – 41 percent
- Package 5A - Completion of the segment between the Godineau River Bridge and the Mosquito Creek Bridge- 64 percent
- Package 5B – Completion of the SHHEPF Segment Between Eccles Trace and La Brea – 63 percent
- Package 6C - Completion of the segment between La Brea Interchange to Southern Main Road (B44) and from Fyzabad Road to the Mon Desir Interchange – 41 percent
- Package 1B - Completion of the Mon Desir Interchange Bridge and Oropouche River Bridge- 85 percent.

Transportation
The development of a fully modern and integrated transportation system that will function efficiently, effectively and safely throughout the country is vital for the stimulation and promotion of economic development. In fiscal 2020 work continued to achieve an efficient national transport system that enables customers to have easy access to reliable and safe transport services by air, land and sea. In this regard, the MOWT expended the sum of $140 million on the air, land and sea transport sub-sectors with continuous infrastructural and equipment upgrades.

**Land Transportation**

The Public Transport Service Corporation (PTSC) was allocated the revised sum of $29.4 million which continued to continue its focus on infrastructure works and fleet additions in order to improve service and reliability to its customers. PTSC expended the sum of $19.2 million in fiscal 2020 on the following:

- acquisition of 25 new Higer buses from China in February 2020 to increase fleet capacity;
- roof and electrical works at Sangre Grande Terminus as well as refurbishment of the passenger terminal; roof works at the Scarborough Terminal;
- refurbishment works to the priority transit mall facilities at San Juan and Curepe to improve the infrastructure for better customer experience; and
- replacement of roof sheetings at the Port of Spain (POS) garage, refurbishment of washrooms at POS and Arima depots.

The sum of $1.5 million was allocated in fiscal 2020 to the Vehicle Maintenance Company of Trinidad and Tobago (VMCOTT) to continue its capital works programme. VMCOTT expended $0.6 million for the redesign and renovation of the Customer Service Reception Department at San Fernando and final payment for car lifts and workshop equipment at the Beetham Estate Facility.

**Traffic Management**

- Installation of Zebra Crossing Street Furniture at various locations including: Cascade School for the Deaf; Beetham Government Primary School; Maracas Health Centre; 10th Ave / 5th Street Priority Bus Route Barataria;
- Completion for the supply and installation of 20 traffic data collection devices at 20 locations in Trinidad;
- Supply and installation of 20 backup UPS modules for various traffic light intersections in Trinidad which included: M2 Ring Road / S.S Erin Road; Rushworth Street / Sutton Street; Union Road Marabella; Gaston Street Southern Main Road Montrose; St Lucien Road / Wendy Fitzwilliam Boulevard; Third Ave / Twelfth Street Barataria; and
• Completion of supply and installation of 15000 slip proof tempered glass reflective markers along the Southern Main Road in the vicinity of Fredrick Settlement Caroni.

Sea Transportation

Resources in the revised sum of $259.4 million was allocated to the sea transportation subsector in fiscal 2020 for the development of port infrastructure in both Trinidad and Tobago for increasing transport efficiency and for fleet acquisitions. A total of $79 million was expended on works which included:

• completion of the Dredging of the Government Shipping Service Basin to accommodate the Jean De La Valette inter-island fast ferry and other vessels;
• procurement and installation of one (1) transformer at the Port of Spain Port for a more stable and reliable electrical power supply;
• continuation of the Feasibility Study for Fast Ferry Port in Toco with the completion of the Environmental Impact Assessment Study baseline data and review of designs ongoing; and
• removal of five (5) sunken wrecks in the government shipping lane.

Air Transportation

The MOWT through the Airports Authority of Trinidad and Tobago (AATT) continued to target infrastructural upgrades which are critical to maintaining and improving security at the nation’s international airports in line with regulations/standards of the International Civil Aviation Organization. The AATT continued works on the Repairs to Perimeter Fence project with the replacement of the aged chain link perimeter fencing with new wire wall fencing to minimise the intrusions of wildlife and unauthorized persons on the Piarco airfield. The sum of $9.9 million was expended on the replacement of perimeter fencing in the following areas from:

• Egret Gate to Ibis Gate
• Mtar Road to Golden Grove Road;
• Ibis Gate to the rapid exit gate; and
• local food court to Mtar Road.

Works also continued on remediation works of pavements for taxiing, landing and departure of aircrafts at the ANR Robinson International Airport to address areas requiring corrective action. The sum of $20.2 million was utilised for Phase I of these ongoing works.
In addition, the Mechanical Services Division of the MOWT received an Amphibian Dredger in December 2019, with the final payment of $5.6 million under the Procurement of Critical Heavy Equipment for Emergency Response and Flood Relief Programme. This dredger which can float on waterways to clear debris from underwater has already been utilised for clearing the mouths of the Diego Martin and Caroni Rivers as well as the Beetham Interceptor Channel.
Supplementation of Appropriation for fiscal year 2020

During fiscal year 2020, it was necessary to have a Supplementation of Appropriation of resources to fund urgent and critical Recurrent and Capital Expenditure in areas where insufficient or no allocation was provided. The source of these additional funds was the Consolidated Fund.

The Ministry of Works and Transport requested and was granted the following supplementations:

**Recurrent Expenditure - $244,484,504.00**

04/007/12 – Fuel Relief Grant to Registered Taxi and Maxi-Taxi Owners\(^{11}\) - $25,108,000

The sum is required to facilitate the disbursement of a fuel relief grant to 5,000 registered and/or active maxi taxi owners and 15,000 registered and/or active taxi owners who have been adversely affected economically by the Covid-19 Pandemic.

04/011/11 – NIPDEC – Repayment of $1.542Bn. Fixed Rate Bonds - PURE - $27,173,973

The sum is required to enable National Insurance Property Development Company Limited (NIPDEC) to repay a $1.542Bn. Fixed Rate Bond secured for the implementation of the PURE Programme.

04/011/18 – National Helicopter Services Limited\(^{12}\) - $20,480,247

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The sum is required to enable the National Helicopter Services to meet its debt obligations to September 30, 2020.

04/011/20 – NIDCO - Charter of an Inter-Island Passenger Vessel - $87,713,662

The sum is required to meet the cost of the Time Charter as well as the operations of the Jean De La Valette for the period May 16, 2019 to September 30, 2020.

04/011/21 – NIDCO – Ship Management Services for Inter-Island Ferries and Water Taxis - $25,102,263

The sum is required to meet the cost of ship management services with respect to the MV Galleons Passage and Water Taxis.

04/011/28 – NIDCO – Operation and Maintenance of the M.V. Galleons Passage\(^\text{13}\) - $58,906,359

The sum is required to meet the additional expenditure in respect of the purchase, delivery, commissioning, berthing, operation and maintenance of the M.V. Galleon Passage for the period August, 2018 to September, 2020.

The Ministry’s total allocation as a percentage of the National Budget for the period 2016 to 2021

<table>
<thead>
<tr>
<th>Year</th>
<th>Total Allocation</th>
<th>National Budget</th>
<th>Percentage of National Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>2016</td>
<td>$2,192,894,341.00</td>
<td>$56,573,913,053.00</td>
<td>3.88%</td>
</tr>
<tr>
<td>2017</td>
<td>$2,203,483,804.00</td>
<td>$54,883,153,410.00</td>
<td>4.01%</td>
</tr>
<tr>
<td>2018</td>
<td>$2,195,783,881.00</td>
<td>$54,211,726,813.00</td>
<td>4.05%</td>
</tr>
<tr>
<td>2019</td>
<td>$2,125,433,976.00</td>
<td>$54,581,467,181.00</td>
<td>3.89%</td>
</tr>
<tr>
<td>2020</td>
<td>$2,327,682,666.00</td>
<td>$57,252,443,354.00</td>
<td>4.07%</td>
</tr>
<tr>
<td>2021</td>
<td>$2,417,253,141.00</td>
<td>$56,788,359,151.00</td>
<td>4.26%</td>
</tr>
</tbody>
</table>

- Total allocation to the Ministry as a percentage of the national budget decreased by 0.19% between the fiscal years 2020 and 2021.

---

14 For the Financial Years 2016-2019, actual figures were used to calculate total allocation. However, estimates were used to calculate the total allocation for the Fiscal Years 2020 and 2021.
15 Total Allocation for the Ministry of Works and Transport = Recurrent Expenditure + Consolidated Fund Expenditure
16 The National Budget = Recurrent Expenditure + Development Programme Expenditure: Consolidated Fund
Where the Ministry spends its money

2021 Estimates of Expenditure

The budget allocation of $3,081,903,141.00 for the Ministry of Works and Transport is comprised of:

- The Draft Estimates of Recurrent Expenditure\(^{17}\) in the sum of $2,188,081,141.00;
- The Draft Estimates of Development Programme\(^{18}\) in the sum of $893,822,000.00
  - Consolidated Fund in the sum of $229,172,000.00; and
  - Infrastructure Development Fund\(^{19}\) in the sum of $664,650,000.00

The Estimates of Recurrent Expenditure include:

- 01 Personnel Expenditure - $401,288,000.00;
- 02 Goods and Services - $234,015,939.00;
- 03 Minor Equipment Purchases $4,444,000.00;
- 04 Current Transfers and Subsidies $1,219,070,583.00; and
- 06 Current Transfers to Stat. Boards and Similar Bodies $329,262,619.00

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\(^{19}\) Head 18 –Ministry of Finance, Sub-Head 04 – Current Transfers and Subsidies, Sub-Item 11- Infrastructure Development Fund (IDF) (Infrastructure Development Fund allocation is part of the Ministry of Finance Recurrent Expenditure allocation for the financial year. Therefore, the total recurrent expenditure for the Ministry of Works and Transport does not include IDF funding.)
Percentage Allocation of the Ministry of Works and Transport is as follows:

- Total allocation as a percentage of National Budget = 5%;
- Recurrent Expenditure as a percentage of Total Recurrent Expenditure = 4%;
- Consolidated Fund Expenditure as a percentage of Total Consolidated Fund Expenditure = 10%; and
- Infrastructure Development Fund Expenditure as a percentage of Total Infrastructure Development Fund Expenditure = 35%
For the years 2010 to 2015, the current Ministry of Works and Transport were separated into the Head 69 - Ministry of Works and Infrastructure and Head 34 - Ministry of Transport.

---

20 For the years 2010 to 2015, the current Ministry of Works and Transport were separated into the Head 69 - Ministry of Works and Infrastructure and Head 34 - Ministry of Transport.
MINISTRY OF TRANSPORT
Summary of Recurrent Expenditure for the period 2012 - 2015

<table>
<thead>
<tr>
<th>Category</th>
<th>2012</th>
<th>2013</th>
<th>2014</th>
<th>2015</th>
</tr>
</thead>
<tbody>
<tr>
<td>01 Personnel Expenditure</td>
<td>12 628 828</td>
<td>35 059 613</td>
<td>34 472 852</td>
<td>48 096 360</td>
</tr>
<tr>
<td>02 Goods and Services</td>
<td>27 086 721</td>
<td>33 552 335</td>
<td>28 673 845</td>
<td>30 649 671</td>
</tr>
<tr>
<td>03 Minor Equipment Purchases</td>
<td>3 756 089</td>
<td>2 677 416</td>
<td>1 781 220</td>
<td>1 920 896</td>
</tr>
<tr>
<td>04 Current Transfer and Subsidies</td>
<td>215 780 326</td>
<td>250 385 908</td>
<td>294 902 634</td>
<td>301 294 596</td>
</tr>
<tr>
<td>05 Current Transfers to Stat. BRDS &amp; Similar Bodies</td>
<td>712 651 624</td>
<td>727 174 589</td>
<td>618 365 724</td>
<td>685 475 190</td>
</tr>
</tbody>
</table>
### Ministry of Works and Transport
#### Summary of Recurrent Expenditure for the period 2016 to 2021

<table>
<thead>
<tr>
<th></th>
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<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>01 Personnel Expenditure</td>
<td>$471 786 331,00</td>
<td>$450 882 291,00</td>
<td>$420 300 601,00</td>
<td>$396 898 392,00</td>
<td>$386 331 100,00</td>
<td>$401 288 000,00</td>
</tr>
<tr>
<td>02 Goods and Services</td>
<td>$171 792 861,00</td>
<td>$151 822 269,00</td>
<td>$212 000 272,00</td>
<td>$223 211 495,00</td>
<td>$172 732 186,00</td>
<td>$234 015 939,00</td>
</tr>
<tr>
<td>03 Minor Equipment Purchases</td>
<td>$1 145 138,00</td>
<td>$2 366 812,00</td>
<td>$355 195,00</td>
<td>$1 004 958,00</td>
<td>$1 068 800,00</td>
<td>$4 444 000,00</td>
</tr>
<tr>
<td>04 Current Transfers and Subsidies</td>
<td>$796 903 356,00</td>
<td>$937 803 971,00</td>
<td>$996 073 662,00</td>
<td>$965 120 214,00</td>
<td>$1 286 306 963,00</td>
<td>$1 219 070 583,00</td>
</tr>
<tr>
<td>06 Current Transfers to Stat.Brds.&amp;Similar Bodies</td>
<td>$697 477 494,00</td>
<td>$592 150 006,00</td>
<td>$521 622 678,00</td>
<td>$425 815 991,00</td>
<td>$341 705 592,00</td>
<td>$329 262 619,00</td>
</tr>
<tr>
<td><strong>Total Recurrent</strong></td>
<td><strong>$2 139 105 180,00</strong></td>
<td><strong>$2 135 025 349,00</strong></td>
<td><strong>$2 150 352 408,00</strong></td>
<td><strong>$2 012 051 050,00</strong></td>
<td><strong>2 188 144 641,00</strong></td>
<td><strong>2 188 081 141,00</strong></td>
</tr>
</tbody>
</table>

*Expenditure*
Analysis and Summary of Expenditure

Recurrent Expenditure refers to the payments for expenses which are incurred during the day-to-day operations of the Ministry for Personnel Expenditure, Goods and Services, Minor Equipment Purchases, Current Transfers and Subsidies and Current Transfers to Statutory Boards and Similar Bodies. Recurrent Expenditure for Fiscal Year 2021 is $2,188,081,141.00.

- Recurrent Expenditure for Fiscal Year 2020 was $2,188,144,641.00 (revised). Comparing this figure with Fiscal Year 2021, there is a decrease of $63,500.00 or .0029%.

- Sub-Head 01 – Personnel Expenditure remained constant over the period of 2016 – 2021 on average of 20% of total funding for the Ministry.

- The largest portion of the allocation has consistently gone to Sub-Head 04 - Current Transfers and Subsidies. This figure has been fluctuating over the period 2016 to 2021, accounting for on average 48% of total funding for the Ministry.

- Sub-Head 03 - Minor Equipment Purchases received the lowest portion of the total allocation for the Ministry over the period 2016 to 2021.

- Sub-Head 02 - Goods and Services increased by 35% over the years 2020 (revised) and 2021.

- Sub-Head 06 - Current Transfers to Statutory Boards and Similar Bodies received the second largest portion of the allocation and has been decreasing over the period 2016 – 2021. Comparing 2020 (Revised) to 2021 there was an overall decrease in the allocation by 3.6%.
### Summary of Recurrent Expenditure for Transfer to State Enterprises & Statutory Boards and Similar Bodies for the period 2015-2021

<table>
<thead>
<tr>
<th>Year</th>
<th>Vehicle Management Corporation of Trinidad and Tobago</th>
<th>Airports Authority of Trinidad and Tobago</th>
<th>Port Authority of Trinidad and Tobago</th>
<th>Public Transport Service Corporation</th>
<th>Trinidad and Tobago Civil Aviation Authority</th>
</tr>
</thead>
<tbody>
<tr>
<td>2015 Actual</td>
<td>$12 750 000,00</td>
<td>$226 648 433,00</td>
<td>$168 826 757,00</td>
<td>$290 000 000,00</td>
<td>$36 557 300,00</td>
</tr>
<tr>
<td>2016 Actual</td>
<td>$9 999 920,00</td>
<td>$210 795 909,00</td>
<td>$96 304 667,00</td>
<td>$367 506 518,00</td>
<td>$22 870 400,00</td>
</tr>
<tr>
<td>2017 Actual</td>
<td>$10 000 000,00</td>
<td>$197 664 138,00</td>
<td>$70 513 720,00</td>
<td>$303 972 148,00</td>
<td>$20 000 000,00</td>
</tr>
<tr>
<td>2018 Actual</td>
<td>$11 300 000,00</td>
<td>$167 834 755,00</td>
<td>$69 422 591,00</td>
<td>$274 831 332,00</td>
<td>$9 534 000,00</td>
</tr>
<tr>
<td>2019 Actual</td>
<td>$10 000 000,00</td>
<td>$129 354 510,00</td>
<td>$30 262 882,00</td>
<td>$256 498 599,00</td>
<td>$9 700 000,00</td>
</tr>
<tr>
<td>2020 Revised Estimate</td>
<td>$9 900 000,00</td>
<td>$65 548 292,00</td>
<td>$6 427 400,00</td>
<td>$260 129 900,00</td>
<td>$9 600 000,00</td>
</tr>
<tr>
<td>2021 Estimate</td>
<td>$10 000 000,00</td>
<td>$10 578 619,00</td>
<td>$10 084 000,00</td>
<td>$300 000 000,00</td>
<td>$8 600 000,00</td>
</tr>
</tbody>
</table>
The Vehicle Management Corporation of Trinidad and Tobago (VMCOTT)

Birth in August 2000, out of a need for an organisation that offers comprehensive fleet management services, VMCOTT (The Vehicle Management Corporation of Trinidad and Tobago) was intended to become the premier fleet management organisation in the region.

VMCOTT has sought to provide an extensive range of fleet (vehicle) management functions including vehicle maintenance, vehicle telematics (tracking and diagnostics), driver management, fuel management and health and safety management. VMCOTT maintains three workshops located at Beetham, San Fernando and Tobago. These facilities provide diagnostics, fuel injection, electrical systems, air conditioning, brake systems and cooling systems.

The services provided by VMCOTT include:

- Fleet Management
- Maintenance Services
- Accident Management
- Inspection Services
- Automatic Carwash Service
- CNG Conversion Service.

Customers

- Trinidad and Tobago Police Service
- Ministry of Transport
- Ministry of Health
- Eastern Regional Health Authority (ERHA)
- South West Regional Health Authority (SWRHA)
- North Central Regional Health Authority (NCRHA)
- Ministry of Education
- Tobago House of Assembly
- Global Medical Response of Trinidad and Tobago
- Trinidad and Tobago Defence Force
VMCOTT has been categorised as unprofitable and weak in a survey conducted by the Caribbean Information and Credit Rating Services Limited (CariCRIS). These rates speak to credit worthiness and the frequency of deficits that the company experiences. CariCRIS has also highlighted the company’s lack of presence and ability to compete in the area of vehicle management due to its steadily plummeting financial status and weak internal structure which can be attributed to poor management.21

- Recurrent Expenditure - Transfers for Fiscal Year 2020 was $9,900,000.00 (revised). Comparing this figure with Fiscal Year 2021, there is an increase of $100,000.00 or 1%.

**Airports Authority of Trinidad and Tobago**

Airport Authority of Trinidad and Tobago (“the Authority”) is a statutory body established by the Airport Authority Act, No. 49 of 1979. The Authority falls under the portfolio of the Ministry of Works and Transport. Both international airports, the Piarco International Airports (POS) and the ANR Robinson International Airports (TAB) are managed and operated by the Authority.

**Mandate**

The mandate of the Authority is to develop and manage its airports estates, including the development, maintenance and improvement of its facilities, so as to ensure the availability of efficient, secure and safe aviation services and commercial viability.

**Strategic Focus**

The Authority is focused on:

- Improving infrastructure, operational efficiency and performance on our estates to facilitate and attract new business;
- Maximizing aeronautical and non-aeronautical revenues through superior business processes, systems, tools and people;
- Achieving excellence in customer service and stakeholder relations;
- Upgrading airports safety, security and operations to the highest standards through enhanced systems and processes;

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• Ensuring the highest, most transparent and effective corporate governance system; and
• Continuous improvement by developing strategic Human Resource Management Systems and processes leading to a performance - driven culture.  

The upgrade of existing systems and infrastructure to meet international standards, is ongoing and the projects are summarised as follows:\(^{23}\)

**Upgrade of Building Management System (BMS):**

The scope of works include the supply and installation of hardware devices and software package to upgrade the existing BMS for the air conditioning system and to interface the lighting and electrical systems at both north and south terminals, airfield lighting system, elevators, escalators and fire alarm system. The estimated cost of the project is $12.0 million. The estimated expenditure for the period April to September 2020 is $1.6 million and the project is scheduled for completion in fiscal 2020.

**Replacement of Security Screening Equipment Carry-on/Walk-Thru Metal Detectors:**

This project involves the replacement of the X-Ray scanners for carry-on luggage and full body scanners at both PIA and ANRRIA to meet International Civil Aviation Organisation (ICAO) standards and Trinidad & Tobago Civil Aviation requirements. The estimated cost of the project is $20.0 million and the estimated expenditure for fiscal 2021 is $9.5 million.

**Repairs to Perimeter Fencing at Piarco International Airport:**

This project entailed the removal the existing perimeter chain link fence and supply, fabricate and install new mesh galvanised steel fabric at PIA. The estimated cost of the project was revised from $15.0 million to $19.1 million. This project is now funded under PSIP.

**Replacement of one 500 ton Magnetic Chiller at North Terminal, Piarco International Airport:**

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\(^{22}\) Office of the Parliament of the Republic of Trinidad and Tobago website – Eighteenth Report of the Public Accounts Committee and Ministerial Response from the Ministry of Works and Transport accessed on September 20, 2020: Eighteenth Report of the Public Accounts Committee on the Examination of the Audited Financial Statements of the Airports Authority of Trinidad and Tobago for the financial years 2008 to 2012
Ministerial Response of the Ministry of Works and Transport to the Eighteenth Report of the Public Accounts Committee

This project entails the replacement of one 500 ton magnetic Chiller #1 for the air conditioning system at North Terminal, PIA at a cost of $3.8 million. The project is scheduled for completion in fiscal 2020.

The Upgrade of Oracle E-business Suite Application:
This project includes the upgrade of the existing Oracle E-Business software hardware systems. The estimated cost of the project is $6.1 million. The estimated expenditure for the period April to September 2020 is $2.0 million and $0.3 million for fiscal 2021.

Recurrence Expenditure - Transfers for Fiscal Year 2020 was $65,548,292.00 (revised). Comparing this figure with Fiscal Year 2021, there is a decrease of ($54,969,673.00) or 84%.

Port Authority of Trinidad and Tobago
The Port Authority of Trinidad and Tobago (PATT) is a Statutory Authority established in accordance with Act No. 39 of 1961. PATT is responsible for the management and operation of the Ports of Port of Spain and Scarborough, with oversight responsibility for all ports and harbours in the country. Its port operations include handling of international and regional containerised cargo, break and dry/liquid bulk cargo and the provision of roll-on/roll-off services. Other activities include the management of the Trinidad and Tobago Inter-Island (TTI) Ferry Service and the provision of cruise shipping facilities.24

Passenger Vessels:
- The T&T Spirit – 840 passengers & 165 vehicles.
- Galleons Passage – 400 passengers & 60 vehicles.
- The Jean De La Valette – 800 passengers & 156 vehicles.

Recurrence Expenditure - Transfers for Fiscal Year 2020 was $6,427,400.00 (revised). Comparing this figure with Fiscal Year 2021, there is an increase of $3,656,600.00 or 57%.

**Public Transport Services Corporation**

The Public Transport Service Corporation (PTSC) is a statutory body governed by the Public Transport Service Act Chapter 48:02. Under section 8 of the Act, the Corporation is mandated inter alia “to provide a safe, adequate and economic public transportation system, adapted to the needs of the country”. The establishment of the Public Transport Service Corporation (P.T.S.C.) arose out of the report of a working party on bus transport in Trinidad and Tobago appointed by Government on November 21st 1964. It was comprised of Senior Government officials and representatives of the Trade Unions concerned. As a result of their findings on December 2nd 1964, Government decided that public (or state) ownership of the bus transport industry should take effect from January 1st 1965. The Public Transport Service Corporation, sole operator of the country’s commercial bus service, came into being on May 1st 1965 as a result of the Transport Service Act Number II of that year.²⁵

Recurrent Expenditure - Transfers for Fiscal Year 2020 was $260,129,900.00 (revised). Comparing this figure with Fiscal Year 2021, there is an increase of $39,870,100.00 or 15%.

**Trinidad and Tobago Civil Aviation Authority**

The Trinidad and Tobago Civil Aviation Authority was established by the Civil Aviation Act, 2001 (Act 11 of 2001). The principal function of the Authority is to regulate and administer a safe, civil aviation system to ensure that Trinidad and Tobago properly discharges its obligations under international civil aviation agreements and treaties, in particular, the Chicago Convention.

The Trinidad and Tobago Civil Aviation Authority provides a regulatory framework to facilitate a safe, secure and effective aviation Industry and air navigation services within the Piarco Flight Information Region.²⁶²⁷

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http://www.ttparliament.org/reports/p11-s3-20170929-PAC-MOWT-PTSC-mr.pdf

²⁶ Civil Air Navigations Services Organisations accessed on September 20, 2020: https://www.canso.org/trinidad-and-tobago-civil-aviation-authority

Recurrent Expenditure - Transfers for Fiscal Year 2020 was $9,600,000.00 (revised). Comparing this figure with Fiscal Year 2021, there is a decrease of $1,000,000.00 or 10%.
The Water Taxi Service (WTS) was established as an alternative mode of transportation and was part of a wider public transportation initiative intended to ease traffic congestion along the North-South and East-West Corridors. The National Infrastructure Development Company Limited (NIDCO) was given the responsibility in 2007 for the establishment and operation of a Water Service between Point Fortin and Diego Martin. The first phase of the project was launched in December 2008 with the introduction of a San Fernando/ Port of...
Spain service utilizing a fleet of three secondhand 27m high speed ferries each with a capacity of 149 passengers. The operation was upgraded in 2010 with the introduction of a new fleet of four newly-constructed 41m vessels each with a capacity of 405 passengers. The Ministry will be provided with the sum of $25.6 million for fleet upgrades and expansion of the Water Taxi Service to be undertaken by the NIDCO in fiscal 2021, to increase reliability of service. These activities will provide for the continuation of upgrade works on the water taxi vessels involving replacement of lifesaving apparatus, jet bell housing and impellers.

NIDCO will also complete payments and take delivery of two (2) catamaran interisland fast ferries from Incat and Austal Pty Limited of Australia in fiscal 2021, for fleet expansion to service the Trinidad and Tobago sea bridge.  

➢ Recurrent Expenditure for the Water Taxi Service for the Fiscal Year 2020 was $52,929,000.00 (revised). Comparing this figure with Fiscal Year 2020, there is an increase of $71,000.00 or .13%.  

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Staff and Pay

The allocation of staff expenditure for the financial year 2021 was $468,193,000.00 which represents an increase of approximately 5% from the last financial year 2020. The following chart provides a breakdown of all expenditure related to staff from 2019-2021.

Summary of Staff and Pay for the period 2019 to 2021

<table>
<thead>
<tr>
<th></th>
<th>2019 Actual</th>
<th>2020 Revised Estimate</th>
<th>2021 Estimate</th>
</tr>
</thead>
<tbody>
<tr>
<td>Personnel Expenditure</td>
<td>$396,898,392</td>
<td>$386,331,100</td>
<td>$401,288,000</td>
</tr>
<tr>
<td>Travelling and Subsistence</td>
<td>$13,876,022</td>
<td>$15,311,200</td>
<td>$15,445,000</td>
</tr>
<tr>
<td>Uniforms</td>
<td>$1,016,799</td>
<td>$1,047,626</td>
<td>$2,047,000</td>
</tr>
<tr>
<td>Contract Employment</td>
<td>$30,916,859</td>
<td>$36,559,700</td>
<td>$41,706,000</td>
</tr>
<tr>
<td>Training</td>
<td>$154,439</td>
<td>$286,100</td>
<td>$1,040,000</td>
</tr>
<tr>
<td>Short-Term Employment</td>
<td>$4,751,235</td>
<td>$7,673,200</td>
<td>$6,642,000</td>
</tr>
<tr>
<td>Employees Assistance Programme</td>
<td>$2,250</td>
<td>$-</td>
<td>$25,000</td>
</tr>
<tr>
<td>University Graduate Recruitment Programme</td>
<td>$-</td>
<td>$-</td>
<td>$-</td>
</tr>
<tr>
<td>Total</td>
<td>$447,615,996</td>
<td>$447,208,926</td>
<td>$468,193,000</td>
</tr>
</tbody>
</table>

Summary of Development Programme Expenditure for the period 2016-2021

Development Programme is capital expenditure aimed at improving and enhancing development in different areas of Trinidad and Tobago which includes; human resources, economic and social development.

The allocation to the Ministry of Works and Transport for development programmes and projects for fiscal year 2021 = $893,822,000.00. These funds are presented in two parts as follows:

- Funds disbursed directly from the Consolidated Fund = $229,172,000.00 and represent (26%) of the total development programme allocation to the Ministry; and
- Funds disbursed from the Infrastructure Development Fund = $664,650,000.00 and represent (74%) of the total development programme allocation to the Ministry.

Summary of Estimates of Development Programme Expenditure for the Period 2016-2021

<table>
<thead>
<tr>
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<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Consolidated Fund</td>
<td>$53,789,161</td>
<td>$68,458,455</td>
<td>$45,431,473</td>
<td>$113,382,926</td>
<td>$139,538,025</td>
<td>$229,172,000</td>
</tr>
<tr>
<td>Infrastructure Development Fund</td>
<td>$395,365,784</td>
<td>$368,803,579</td>
<td>$444,845,985</td>
<td>$767,741,643</td>
<td>$783,595,670</td>
<td>$664,650,000</td>
</tr>
<tr>
<td>Total</td>
<td>$449,154,945</td>
<td>$437,262,034</td>
<td>$490,277,458</td>
<td>$881,124,569</td>
<td>$923,133,695</td>
<td>$893,822,000</td>
</tr>
</tbody>
</table>
Public Sector Investment Programme 2021 - Projections

The Public Sector Investment Programme (PSIP), which represents the capital expenditure component of the National Budget, is the instrument used by Government to effect its vision and policies. It is a budgeting and strategic planning tool made up of projects and programmes, designed to realise the goals set out in the Government’s overarching policy.

The PSIP budget document provides a detailed description of the programmes and projects and includes a review of the implementation of projects and programmes in the previous financial year and highlights the major projects and programmes to be implemented in the upcoming financial year. The Public Sector Investment Programme is intended to achieve:

- the country’s social and economic development goals; and
- enhance the quality of life of all citizens.

Improving Productivity Through Quality Infrastructure and Transportation

Drainage

The National Development Strategy, Vision 2030 highlights the need for an integrated planning approach to flood mitigation and drainage management. Given that the causes of flooding in Trinidad and Tobago are as a result of both natural and human effects, the Government has recognised that the piecemeal and localised approach used in addressing flooding has been uneconomical and unsustainable. As such, work is being undertaken to develop a Comprehensive National Drainage Plan with the aim of improving drainage planning and management throughout the country.

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The sum of $15 million will be provided for the continuation of projects under the Programme of Upgrade to Existing Drainage Pumps and Gate Inventory. The objective of the project is to upgrade and modernise the drainage operation systems to ensure that the process of dewatering is effective and efficient. The programme will involve the upgrade of pump houses and gates at the following locations:

- Tulsa Trace, Penal;
- Sadhoo Trace, El Socorro South;
- Bamboo No. 1;
- St John’s, Fyzabad;
- Sea Lots; and
- Moruga.

Additionally an allocation of $10 million will be provided for the continuation of projects under the Major River Clearing Programme. Works will also continue with the reconstruction of berms, embankments and drainage structures to mitigate flooding and health hazards in St. Helena, El Socorro and Caroni under the Caroni River Rehabilitation and Improvement Works project.

A provision of $7 million will be made for the implementation of the Infrastructure Rehabilitation and Flood Mitigation Programme. Work will commence on Phase II of the Diana River Improvement Works project and will involve the construction of a reinforced concrete wall to reduce the impact of flooding in Chase Village. The construction of a reinforced concrete wall and paving will also commence under the Soledad River Improvement project to reduce the impact of flooding in Claxton Bay.

An allocation of $12 million will also be provided for the implementation of projects under the National Programme for the Upgrade of Drainage Channels. Upgrade work will continue on the Maraval River Improvement project and St. Ann's River Improvement project and will involve the rehabilitation of sidewalls and inverts and the re-alignment of all outfall drains on the tributaries of the main watercourses of the Maraval and St Ann’s Rivers.
Water Management and Flood Control

To provide and make available water for sustainable farming in the dry season and to enable increased farm production, productivity and income for farmers in the rural areas of the country the Government continues to take action to mitigate flooding in water prone farming areas throughout Trinidad. To support the initiatives, funding will be made available in the sum of $3 million for the activities in the following projects in fiscal 2021:

- Orange Grove for construction of an irrigation network which will include installation of underground irrigation and recirculation piping system. This will facilitate water to be pumped via 3500 m of PVC pipes and discharged into channels at appropriate points.

- Development of Water Management Infrastructure for the Caroni /Bejucal Area – Major interventions are required to address the issue of flooding which severely impacts farming in Trinidad and Tobago. Through the Development of Water Management Infrastructure for the Caroni /Bejucal Area project, measures will be taken in fiscal 2021 to address some of the irrigation needs of the Bejucal/Warren farmers and the Caroni rice farmers. This entails some major infrastructural works such as reconstruction of weir, construction of bridge, major river works and establishment of pumping facilities. Funding will be provided in the amount of $1 million for these activities.

- Rehabilitation and Development of Physical Infrastructure at Plum Mitan will develop 600 acres into new production for farmers in the Biche and Plum Mitan areas. The Engineering Division will focus on improved drainage through the replacement of drainage pumps in selected areas to channel excess water into the rivers during the rainy season and to provide water during the dry season. Embankments will also be constructed at low lying agricultural lands at the edge of the Nariva Swamp, as well as along the rivers so as to protect the lands from rising water levels during the rainy season.

- Restoration and Management of the Guanapo Watershed project will increase farm productivity and income for farmers in the Guanapo area through restoration and management of sustainable water resources. In an effort to empower the community to take charge and to improve their environment, the UWI and the Drainage Division of the MOWT are being engaged to provide education and training, data collection and interventions such as planting of trees and development of irrigation network.
Roads and Bridges

In fiscal 2021, the sum of $666.3 million will be invested for the continuation of enhancing our road network. This investment is integral to achieving our Vision 2030 goal of having an interconnected, well maintained transport infrastructure. The aim of the Roads and Bridges Infrastructure Programmes is to improve traffic congestion, expand economic zones, provide safe commute for drivers and pedestrians and efficiently move persons and goods throughout the country.

The Road Construction/Major Road Rehabilitation Programme focuses on construction and rehabilitation of roadways throughout the country. The measures adopted under this programme includes:

- implementation of traffic management measures;
- provision of alternative access routes;
- reinstatement and stabilisation of failed slopes; and
- improvement to existing road infrastructure.

The programme is allocated the sum of $75 million in fiscal 2021, to undertake the key undermentioned measures:

- commencement of the construction of two (2) pedestrian overpasses located at the Audrey Jeffers Highway in the vicinity of the Movie Towne Complex and at the Lady Hailes Avenue, Renzi Kirton Highway, San Fernando;
- construction of a new link road from Farm Road, St Joseph to the Uriah Butler Highway (UBH), Mt Hope;
- widening of the Churchill Roosevelt Highway (CHR) East and West bound lanes in the vicinity of the Mausica intersection to O’Meara intersection;
- widening of the Solomon Hochoy Highway (SHH) from Chaguanas overpass to the Chase Village overpass; and improvement to the Endeavour Interchange - Phase II.

The Port of Spain East/West Corridor Transportation Project, which is the flagship project of the MOWT, aims to reduce traffic congestion along the East West Corridor as well as to facilitate ease of movement of people during peak traffic periods. An investment in the sum of $85 million is allocated to facilitate the following activities under this project:
• completion of payments to landowners that were displaced to facilitate the construction of the Southern Main Road and Churchill Roosevelt Highway Interchange, and complete the payments to the contractors for the interchange construction;
• completion of payments relating to the construction of the pedestrian walkover at the Ciprani Labour College, Valsayn;
• completion of a feasibility study for the determination of interchanges east of the Curepe Interchange, and commencement of construction on two (2) interchanges east of the Curepe Interchange;
• commencement of the replacement of Culvert No. 6 in the vicinity of VMCOTT, Beetham Highway;
• deployment of five (5) spot speed camera systems along the UBH and SHH; and
• continuation of an Intelligent Transportation System (ITS) called the National Traffic Management System (NTMS) expansion from the Uriah Butler and Churchill Roosevelt Highway Intersection (Grand Bazaar Interchange) to Piarco and Couva respectively.

The Bridges Reconstruction Programme which aims to replace dilapidated and unstable bridges across the country will be continued in fiscal 2021. The programme will be allocated the sum of $50 million for the completion of reconstruction works of four (4) remaining bridges under Phases I and II. Additionally, the MOWT intends to commence construction of thirteen (13) bridges under Phase IIIA of the programme.

The list of the thirteen (13) bridges to be constructed are listed below;

• B1/1 Fondes Amades Road, St. Anns;
• B 1/1 Eastern Main Road, South Quay;
• B 1/1 Sam Boucard Ext. Road, Sant Cruz;
• B1/45 Paria Main Road, Toco;
• B 1/43 Paria Main Road, Toco (Shark River);
• B 1/2 Caigual Road, Manzanilla;
• B 1/40 Paria Main Road, Toco (Grand Rivere);
• B1/4 La Fortune Pluck Road;
Under the Landslip Repair Programme Project, the sum of $25 million is provided to facilitate the completion of six (6) landslips under Phase I and the commencement of designs on the first thirty-four (34) of sixty-eight (68) landslips under Phase II of the programme. In fiscal 2021, the MOWT turned the sod to commence construction of a vehicular overpass in the vicinity of Powder Magazine, named the Construction of a Vehicular and Pedestrian Bridge - Diego Martin. This vehicular overpass is intended to reduce traffic congestion, provide safe operation for road users, and improve access to the West Moorings, Carenage, Chaguaramas and Diego Martin areas of the north-western peninsula of Trinidad. In fiscal 2021, the sum of $60 million will be provided for the continuation of the designbuild construction works on the overpass.

The Construction of the Valencia to Toco Road will continue with an allocation of $55 million for the completion of detailed engineering design, cadastral surveys, utility relocation activities and the attainment of the a CEC relating to segments being managed by the National Infrastructure Development Company Limited (NIDCO). Additionally, funding is provided to the PURE unit which is responsible for eight (8) ongoing construction work packages along the Valencia Main Road from the Valencia Junction to the Toco Main Road. These packages include slope stabilization measures, construction of roundabouts, widening of bridges, drainage, and road widening and resurfacing works. NIDCO also proposes to commence construction works under Packages five (5) and nine (9) which involves the upgrade of the roadway between Matura to Salybia, and Rampanalgas to Cumana.

The construction of the Churchill Roosevelt Highway Extension to Manzanilla Project is allocated the sum of $75 million for the continuation of construction packages 1A and 1B of Phase I of the highway construction project. These construction packages involve the construction of a new 5 km segment of the 14 km, four (4) lane divided highway. Funding is also provided for continuation of consultancy
services for the completion of an EIA relating to the issuance of CEC for the additional construction packages under Phases I and III of the project as well as land acquisition and cadastral surveys.

The Construction of the Solomon Hochoy Highway Extension to Point Fortin Project will continue in fiscal 2021, with an allocation of $65 million. Construction works will continue on the following work packages:

- Mon Desir Interchange Bridge and the Oropouche River Bridge;
- No.8 Road Overpass and the Guapo River Bridge;
- Mon Desir to Eccles Trace and St Marys’ s Junction to Mon Desir segments;
- Segment between the Southern Main Road and the Dunlop Roundabout;
- St Mary’s Interchange, Delhi Road Overpass and Grants Road Underpass;
- Southern Main Road Overpass and the La Brea Interchange Bridge;
- Segment between the Godineau River Bridge and the Mosquito Creek Bridge;
- Segment between Eccles Trace and La Brea; and
- Segment between the La Brea Interchange to Southern Main Road and Fyzabad Road to Mon Desir Interchange.

The San Fernando Waterfront Project is allocated the sum of $40 million which would facilitate the widening of the Lady Hailes Avenue from Todd Street to the PTSC Terminal, inclusive of connector roads on Ruth Avenue and Rushworth Street. Additionally, the PURE unit is responsible for the construction of a boardwalk and cycling track.

The Construction of the Moruga Highway Project is provided with an investment in the sum of $38 million for continuation of construction works. These works include slope stabilisation measures, bridges reconstruction, drainage works and associated road surfacing works. Additionally, the PURE unit anticipates the commencement of twelve (12) work packages which will entail reinstatement of failed slopes including road resurfacing works.

Under the Local Roads and Street Signage Programme being implemented by the MoRDLG, funding of $2 million is provided for the completion of the implementation process for Phase I of the programme which involves the installation of street signage in three (3)
Corporations. These Corporations are Port of Spain City Corporation, Chaguanas Borough Corporation and San Juan Laventille Regional Corporation.

**Transportation**

A well developed and efficient transportation system can be a powerful enabler and driver of economic and social growth and development of a country, including improving the overall welfare of its citizens. In this regard, the Government will continue with the development of quality infrastructure and transportation by building a first class air, sea and land transportation system with acceptable levels of accessibility and efficiency to improve the lives of all citizens. For fiscal 2021, the MOWT will continue to focus on fleet upgrades, traffic management measures and infrastructure works with an allocation of $198.8 million.

**Land Transportation**

The PTSC will receive an allocation of $21.3 million to continue capital works to improve its delivery of services to commuters in fiscal 2021, which include:

- the completion of inter connectivity to the main electrical grid for the new power generator installed at the PTSC Bus Depot, Port of Spain;
- continuation of works for a new bus depot in Rio Claro;
- procurement of five (5) new buses from China;
- final design and construction of a new passenger terminal depot at Sangster’s Hill, Tobago; and
- upgrade of Terminus Facilities at Sangre Grande, San Fernando and Scarborough.

The Traffic Management Branch (TMB) under the MOWT will continue to implement traffic management measures to enhance road safety throughout the country for fiscal 2021, with an allocation of $3 million. These will include the installation of twenty (20) traffic data collection devices across the country and the commencement of installation of new guardrails and a modified cable barrier system along the major highways.
In addition, the sum of $1 million will be allocated to the Vehicle Maintenance Company of Trinidad and Tobago to continue with its upgrade works at the San Fernando, Tobago and Beetham Facilities. These works will include roof replacements at the San Fernando and Beetham Facilities and major roof repairs at the Tobago Facility. The Construction of Bus Shelters and Bus Stops undertaken by the THA will continue in fiscal 2021 with an allocation of $1 million for the construction and upgrade of bus stops and shelters throughout Tobago.

**Sea Transportation**

Resources totalling $129.6 million will be allocated to the Port Authority of Trinidad and Tobago (PATT) in fiscal 2021 to assist with its development works and capital programme. Some of these initiatives will include:

- replacement of five (5) foam fenders for the Port of Scarborough;
- continuation of the repair/paving of the empty container yard;
- procurement of one (1) ship to shore gantry crane;
- installation of CCTV cameras at the Spectrum Yard (Phase 1); and
- procurement of two (2) Vehicle Scanners for GSS Ferry Terminal

The Maritime Services Division of the MOWT will be provided with an allocation of $5.9 million in fiscal 2021, to implement works pertaining to sea vessel traffic safety and management. The Division will continue to focus on the continuation of removal and disposal of derelict vessels in the Government Shipping Service Basin in the Port of Spain and Sea Lots areas. Also, in order to enhance sea transport safety, the upgrade and modernisation of navigational aids which includes beacons and lighthouses will continue around the island.

The MOWT will be provided with the sum of $25.6 million for fleet upgrades and expansion of the Water Taxi Service to be undertaken by the NIDCO in fiscal 2021, to increase reliability of service. These activities will provide for the continuation of upgrade works on the water taxi vessels involving replacement of lifesaving apparatus, jet bell housing and impellers. NIDCO will also complete payments
and take delivery of two (2) catamaran interisland fast ferries from Incat and Austal Pty Limited of Australia in fiscal 2021, for fleet expansion to service the Trinidad and Tobago sea bridge.

**Air Transportation**

To meet international certification requirements by the International Civil Aviation Organisation (ICAO) and the United States Federal Aviation Administration (FAA), in fiscal 2021, the Airports Authority of Trinidad and Tobago (AATT) will receive the sum of $45.1 million to continue to target upgrades in infrastructure and security works which includes:

- continuation of airfield pavement remediation works at the Arthur Napoleon Raymond Robinson International Airport (ANRRIA) in Tobago as well as the Piarco International Airport (PIA) in Trinidad;
- repairs to the perimeter fencing at the ANRRIA;
- installation of digital video surveillance system (CCTV) at the PIA and the ANRRIA to meet the security requirements of the Airports Authority and the National Security Agencies at the Airports; and
- upgrade and replacement of airfield signage for airplanes at the PIA to meet the ICAO’s regulations.

Furthermore, the Construction of a Terminal and Associated Facilities of the ANR Robinson International Airport project will commence in fiscal 2021, with an allocation of $70 million. This project which is being executed by NIDCO under the Ministry of Finance aims to create an international airport with sufficient capacity and level of service to support tourism development in Tobago. The project will involve the upgrade of the existing terminal building and the construction of a new terminal building with a car park.
## Noteworthy Development Programme Estimates in 2017-2021

The table below lists the projects that have experienced irregular variances in estimates for funding received under the Ministry of Works and Transport: 33

<table>
<thead>
<tr>
<th>Development Programme Projects</th>
<th>2017 Actual</th>
<th>2018 Actual</th>
<th>2019 Actual</th>
<th>2020 Revised Estimate</th>
<th>2021 Estimate</th>
</tr>
</thead>
<tbody>
<tr>
<td>09/003/11/A001 Major River Clearing Programme</td>
<td>$146,087.00</td>
<td>$6,195,068.00</td>
<td>$7,097,965.00</td>
<td>$7,386,925.00</td>
<td>$10,000,000.00</td>
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<tr>
<td>09/003/11/A003 Infrastructure Rehab. And Flood Mitigation 34</td>
<td>-</td>
<td>-</td>
<td>$485,986.00</td>
<td>$4,915,440.00</td>
<td>$7,000,000.00</td>
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<tr>
<td>09/003/15/B050 Purchase of 100 New Buses 35</td>
<td>$17,500,000.00</td>
<td>$12,597,267.00</td>
<td>$21,482,472.00</td>
<td>$11,826,785.00</td>
<td>$5,000,000.00</td>
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<tr>
<td>09/003/15/D221 Roads and Bridges Rehabilitation (NHP)</td>
<td>-</td>
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<tr>
<td>09/003/15/D270 Improvement to Maraval Access (Saddle Road from Rapsey St. to Valeton Avenue)</td>
<td>-</td>
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</tr>
</tbody>
</table>

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34 Office of the Parliament of the Republic of Trinidad and Tobago-Hansard for the Sitting June 18, 2019 (measures to reduce flooding) accessed on September 20, 2020: [http://www.ttparliament.org/hansards/hh20190618.pdf](http://www.ttparliament.org/hansards/hh20190618.pdf)

<table>
<thead>
<tr>
<th>Project Code</th>
<th>Description</th>
<th>09/003/15/H824 Removal and Disposal of Wrecks and Derelict Vessels</th>
<th>09/003/15/H828 Dredging of Government Shipping Service Basin</th>
<th>09/003/15/I012 Procurement of Critical Heavy Equipment Emergency Response and Flood Relief</th>
<th>09/003/15/I020 Expenses of the Programme Management Unit-PURE</th>
<th>09/003/11/A005 National Programme for the Upgrade of Drainage Channels (IDF)</th>
<th>09/003/11/A007 Flood Mitigation- Erosion Control Programme (IDF)</th>
<th>09/003/11/P001 South Cocos Bay Shoreline Stabilisation Works (IDF)</th>
<th>09/003/11/P005 Cap-de-Ville Shoreline Stabilisation Works (IDF)</th>
<th>09/003/11/P011 San Souci Shoreline Stabilisation Works (IDF)</th>
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<tbody>
<tr>
<td></td>
<td>$5,148,582.00</td>
<td>$831,707.00</td>
<td>$831,706.00</td>
<td>$4,000,000.00</td>
<td>$4,000,000.00</td>
<td>$20,395,518.00</td>
<td>$36,963,205.00</td>
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<td>$3,747,247.00</td>
<td>$5,620,870.00</td>
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<td>$6,952,892.00</td>
<td>$8,432,326.00</td>
<td>$9,928,875.00</td>
<td>$13,096,140.00</td>
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<td>$10,576,011.00</td>
<td>$24,787,625.00</td>
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<td>$6,381,557.00</td>
<td>$274,216.00</td>
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<td>$2,835,721.00</td>
<td>$6,415,539.00</td>
<td>$5,295,310.00</td>
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<td>Project Description</td>
<td>2012</td>
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<tr>
<td>09/003/11/P012 Cocos Bay Shoreline Stabilisation Works (IDF)</td>
<td>$1,483,858.00</td>
<td>$2,870,364.00</td>
<td>$6,423,214.00</td>
<td>$6,718,990.00</td>
<td>$1,000,000.00</td>
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<tr>
<td>09/003/15/D247 Road Construction/Major Road Rehabilitation – PURE (IDF)</td>
<td>$172,897,935.00</td>
<td>$89,784,775.00</td>
<td>$95,632,004.00</td>
<td>$19,558,065.00</td>
<td>$75,000,000.00</td>
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<td>09/003/15/D256 Construction of a Vehicular and Pedestrian Bridge- Diego Martin (IDF)</td>
<td>$170,682.00</td>
<td>$847,963.00</td>
<td>$4,276,090.00</td>
<td>$32,378,455.00</td>
<td>$60,000,000.00</td>
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<tr>
<td>09/003/15/D260 P.O.S-East/West Corridor Transportation Project (IDF)</td>
<td>$60,280,833.00</td>
<td>$44,127,120.00</td>
<td>$79,391,478.00</td>
<td>$141,744,080.00</td>
<td>$85,000,000.00</td>
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<tr>
<td>09/003/15/D275 Bridges Reconstruction Programme (BRP) (IDF)</td>
<td>$54,744,075.00</td>
<td>$49,697,650.00</td>
<td>$63,637,541.00</td>
<td>$67,418,460.00</td>
<td>$50,000,000.00</td>
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<td>09/003/15/D276 Landslip Repairs Programme (LRP) (IDF)</td>
<td>$18,581,884.00</td>
<td>$13,257,836.00</td>
<td>$6,723,548.00</td>
<td>$1,950,105.00</td>
<td>$25,000,000.00</td>
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<tr>
<td>09/003/15/D284 Churchill Roosevelt Highway Extension to Manzanilla (IDF)</td>
<td>$426,213.00</td>
<td>$14,683,055.00</td>
<td>$17,303,226.00</td>
<td>$164,602,730.00</td>
<td>$75,000,000.00</td>
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<tr>
<td>09/003/15/D288 Construction of Moruga Highway (IDF)</td>
<td>-</td>
<td>$21,808,726.00</td>
<td>$25,801,189.00</td>
<td>$35,812,720.00</td>
<td>$38,000,000.00</td>
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<tr>
<td>09/003/15/D289 Construction of the Valencia to Toco Road (IDF)</td>
<td>$1,034,345.00</td>
<td>-</td>
<td>$16,460,770.00</td>
<td>$37,383,690.00</td>
<td>$55,000,000.00</td>
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<tr>
<td>Project Description</td>
<td>Budget 1</td>
<td>Budget 2</td>
<td>Amount</td>
<td>Notes</td>
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<tr>
<td>09/004/13/B001 New Maracas Beach Improvement Project (IDF)</td>
<td>$15,545,992.00</td>
<td>$13,073,419.00</td>
<td>$14,915,405.00</td>
<td>-</td>
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</tbody>
</table>
# Status of New Projects for the Financial Year 2017

For the financial year 2017, the following new projects were scheduled for implementation under the Ministry of Works and Transport, and as such require further inquiry on the progress of completion:

<table>
<thead>
<tr>
<th>Project Code</th>
<th>Project Description</th>
<th>2017 Actual</th>
<th>2018 Actual</th>
<th>2019 Actual</th>
<th>2020 Revised Estimate</th>
<th>2021 Estimate</th>
</tr>
</thead>
<tbody>
<tr>
<td>09/003/15/B060</td>
<td>Procurement of One Standby Generator for use at the PTSC Bus Depot, Port of Spain</td>
<td>$2,255,203.00</td>
<td>-</td>
<td>$1,948,843.00</td>
<td>$445,375.00</td>
<td>$2,500,000.00</td>
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<tr>
<td>09/003/15/B061</td>
<td>Purchase of Engineering Fleet Maintenance System by the PTSC</td>
<td>-</td>
<td>$989,176.00</td>
<td>$562,748.00</td>
<td>$475,885.00</td>
<td>-</td>
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<tr>
<td>09/003/15/B062</td>
<td>Design and Construction of a First Line Mechanical Repair Facility at PTSC Depot, Arima</td>
<td>$688,750.00</td>
<td>-</td>
<td>$1,302,317.00</td>
<td>$41,265.00</td>
<td>-</td>
</tr>
<tr>
<td>09/003/15/H816</td>
<td>Upgrade of GSS (Scarborough Terminal Building)</td>
<td>-</td>
<td>-</td>
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<tr>
<td>09/003/15/H817</td>
<td>Reconstruction of Warrior Spirit Jetty</td>
<td>$1,102,151.00</td>
<td>-</td>
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</tr>
</tbody>
</table>

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37 The projects highlighted in Red were removed from the Draft Estimates for Development Programme for the fiscal year 2020.

38 The projects highlighted in Orange were removed from the Draft Estimates for Development Programme for the fiscal year 2021.
<table>
<thead>
<tr>
<th>Code</th>
<th>Description</th>
<th>Cost</th>
<th>Revenue</th>
<th>Profit</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>09/003/15/H818</td>
<td>Refurbishment of the Fast Ferries Guide Jetty</td>
<td>$2,324,939.00</td>
<td>-</td>
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<tr>
<td>09/003/15/H819</td>
<td>Paving Terminal Yard – Port of Spain</td>
<td>$560,970.00</td>
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<tr>
<td>09/003/15/H829</td>
<td>Purchase of Five Tractor Trucks</td>
<td>$3,991,159.00</td>
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<tr>
<td>09/003/15/H830</td>
<td>Replacement of Cone Fenders at the Port of Port of Spain</td>
<td>-</td>
<td>$980,073.00</td>
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<td></td>
</tr>
<tr>
<td>09/003/15/H831</td>
<td>Acquisition of Two Multi-Purpose Vessels (Reactivated Project)</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>$100,000.00</td>
</tr>
<tr>
<td>09/005/06/A023</td>
<td>Development of Information System for VMCOTT</td>
<td>$915,726.00</td>
<td>-</td>
<td>-</td>
<td></td>
</tr>
<tr>
<td>09/003/11/I 001</td>
<td>Port of Spain Terminal WASA Sewer Connection Construction Services (IDF)</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td></td>
</tr>
<tr>
<td>09/003/11/P 011</td>
<td>San Souci Shoreline Stabilisation Works (IDF)</td>
<td>-</td>
<td>$2,835,721.00</td>
<td>$6,415,539.00</td>
<td>$5,295,310.00</td>
</tr>
<tr>
<td>09/003/11/P 013</td>
<td>Quinam Costal Protection Works (IDF)</td>
<td>$610,222.00</td>
<td>$4,655,285.00</td>
<td>$5,860,621.00</td>
<td>$281,150.00</td>
</tr>
</tbody>
</table>
### Status of New Projects for the Financial Year 2018

For the financial year 2018, the following new projects were scheduled for implementation under the Ministry of Works and Transport, and as such require further inquiry on the progress of completion\(^\text{39,40}\):

<table>
<thead>
<tr>
<th>Project - Item</th>
<th>2018 Actual</th>
<th>2019 Actual</th>
<th>2020 Revised Estimate</th>
<th>2021 Estimate</th>
</tr>
</thead>
<tbody>
<tr>
<td>09/001/06/A004 Highway Improvement Studies</td>
<td>$2,000,000.00</td>
<td>-</td>
<td></td>
<td></td>
</tr>
<tr>
<td>09/003/15/B039 Development of a Passenger Facility at Rio Claro</td>
<td>-</td>
<td>-</td>
<td>$9,000.00</td>
<td>$1,000,000.00</td>
</tr>
<tr>
<td>09/003/15/B041 Cleaning of Electrical Power System</td>
<td>-</td>
<td>$236,505.00</td>
<td>$611,950.00</td>
<td>$700,000.00</td>
</tr>
<tr>
<td>09/003/15/B068 Procurement and Installation of an Electronic Camera Surveillance System at the Port of Spain and San Fernando Terminal</td>
<td>$1,000,000.00</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>09/003/15/B070 Design and Construction of a New Passenger Terminal Depot at Sangsters Hill, Tobago</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>$1,500,000.00</td>
</tr>
<tr>
<td>09/003/15/B072 Retooling of the Mechanical Engineering Garages - Equipment Modernization and Outfitting</td>
<td>$1,000,000.00</td>
<td>-</td>
<td>-</td>
<td></td>
</tr>
<tr>
<td>09/003/15/G168 Pedestrian Channeling in Urban Areas</td>
<td>$1,000,000.00</td>
<td>-</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>


\(^{40}\)The projects highlighted in Red were removed from the Draft Estimates for Development Programme for the fiscal year 2020.
<table>
<thead>
<tr>
<th>Project Number</th>
<th>Project Description</th>
<th>Budget (G$)</th>
<th>Utilisation (G$)</th>
<th>Total Reserve (G$)</th>
</tr>
</thead>
<tbody>
<tr>
<td>09/003/15/G170</td>
<td>Provision for Data Collection</td>
<td>-</td>
<td>-</td>
<td>$1,611,830.00</td>
</tr>
<tr>
<td>09/003/15/H795</td>
<td>Reconstruction of Berths at CARICOM Wharves</td>
<td>$1,000,000.00</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>09/005/06/F322</td>
<td>New Licensing Office Arima</td>
<td>-</td>
<td>$67,551</td>
<td>-</td>
</tr>
<tr>
<td>09/003/11/P018</td>
<td>Little Rockly Bay Stabilisation Works - Magdalena Hotel (IDF)</td>
<td>-</td>
<td>-</td>
<td>$15,942,680.00</td>
</tr>
<tr>
<td>09/003/11/P019</td>
<td>La Brea Beach Shoreline Stabilisation Works (IDF)</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>09/003/15/H832</td>
<td>Major Asset Renewal of the Water Taxi and Fleet of Vessels (IDF)</td>
<td>-</td>
<td>$3,963,989.00</td>
<td>$251,635.00</td>
</tr>
</tbody>
</table>

|             |                                                                 | $5,000,000.00|                  |                   |

<table>
<thead>
<tr>
<th>Project Number</th>
<th>Project Description</th>
<th>Budget (G$)</th>
<th>Utilisation (G$)</th>
<th>Total Reserve (G$)</th>
</tr>
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<tbody>
<tr>
<td>09/003/15/G170</td>
<td>Provision for Data Collection</td>
<td>-</td>
<td>-</td>
<td>$1,611,830.00</td>
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<tr>
<td>09/003/15/H795</td>
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<td>-</td>
</tr>
<tr>
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<td>-</td>
<td>$67,551</td>
<td>-</td>
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<tr>
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<td>Little Rockly Bay Stabilisation Works - Magdalena Hotel (IDF)</td>
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<td>-</td>
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<td>$251,635.00</td>
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</tbody>
</table>

|             |                                                                 | $5,000,000.00|                  |                   |
Status of New Projects for the Financial Year 2019

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<table>
<thead>
<tr>
<th>Project - Item</th>
<th>2019 Actual</th>
<th>2020 Revised Estimate</th>
<th>2021 Estimate</th>
</tr>
</thead>
<tbody>
<tr>
<td>09/003/11/A009 Programme of Upgrade to Existing Drainage Pumps and Gate Inventory</td>
<td>-</td>
<td>$715,595.00</td>
<td>$15,000,000.00</td>
</tr>
<tr>
<td>09/003/11/P003 Landslip and Costal Stabilization-ANRRIA (Reactivated Project)</td>
<td>-</td>
<td>-</td>
<td>$2,000,000.00</td>
</tr>
<tr>
<td>09/003/15/A003 Airfield Pavement Rehabilitation –ANRRIA</td>
<td>-</td>
<td>$20,247,085.00</td>
<td>$15,400,000</td>
</tr>
<tr>
<td>09/003/15/A005 Airfield Pavement Rehabilitation- Piarco</td>
<td>$1,572,139.00</td>
<td>-</td>
<td>$19,800,000.00</td>
</tr>
<tr>
<td>09/003/15/A007 Expanding Aircraft Parking Ramps- Flood Lighting (Reactivated Project)</td>
<td>-</td>
<td>-</td>
<td>$1,700,000.00</td>
</tr>
<tr>
<td>09/003/15/A009 Construction of a Terminal and Associated Facilities at the ANR Robinson International Airport</td>
<td>$2,106,080.00</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>09/003/15/B049 Acquisition of a Global Positioning / Automatic Vehicle Location System</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>09/003/15/B076 Development of Terminus Facilities- Sangre Grande, San Fernando and Scarborough</td>
<td>$169,660.00</td>
<td>$1,931,330.00</td>
<td>$1,000,000.00</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Project Description</th>
<th>09/003/15/B078</th>
<th>09/003/15/B080</th>
<th>09/003/15/H834</th>
<th>09/003/15/I024</th>
<th>09/005/06/A025</th>
<th>003/11/P021</th>
<th>003/15/D278</th>
<th>003/15/D291</th>
<th>003/15/H836</th>
</tr>
</thead>
<tbody>
<tr>
<td>09/003/15/B078 Refurbishment of Work Areas of the PTSC</td>
<td>$650,450.00</td>
<td>$1,000,000.00</td>
<td></td>
<td></td>
<td></td>
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<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>09/003/15/B080 Upgrade of Priority Transit Mall Facilities at San Juan, Curepe and Tunapuna</td>
<td>$68,334.00</td>
<td>$768,025.00</td>
<td>$1,000,000.00</td>
<td></td>
<td></td>
<td></td>
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<td></td>
</tr>
<tr>
<td>09/003/15/H834 Repairs to high voltage electrical system at the Port of Port of Spain</td>
<td>-</td>
<td>$2,155,825.00</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>09/003/15/I024 Expenses of the Steering Committee &amp; Project Unit</td>
<td>$194,398.00</td>
<td>$341,900.00</td>
<td>$500,000.00</td>
<td></td>
<td></td>
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</tr>
<tr>
<td>09/005/06/A025 Procurement of a Software Management System of the Operationalization of the MVRTA Amendments</td>
<td>$14,225,329.00</td>
<td>$1,169,410.00</td>
<td>$2,500,000.00</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>003/11/P021 Rehabilitation of the existing seawall at Lady Hailes Avenue, San Fernando (IDF)</td>
<td>-</td>
<td>$1,389,850.00</td>
<td>$300,000.00</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>003/15/D278 Repairs to Landslips at Upper Christian Drive, Plaisance Park, Pointe-a-Pierre and No. 33 Iere Village, Naparima Mayaro Road, Princess Town (Reactivated Project)(IDF)</td>
<td>$2,773,519.00</td>
<td>$1,119,175.00</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>003/15/D291 Construction of Solomon Hochoy Highway Extension to Point Fortin (SHHEPF) Project (IDF)42</td>
<td>$167,327,115.00</td>
<td>$123,227,665.00</td>
<td>$65,000,000.00</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>003/15/H836 Port of Spain Terminal Quay, Wall Berthing (IDF)</td>
<td>-</td>
<td>-</td>
<td></td>
<td></td>
<td></td>
<td></td>
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<td></td>
<td></td>
</tr>
</tbody>
</table>

---

For the financial year 2020 the following new projects were scheduled for implementation under the Ministry of Works and Transport, and as such require further inquiry on the progress of completion:

<table>
<thead>
<tr>
<th>Development Programme 2020 Projects</th>
<th>2020 Revised Estimate</th>
<th>2021 Estimate</th>
</tr>
</thead>
<tbody>
<tr>
<td>09/003/15/A011 – Repairs to Perimeter Fence - PIA</td>
<td>$9,932,940.00</td>
<td>-</td>
</tr>
<tr>
<td>09/003/15/A013 - Repairs to Perimeter Fence – ANRRIA</td>
<td>-</td>
<td>$2,000,000.00</td>
</tr>
<tr>
<td>09/003/15/A015 – Security Systems (CCTV and Access Control Systems)</td>
<td>-</td>
<td>$1,500,000.00</td>
</tr>
<tr>
<td>09/003/15/A017 - Repairs to South West Perimeter Road - PIA</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>09/003/15/A019 – Security Screening Equipment Upgrade – PIA and ANRRIA</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>09/003/15/H838 – Purchase of Two (2) Vehicle Scanners for GSS Ferry Terminal</td>
<td>-</td>
<td>$25,000,000.00</td>
</tr>
<tr>
<td>09/003/15/H840 – Expansion of CCTV coverage at the PATT</td>
<td>-</td>
<td>$4,500,000.00</td>
</tr>
<tr>
<td>09/003/15/H842 – Purchase of Two (2) Baggage Scanners and One (1) Walkthrough metal detector for Cruise Shipping Operations</td>
<td>-</td>
<td>$1,000,000.00</td>
</tr>
<tr>
<td>003/11/P023 – Mayaro/Guayaguayare Coastal Management Programme (IDF)</td>
<td>-</td>
<td>$4,000,000.00</td>
</tr>
<tr>
<td>003/15/D295 – Upgrade of Concrete Box Culvert and Ancillary Works located at Eastern Main Road, Tunapuna (IDF)</td>
<td>-</td>
<td>-</td>
</tr>
</tbody>
</table>

---

# New Projects for the Financial Year 2021

The new projects that received funding in the 2021 financial year:

<table>
<thead>
<tr>
<th>Development Programme 2021 Projects</th>
<th>2021 Estimate</th>
</tr>
</thead>
<tbody>
<tr>
<td>09/003/15/A021 – Upgrade and Replacement of Airfield Signage for Aerodrome Certification - PIA</td>
<td>$2,700,000.00</td>
</tr>
<tr>
<td>09/003/15/H844 – Acquisition of Specified Equipment for the Port of Port of Spain</td>
<td>$8,500,000.00</td>
</tr>
<tr>
<td>09/003/15/I026 – Strengthening of the Maintenance Capacity of the District Offices of the Highways Division</td>
<td>$1,500,000.00</td>
</tr>
</tbody>
</table>

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Committee Reports related to the Ministry of Works and Transport

Report on the Public Accounts [Enterprises] Committee

The examination of the audited financial statements of State Enterprises (NSDSL, e Teck, NFM, NQCL, GHRS, NIDCO and TTMF)

<table>
<thead>
<tr>
<th>Recommendation No.</th>
<th>Report Recommendations</th>
<th>Ministerial Responses</th>
<th>Area requiring funding or follow-up</th>
</tr>
</thead>
<tbody>
<tr>
<td>3. [$427 Million Owed to Contractors]</td>
<td>The Ministry of Finance should make every effort to disburse the requisite amount of funds to NIDCO as soon as practically possible so that contractors can be paid for completed projects and suspended can be completed.</td>
<td>The outstanding payables to contractors have been reduced to $176 million as at January 17, 2017. NIDCO has received funding for the payment to contractors from the Ministry of Works and Transport and continues to actively pursue the payment of the outstanding amount.</td>
<td>Status of the payment of the outstanding amount.</td>
</tr>
</tbody>
</table>

Eight Report of the Public Accounts Committee

The Examination of the Report of the Auditor General of the Republic of Trinidad and Tobago on a Special Audit of the Public Transport Service Corporation (PTSC).

<table>
<thead>
<tr>
<th>Recommendation No.</th>
<th>Report Recommendations</th>
<th>Ministerial Responses</th>
<th>Area requiring funding or follow-up</th>
</tr>
</thead>
<tbody>
<tr>
<td>6</td>
<td>• PTSC should conduct an analysis on performing and non-performing routes before assigning new routes;</td>
<td>• Twelve (12) additional permanent staff will be required to facilitate the volume of data entry.</td>
<td>• No additional staff was recruited to reduce the data entry backlog.</td>
</tr>
</tbody>
</table>

---


| [Route Establishment Policy] | - PTSC should put in place strong mechanisms for the monitoring and reviewing of its routes on a regular basis to be more responsive to commuter demands; and  
- PTSC should adopt international best practices in route establishment and should do this within a framework of rationality and transparency in determining this issue and improving the credibility of PTSC | - Lack of funding to introduce technology capable of collecting real-time ridership data. The Corporation is proposing to request Public Sector Investment Programme (PSIP) funds. | Instead, six (6) internal staff Members were reassigned within the Operation’s Department to assist with the data entry backlog.  
- No funding was received from the Public Sector Investment Programme (PSIP) towards a technology solution for collecting real time ridership data. This feature will be part of the Intelligent Transport Solution (ITS). |
|---|---|---|---|
| 8 [Global Positioning System] | - PTSC should liaise with the MOWT to determine the status of this project in terms of PSIP funding and any other funding mechanisms;  
- PTSC should, as a matter of urgency, produce a revised coherent plan addressing the required funding and the purpose of this project in reducing maintenance cost. | - PTSC is in the process of considering an open tender process for the Intelligent Transport Solution (ITS). | Due to the bidders not meeting the tender requirements of the Intelligent Transport Solution (ITS), the tender was cancelled. Work is in process to redefine the scope with the intention to retender. |

**Twenty-Fourth Report of the Public Accounts Committee**

Examination of the Audited Financial Statements of the Port Authority of Trinidad and Tobago (PATT) for the financial years 2008 to 2011.

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47 Office of the Parliament of the Republic of Trinidad and Tobago- Twenty-Fourth Report of the PAC and ministerial response accessed on September 18, 2020:  
http://www.ttparliament.org/reports/p11-s4-j-20190909-PAC-R24-MR-MOWT.pdf
### Recommendation No. 15. Overtime Payments

- Overtime payment is too common and increases an already high wage bill burden for the PATT.
- The PATT should report to Parliament on the measures in place that will lead to reduction in overtime payments by September 02, 2019; and
- The PATT should report to Parliament on the process being followed to amend the overtime provision of the industrial agreement and the timeframe for completion of relevant amendments by September 02, 2019.

#### Ministerial Responses

- The PATT has initiated two (2) main measures geared towards the reduction in overtime.
  1. Communicating with Shipping Lines
  2. Development of new working practices by updating the PATT’s policies as it relates to how labour is engaged and utilised

#### Area requiring funding or follow-up

- The status of the reduction in overtime payments.
- The development of new working practices in relation to the COVID 19 Pandemic and the effects on the operation of the PATT.

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**Fourth Report of the Joint Select Committee on Land and Physical Infrastructure**

### Challenges with maintaining ferries

- That the strategic plan recognise the need for advanced training in vessel maintenance and the development and execution of a training programme for repair and maintenance of vessels.

#### Ministerial Responses

- The PATT is cognizant of the imperative to have key personnel trained in vessel maintenance. Currently, contracts for outsourced vessel maintenance services contain an enforceable clause to have

#### Area requiring funding or follow-up

- The status of the training for key personnel.

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48 Office of the Parliament of the Republic of Trinidad and Tobago -Fourth Report of the JSC Land and physical Infrastructure and ministerial response accessed on September 18, 2020:

http://www.ttparliament.org/reports/p11-s3-J-20180926-LPI-r1.pdf

http://www.ttparliament.org/reports/p11-s4-J-20181211-LPI-R4-MR-MWT.pdf
• that the PATT undertake a comprehensive exercise to determine its logistical requirements and that a draft budget for its associated cost be prepared and submitted to the MoWT for consideration.

• an investigation into the ownership of the records, equipment and tools as per the BFML contract by the relevant authorities. Furthermore, that the ownership of such records, equipment and tools by the PATT be expressly stated in all service contracts.

personnel from the outsourced company transfer the applicable training to Port personnel. This is a cost effective option for advanced training in vessel maintenance.

• As a statutory body, the PATT is required to submit all of its budgetary requirements to the MOWT for the operations of the inter-island service. This budget is submitted to the Ministry of Finance (MOF) annually followed by monthly requests for releases based on expenditure to be incurred.

• An investigation was done in Oct 2016 and which revealed there was no technical report (handover notes) from Bay Ferries to guide the smooth continuity of operations. The PATT has since instituted mechanisms to prevent a recurrence of this nature via enforceable clauses in its contracts allowing for the full ownership of records and assets.
## Recent Legislative Developments

<table>
<thead>
<tr>
<th>Act No.</th>
<th>Short Title</th>
<th>Related Bill</th>
<th>Date of Assent</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>AN ACT to amend the Motor Vehicles and Road Traffic Act, Chap. 48:50 to introduce a system of traffic violations for certain breaches of the Act, to provide for the implementation of a red-light camera system, a demerit points system and the reform of the fixed penalty system and related legal proceedings and other related matters. <a href="http://www.ttparliament.org/legislations/a2017-09.pdf">http://www.ttparliament.org/legislations/a2017-09.pdf</a></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
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<td></td>
<td></td>
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<td></td>
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</tbody>
</table>
General Useful Information