Head 61: Ministry of Housing and Urban Development

Total Allocation - $1,104,790,381.00

A summary of the Ministry’s Expenditure, Divisions and Projects.
Financial Scrutiny Unit, Parliament of the Republic of Trinidad and Tobago
Publication
An electronic copy of this Guide can be found on the Parliament website: www.ttparliament.org

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About this Guide

This guide provides a summary of expenditure for the Ministry of Housing and Urban Development for the period 2014-2020. It provides the Members of Parliament and stakeholders with an overview of the Ministry’s responsibilities. The primary purpose of this guide is to consolidate the information contained within the various Budget Documents pertaining to the Ministry of Housing and Urban Development and provide readers with an analysis of same. This guide is based primarily on:

- the Draft Estimates of Recurrent Expenditure;
- the Draft Estimates of Development Programme;
- the Public Sector Investment Programme; and
- the Auditor General’s Report on the Public Accounts of the Republic of Trinidad and Tobago for the fiscal year 2018.
Head 61: Ministry of Housing and Urban Development

Ministry Overview

The Ministry of Housing and Urban Development (MHUD) is responsible for the formulation and execution of Government’s policy in the Housing and Urban Development sector. The Ministry operates as facilitator in the implementation of those policies through its various units and affiliated agencies.¹

The Ministry’s core areas of responsibility include:

- Government Subsidised Housing;
- Monitoring and Evaluation of housing trends and markets in the country;
- Home Improvement Grants and Subsidies;
- Regularisation of Tenure/Housing for Squatters;
- Land Settlement; and
- Urban development.

There are three (3) main units that provide direct services to the citizenry:

- **Economic And Research Planning Unit (ERP)** - This Unit is responsible for the formulation of policies, programmes and projects relevant to the housing and urban development sectors. This unit also ensures that the Ministry of Housing’s policies, programmes and projects are executed in accordance with Government’s mandate.

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¹ Ministry of Housing and Urban Development website, accessed on August 14, 2019 [http://www.housing.gov.tt/our-mandate/]
- **Housing Policy Facilitation and Implementation Unit (HPFIU)** - This Unit of the Ministry administers the Home Improvement Grant Programme (HIG) to eligible persons, ensuring all approved policies and procedures are adhered to. The HIG programme provides a non-refundable fifteen thousand dollars ($15,000.00) grant to successful applicants for approved repair works.

- **Programme Monitoring and Coordinating Unit (PMCU)** - This Unit of the Ministry of Housing and Urban Development implements the ‘Neighbourhood Upgrade Programme’ (NUP), a US$50M Loan Programme Agreement between the Inter-American Development Bank (IADB) and the Government of the Republic of Trinidad and Tobago (GORTT).

There are eight (8) affiliated organizations which are mandated to implement and promote the Ministry’s policy, plans, programmes and projects:

- Trinidad and Tobago Housing Development Corporation (HDC);
- Urban Development Corporation of Trinidad and Tobago (UDeCOTT);
- Trinidad and Tobago Mortgage Finance Company Limited (TTMF);
- Sugar Industry Labour Welfare Committee (SILWC);
- Land Settlement Agency (LSA);
- East Port of Spain Development Company Limited (EPOS);
- East Side Plaza; and
- New City Mall.

**Minister:** The Honourable Major General Edmund Dillon, MP

**Permanent Secretary:** Mrs. Simone Thorne-Mora Quinones
Key Statements from 2018 Standing Finance Committee Debate

During the Standing Finance Committee debate of 2018, the following statement was made by the Minister of Housing and Urban Development, in relation to the emphasis of the Ministry of Housing and Urban Development for fiscal year 2018/2019:

“The Ministry’s core areas of responsibility include: provision of government subsidized housing; monitoring and evaluation of housing trends and markets in the country; provision of home improvement grants and subsidies; regularizations of tenure of housing for squatters; land settlement; urban development.”

“…this Ministry is focused on increasing home ownership through its accelerated housing programme with its associated mortgage programme, the aided self-help programme and the housing and village improvement programme. We also focus on providing a greater number of rental units and maintaining the HDC’s rental properties. The Ministry also assists in the refurbishment of existing housing stock through the provision of home improvement grants.”

“…another of our Ministry’s main responsibilities is the enhancement of the living conditions of certain communities through infrastructural developments carried out by the land settlement agencies. The Ministry of Housing and Urban Development, through its various agencies, continues to deliver on its mandate to provide affordable, innovative, sustainable housing solutions, the redevelopment and regeneration of urban and peri-urban spaces and infrastructure development. The Ministry remains committed to ensuring that our policies and programmes remain relevant. We will continue to re-engineer and innovate as the need arises.”

- Minister of Housing and Urban Development

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2 Standing Finance Committee Hansard of Ministry of Housing and Urban Development 16Oct18, Accessed August 14, 2019
http://www.ttparliament.org/legislations/hh20181016SFC.pdf
### The Ministry’s total allocation as a percentage of the National Budget for the period 2014 to 2020

<table>
<thead>
<tr>
<th>Year</th>
<th>Total Allocation</th>
<th>National Budget</th>
<th>Percentage of National Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>2014</td>
<td>$1,647,921,375.00</td>
<td>$65,020,886,424.00</td>
<td>2.53%</td>
</tr>
<tr>
<td>2015</td>
<td>$2,022,798,278.00</td>
<td>$61,966,922,675.00</td>
<td>3.26%</td>
</tr>
<tr>
<td>2016</td>
<td>$1,085,383,262.00</td>
<td>$56,573,913,053.00</td>
<td>1.92%</td>
</tr>
<tr>
<td>2017</td>
<td>$1,466,648,747.00</td>
<td>$54,883,153,410.00</td>
<td>2.67%</td>
</tr>
<tr>
<td>2018</td>
<td>$1,471,359,183.00</td>
<td>$54,211,726,813.00</td>
<td>2.71%</td>
</tr>
<tr>
<td>2019</td>
<td>$1,410,694,900.00</td>
<td>$54,149,378,860.00</td>
<td>2.61%</td>
</tr>
<tr>
<td>2020</td>
<td>$803,290,381.00</td>
<td>$58,058,338,392.00</td>
<td>1.38%</td>
</tr>
</tbody>
</table>

- Total allocation to the Ministry as a percentage of the national budget decreased by **1.23%** between the period 2018/2019 and 2019/2020.

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3 For the Fiscal Years 2014-2018, actual figures were used to calculate the total allocation. However, estimates were used to calculate the total allocation for the Fiscal Years 2019 and 2020.

4 Total Allocation for the Ministry of Housing and Urban Development = Recurrent Expenditure + Consolidated Fund

5 The National Budget = Total Recurrent Expenditure + Development Programme Expenditure Consolidated Fund
Government, in collaboration with the private sector, continued projects to improve access to adequate and affordable housing for citizens. In fiscal 2019, an allocation in the sum of $300.8 million was provided to address the demand for housing infrastructure as follows:

- **Accelerated Housing Programme** - The sum of $200.0 million was utilised by the Housing Development Corporation (HDC) for the continuation of ongoing projects such as settlements in D’Abadie, St. James, Arima, Bon Air South, and San Fernando;

- **Rehabilitation and Maintenance of HDC Rental Apartments and Housing Units** – the HDC expended $11.6 million to undertake rehabilitation works on its tenanted buildings. These rehabilitation works included roofing works, painting of buildings and general maintenance of facilities and infrastructure in areas such as Maloney Gardens, Harpe Place, Belmont and Embacadere Housing Development;

- **Housing Grants** - low income households with legal tenure to property continued to benefit from housing grants. These grants were used to assist persons with the maintenance and upgrade of existing housing stock and also acted as a mechanism to reduce the demand for new housing. In fiscal 2019, $2.5 million was expended towards the distribution of approximately 165 grants;

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• *The Urban Redevelopment Programme* - $8.2 million was spent through the East Port of Spain Development Company (EPOS) for the improvement of the economic, social and physical environment of East Port of Spain. The East Port of Spain area is bounded by Charlotte Street, Lady Young Road, and the Eastern Main Road including Morvant, Never Dirty and Caledonia;

• *Housing and Village Improvement Programme* - This programme was developed to assist low income households, who live in deplorable conditions specifically in periurban and rural communities to address their housing needs. The Land Settlement Agency (LSA) expended $8.2 million to undertake housing improvement works in communities such as Moruga, Sangre Grande, St. Joseph and Marabella; and

• *The Regularization and Regeneration of Communities – Greater Port of Spain (POS) Region* – the sum of $3.3 million was expended by the LSA to undertake rehabilitation works in communities in Belmont, Diego Martin and Carenage. Works undertaken included drainage, road rehabilitation and the installation of handrails and staircases.
**2018/2019 Budgets Supplementations**

During fiscal 2018/2019, it was necessary to have a Supplementation of Appropriation of resources to fund urgent and critical Recurrent and Capital Expenditure in areas where insufficient or no allocation was provided. The source of these additional funds was the Consolidated Fund. The following statement was made by the Minister of Housing and Urban Development during the Standing Finance Committee debate on the Consideration of Proposals for the Supplementation of Appropriation for the fiscal year 2019 in relation to the emphasis of the Ministry of Housing and Urban Development for fiscal year 2018/2019⁷:

“Mr. Chairman, the Ministry of Housing and Urban Development is primarily responsible for the formulation and execution of Government’s policy as it relates to housing and urban development sectors and we do it with two various agencies. However, with respect to today’s request through the supplementary appropriation for 2019, we are focusing on requests from the Housing Development Corporation and the Land Settlement Agency with a capital expenditure of $48,000,000, and we hope that these would be distributed to three projects, namely, the rehabilitation and maintenance of HDC rental apartments and housing units; the housing and village improvement programme, and the regularization and regeneration of communities, greater Port of Spain region, Mr. Chairman.”

The Ministry of Housing and Urban Development requested and was granted the following supplementations:

**Capital Expenditure - $48,000,000**

- 09/004/08/D/075 – Rehabilitation and Maintenance of HDC Rental Apartments and Housing Units - $20,000,000

- 09/004/08/E/235 – Housing and Village Improvement Programme - $18,000,000

The sum is required to enable works to be conducted under the Housing and Village Improvement Programme.

- 09/004/08/E/236 – Regularization and Regeneration of Communities – Greater POS Region - $10,000,000
  The sum is required to enable works to be carried out in the greater Port of Spain Region.
Where the Ministry Spends Its Money

2019-2020 Estimates of Expenditure

The budget allocation of $1,104,790,381.00 for the Ministry of Housing and Urban Development is comprised of:

- The Draft Estimates of Recurrent Expenditure\(^8\) in the sum of $720,227,381.00;
- The Draft Estimates of Development Programme\(^9\) in the sum of $384,563,000.00;
  - Consolidated Fund in the sum of $83,063,000.00; and
  - Infrastructure Development Fund\(^10\) in the sum of $301,500,000.00.

The Estimates of Recurrent Expenditure include:

- 01 Personnel Expenditure - $10,103,000.00;
- 02 Goods and Services - $19,359,200.00;
- 03 Minor Equipment Purchases - $780,100.00;
- 04 Current Transfers and Subsidies - $656,511,281.00; and

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\(^10\) Head 18 - Ministry of Finance, Sub-Head 04 – Current Transfers and Subsidies, Sub-Item 11- Infrastructure Development Fund (IDF) (Infrastructure Development Fund allocation is part of the Ministry of Finance allocation for the financial year. *Therefore, the total recurrent expenditure for the Ministry of Housing and Urban Development does not include the IDF funding.*
- 06 Current Transfers to State Boards & Similar Bodies - $33,473,800.00.

The Ministry of Housing and Urban Development’s:
- Total allocation as a percentage of National Budget is **1.38%**;
- Recurrent Expenditure as a percentage of the total Recurrent Expenditure budget is **1.3%**;
- Consolidated Fund allocation as a percentage of the total Consolidated Fund allocation is **3.25%**; and
- Infrastructure Development Fund allocation as a percentage of the total Infrastructure Development Fund is **11.3%**.
Summary of Recurrent Expenditure for the period 2014-2020

<table>
<thead>
<tr>
<th></th>
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<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>01 Personnel Expenditure</td>
<td>10,043,184</td>
<td>13,146,693</td>
<td>9,297,267</td>
<td>9,190,911</td>
<td>8,636,425</td>
<td>8,714,000</td>
<td>10,103,000</td>
</tr>
<tr>
<td>02 Goods and Services</td>
<td>501,475,504</td>
<td>460,833,009</td>
<td>17,938,636</td>
<td>17,513,223</td>
<td>15,305,017</td>
<td>13,433,833</td>
<td>19,359,200</td>
</tr>
<tr>
<td>03 Minor Equipment Purchases</td>
<td>315,731</td>
<td>46,522</td>
<td>18,422</td>
<td>9,144</td>
<td>21,273</td>
<td>0</td>
<td>780,100</td>
</tr>
<tr>
<td>04 Current Transfers and Subsidies</td>
<td>1,049,643,941</td>
<td>1,429,857,152</td>
<td>942,237,797</td>
<td>1,248,594,630</td>
<td>1,356,384,905</td>
<td>129,374,567</td>
<td>656,511,281</td>
</tr>
<tr>
<td>06 Current Transfers to Stat. Brds. and Similar Bodies</td>
<td>9,926,132</td>
<td>13,398,020</td>
<td>42,231,613</td>
<td>32,176,957</td>
<td>29,879,825</td>
<td>28,409,000</td>
<td>33,473,800</td>
</tr>
<tr>
<td>Total</td>
<td>1571404492.00</td>
<td>1,917,281,396</td>
<td>1,011,723,735.00</td>
<td>1,307,484,865.00</td>
<td>1,410,227,445.00</td>
<td>179,931,400.00</td>
<td>720,227,381.00</td>
</tr>
</tbody>
</table>
01 Personnel Expenditure
02 Goods and Services
03 Minor Equipment Purchases
04 Current Transfer and Subsidies
06 Current Transfers to Stat. Brds. and Similar Bodies

2016 Actual

93% 4% 1% 2% 0%

2017 Actual

96% 2% 1% 1% 0%
2020 Estimate

91.15%

0% 3% 1% 5%

01 Personnel Expenditure 02 Goods and Services 03 Minor Equipment 04 Current Transfers and Subsidies 06 Current Transfers to Stat.Brds.&Similar Bodies
Analysis of Recurrent Expenditure

Recurrent Expenditure refers to the payments for expenses which are incurred for the day-to-day operations of the Ministry including Personnel Expenditure, Goods and Services, Minor Equipment Purchases, Current Transfers and Subsidies and Current Transfers to Statutory Boards and Similar Bodies.

- The Recurrent Expenditure sum of $720,227,381.00 represents approximately 65% of the total budget allocation of $1,104,790,381.00 received by the Ministry for fiscal year 2019/2020.

- The largest portion of the allocation has consistently gone to Current Transfer and Subsidies for the years 2014-2020. This Sub Head will receive approximately 91.15% of the total allocation for fiscal year 2019/2020.

- In fiscal year 2019/2020, Personnel Expenditure, Goods and Services, and Current Transfers to Statutory Boards and Similar Bodies will account for 1%, 3%, and 5% respectively of the Ministry’s total recurrent expenditure.

- Minor Equipment Purchases has received the lowest portion of the Ministry’s allocation for the period 2014 to 2020 receiving approximately 0.07% of the Ministry’s total recurrent expenditure for fiscal year 2019/2020.

- The total actual/estimated expenditure for the five (5) sub heads has fluctuated over the seven (7) year period. On average, the Ministry received approximately $1.33 Billion over the same period.

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The allocation of staff expenditure for the fiscal year 2020 was **$21,504,800.00** which represents an increase of approximately **28%** from the last fiscal year 2019. The following table provides a breakdown of all expenditure related to staff from 2017-2020.

### Staff and Pay 2017-2020

![Staff and Pay 2017-2020](image)

<table>
<thead>
<tr>
<th></th>
<th>Personnel Expenditure</th>
<th>Uniforms</th>
<th>Travelling and Subsistence</th>
<th>Contract Employment</th>
<th>Training</th>
<th>Short-Term Employment</th>
<th>University Graduate Recruitment Programme</th>
<th>Employees Assistance Programme</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>2017 Actual</td>
<td>9,190,911</td>
<td>13,576</td>
<td>800,162</td>
<td>2,315,626</td>
<td>83,592</td>
<td>7,434,198</td>
<td>0</td>
<td>9,006</td>
<td>19,847,071</td>
</tr>
<tr>
<td>2018 Actual</td>
<td>8,636,425</td>
<td>11826</td>
<td>614599</td>
<td>3,210,836</td>
<td>20,225</td>
<td>5,132,619</td>
<td>0</td>
<td>4,500</td>
<td>17,631,030</td>
</tr>
<tr>
<td>2019 Revised Estimate</td>
<td>8,714,000</td>
<td>9300</td>
<td>700000</td>
<td>4,800,000</td>
<td>28,000</td>
<td>3,680,000</td>
<td>0</td>
<td>5,300</td>
<td>17,936,600</td>
</tr>
<tr>
<td>2020 Estimate</td>
<td>10,103,000</td>
<td>14200</td>
<td>863500</td>
<td>5,700,000</td>
<td>259,500</td>
<td>3,548,600</td>
<td>1,000,000</td>
<td>16,000</td>
<td>21,504,800</td>
</tr>
</tbody>
</table>

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Summary of Development Programme Expenditure for the Period 2014-2020

Development Programme is capital expenditure aimed at improving and enhancing development in different areas of Trinidad and Tobago which includes; human resources, economic and social development.

The Public Sector Investment Programme (PSIP), which represents the capital expenditure component of the National Budget, is the instrument used by Government to effect its vision and policies. It is a budgeting and strategic planning tool made up of projects and programmes, designed to realise the goals set out in the Government’s overarching policy. The PSIP budget document provides a detailed description of the programmes and projects and includes a review of the implementation of projects and programmes in the previous financial year and highlights the major projects and programmes to be implemented in the upcoming financial year. The PSIP is intended to achieve:

- the country’s social and economic development goals; and
- enhance the quality of life of all citizens.

The allocation to the Ministry of Housing and Urban Development for development programmes and projects for fiscal year 2019/2020 = $384,563,000.00. These funds are presented in two parts as follows:

- Funds disbursed directly from the Consolidated Fund = $83,063,000.00 and represents (21.6%) of the total allocation; and
- Funds disbursed from the Infrastructure Development Fund = $301,500,000.00 and represents (78.4%) of the total allocation.

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### Summary of Development Programme Expenditure for the Period 2014-2020

<table>
<thead>
<tr>
<th></th>
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<th></th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Total</strong></td>
<td>859,855,681</td>
<td>523,581,348</td>
<td>236,751,451</td>
<td>385,213,454</td>
<td>345,762,320</td>
<td>274,379,400</td>
<td>384,563,000</td>
</tr>
<tr>
<td>005 Multi-Sectoral and Other Services - Infrastructure Development Fund</td>
<td>133,577,022</td>
<td>118,079,214</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>114,100</td>
<td>1,500,000</td>
</tr>
<tr>
<td>004 Social Infrastructure - Infrastructure Development Fund</td>
<td>649,761,776</td>
<td>299,985,252</td>
<td>163,091,924</td>
<td>226,049,572</td>
<td>284,630,582</td>
<td>210,501,800</td>
<td>300,000,000</td>
</tr>
<tr>
<td>005 Multi-Sectoral and Other Services - Consolidated Fund</td>
<td>2,055,628</td>
<td>3,907,957</td>
<td>4,710,602</td>
<td>5,451,229</td>
<td>2,376,694</td>
<td>3,215,400</td>
<td>4,063,000</td>
</tr>
<tr>
<td>004 Social Infrastructure - Consolidated Fund</td>
<td>74,461,255</td>
<td>101,608,925</td>
<td>68,948,925</td>
<td>153,712,653</td>
<td>58,755,044</td>
<td>60,548,100</td>
<td>79,000,000</td>
</tr>
</tbody>
</table>
The Public Sector Investment Programme (PSIP), which represents the capital expenditure component of the National Budget, is the instrument used by Government to effect its vision and policies. It is a budgeting and strategic planning tool made up of projects and programmes, designed to realise the goals set out in the Government’s overarching policy.

The PSIP budget document provides a detailed description of the programmes and projects and includes a review of the implementation of projects and programmes in the previous financial year and highlights the major projects and programmes to be implemented in the upcoming financial year.

- The Public Sector Investment Programme is intended to achieve:
  - the country’s social and economic development goals; and
  - enhance the quality of life of all citizens.

In an attempt to bridge the gap of the burgeoning demand for housing and the inadequate supply of housing and shelter, the housing sector of the economy will be capitalised with an allocation of $351.0 million in fiscal 2020. These resources are aimed at achieving the goals outlined in the thematic area of “Putting People First: Nurturing Our Greatest Asset” as the Ministry of Housing and Urban Development (MHUD) attempts to further improve the living conditions of the citizenry by providing shelter for the low and middle income families. Through the Housing Development Corporation (HDC), the construction of houses will continue at various sites.
throughout Trinidad and Tobago. These projects are strategically located in various regions where suitable lands were identified. Some of these sites include:

- Cypress Gardens, Union Hall, Tobago;
- La Fortune, Point Fortin;
- Vieux Fort, St James;
- The Oasis Egypt Village, Chaguanas;
- Real Springs, Valsayn; and
- Gomez Trace, Moruga.

**Redevelopment of the Scarborough Esplanade**

In fiscal 2020, $1.0 million will be allocated for the project which will include the refurbishment of the waterfront walkway, construction of a boardwalk and the installation of shade trees to frame the outstanding view of the waterfront region. This redevelopment project aims to improve the quality attractiveness and functionality of the public space, incorporating the construction of earthquake resistant infrastructure and landscaping.

**Squatter Regularisation Programme**

The programme will be allocated a sum of $13.0 million to improve the living conditions and regularise the security of tenure for families living in squatter settlements on state lands. This project will upgrade or develop the infrastructure in these communities by constructing official roadways and sidewalks, a working drainage system, make provisions for fire hydrants and disaster occurrences and consider further village expansion along with utilities and amenities to support a developing community.

**Housing and Village Improvement Programme**
The MHUD will provide subsidies to assist citizens in selected rural and peri-urban communities affected by poor quality housing, lack of basic infrastructure, utilities and service, limited income earning activities and deteriorating social environment. The subsidy will be used for the purchase of construction materials and a maximum of 10 percent must be allocated towards labour costs. This programme, designed to target persons living in poverty and the most vulnerable in society, provide new homes using an aided self-help approach as a strategy for improving the housing stock. Phase I has started and will continue in fiscal 2020 with an allocation of $15.0 million in the following areas:

- Matelot;
- Bayshore, Marabella;
- La Fillette and Blanchisseuse; and
- Fishing Pond, Sangre Grande.
Noteworthy Development Programme Estimates in 2017-2019

The table below lists the projects that have experienced irregular variances in estimates for funding received under the Ministry of Housing and Urban Development: 15

<table>
<thead>
<tr>
<th>Development Programme 2019</th>
<th>PROJECTS</th>
<th>2017 Actual</th>
<th>2018 Actual</th>
<th>2019 Revised Estimate</th>
<th>2020 Estimate</th>
</tr>
</thead>
<tbody>
<tr>
<td>004-08-B-070</td>
<td>Tarouba Central Housing Development - SILWC</td>
<td>1,894,053</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>004-08-B-078</td>
<td>Upgrading of SILWC Housing Development</td>
<td>1,854,091</td>
<td>397,674</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>004-08-E-233</td>
<td>Surveys of Squatter Sites</td>
<td>330,038</td>
<td>213,478</td>
<td>4,196,000</td>
<td>1,500,000</td>
</tr>
</tbody>
</table>

Status of New Projects from the Financial Year 2016-2017

The following new projects that received funding in the 2016/2017 financial year:

<table>
<thead>
<tr>
<th>Development Programme 2019</th>
<th>PROJECTS</th>
<th>2017 Actual</th>
<th>2018 Actual</th>
<th>2019 Revised Estimate</th>
<th>2020 Estimate</th>
</tr>
</thead>
<tbody>
<tr>
<td>004-08-B-068</td>
<td>Orangefield Housing Development</td>
<td>741,855</td>
<td>209,215</td>
<td>-</td>
<td>-</td>
</tr>
</tbody>
</table>

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Status of New Projects from the Financial Year 2017-2018

The following new projects that received funding in the 2017/2018 financial year\(^{17}\):

<table>
<thead>
<tr>
<th>Development Programme 2019</th>
<th>PROJECTS</th>
<th>2017 Actual</th>
<th>2018 Actual</th>
<th>2019 Revised Estimate</th>
<th>2020 Estimate</th>
</tr>
</thead>
<tbody>
<tr>
<td>004-08-E-235</td>
<td>Housing and Village Improvement Programme</td>
<td>-</td>
<td>1,060,241</td>
<td>8,174,900</td>
<td>15,000,000</td>
</tr>
<tr>
<td>004-08-E-236</td>
<td>Regularization and Regeneration of Communities – Greater POS Region</td>
<td>-</td>
<td>300,734</td>
<td>3,312,500</td>
<td>10,000,000</td>
</tr>
<tr>
<td>004-08-E-237</td>
<td>Regularization of Squatter Communities</td>
<td>-</td>
<td>2,832,707</td>
<td>14,200,400</td>
<td>13,000,000</td>
</tr>
<tr>
<td>004-08-G-293</td>
<td>Home Ownership 101</td>
<td>-</td>
<td>-</td>
<td>464,400</td>
<td>-</td>
</tr>
<tr>
<td>005-06-F-002</td>
<td>Development and Management of Property</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>IDF-004-14-A-002</td>
<td>Urban Renewal</td>
<td>-</td>
<td>1,401,230</td>
<td>2,321,000</td>
<td>-</td>
</tr>
</tbody>
</table>

## Status of New Projects from the Financial Year 2018-2019

The following new projects that received funding in the 2018/2019 financial year\(^\text{18}\):

<table>
<thead>
<tr>
<th>Development Programme 2019</th>
<th>PROJECTS</th>
<th>2019 Revised Estimate</th>
<th>2020 Estimate</th>
</tr>
</thead>
<tbody>
<tr>
<td>004-08-E-239</td>
<td>Government Aided Self-Help Programme</td>
<td>2,475,900</td>
<td>2,500,000</td>
</tr>
<tr>
<td>IDF-005-06-F-001</td>
<td>Development and Management of the Property located at No.43 Independence Square, Port of Spain</td>
<td>114,100</td>
<td>1,500,000</td>
</tr>
</tbody>
</table>

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New Projects from the Financial Year 2019-2020

<table>
<thead>
<tr>
<th>Development Programme 2020</th>
<th>PROJECTS</th>
<th>2020 Estimate</th>
</tr>
</thead>
<tbody>
<tr>
<td>IDF-004-14-A-005</td>
<td>Urban Upgrading and Revitalization Programme</td>
<td>30,000,000</td>
</tr>
<tr>
<td>CF-005-6-A-009</td>
<td>Support to the Urban Upgrading and Revitalization Programme</td>
<td>1,000,000</td>
</tr>
</tbody>
</table>

Major Programmes and Development for the Period 2018 to 2020

The following table shows a list of the significant expenditure items, based on the proportion of the budgetary allocation assigned.20

<table>
<thead>
<tr>
<th>Development Programme 2019</th>
<th>PROJECTS</th>
<th>2017 Actual</th>
<th>2018 Actual</th>
<th>2019 Revised Estimate</th>
<th>2020 Estimate</th>
</tr>
</thead>
<tbody>
<tr>
<td>004-08-D-075</td>
<td>Rehabilitation and Maintenance of HDC Rental Apartments and Housing Units</td>
<td>15,000,000</td>
<td>19,995,587</td>
<td>11,632,600</td>
<td>20,000,000</td>
</tr>
<tr>
<td>004-08-E-232</td>
<td>Housing Grants</td>
<td>9,999,999</td>
<td>8,098,626</td>
<td>13,335,000</td>
<td>14,000,000</td>
</tr>
<tr>
<td>004-08-H-002</td>
<td>Squatter Settlements Regularization</td>
<td>97,000,695</td>
<td>4,865,459</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>004-08-H-005</td>
<td>Home Improvements and New Housing Subsidies Programmes</td>
<td>15,000,000</td>
<td>14,927,049</td>
<td>20,000</td>
<td>-</td>
</tr>
<tr>
<td>IDF-004-08-E-230</td>
<td>Accelerated Housing Programme</td>
<td>216,049,900</td>
<td>279,998,039</td>
<td>199,994,700</td>
<td>260,000,000</td>
</tr>
<tr>
<td>IDF-004-14-A-001</td>
<td>Urban Redevelopment</td>
<td>9,999,896</td>
<td>3,231,313</td>
<td>8,186,100</td>
<td>10,000,000</td>
</tr>
<tr>
<td>IDF-004-14-A-005</td>
<td>Urban Upgrading and Revitalization Programme</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>30,000,000</td>
</tr>
</tbody>
</table>

# Committee Reports Related to the Ministry of Housing and Urban Development

<table>
<thead>
<tr>
<th>Inquiry</th>
<th>Report Status</th>
<th>Key Recommendations</th>
<th>Ministerial Responses</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>1. First Report of the JSC on Local Authorities, Statutory Authorities and Service Commissions (Including THA) on an Inquiry into the Land Settlement Agency in Relation to Squatter Regularisation.</strong></td>
<td></td>
<td>A reliable and safe records management system is an imperative for a body like the LSA that is required to store, monitor and retrieve records for over 30,000 clients or potential clients. As such, the Committee considers that an investment in this area of the agency's operations to be justified and one that should be prioritize.</td>
<td>The Minister concurs with the proposal for the implementation of a reliable and safe records management system. As such, it must be highlighted that the LSA is currently engaged in an exercise to scan and digitize all Certificates of Comfort files. The objective of the exercise is to ensure that high quality images and accurate indices are captured, with minimal disruption to the day to day activities of the Agency which would involve utilization of the documents being digitized. The digitized data will be released from the capture process and stored within a secure project specific storage space on a local server where it will then be uploaded to the Document Management Solution to store and index the digitized data.</td>
</tr>
</tbody>
</table>
2. **Fifth Report of the Public Administration and Appropriations Committee on an Examination into the Ministry of Housing and Urban Development with specific reference to Accountability and Transparency, Inventory Control, Internal Audit, Sub - Head 02 - Goods and Services, Sub - Head 03 - Minor Equipment Purchases, Sub – Head 09 Development Programme – Consolidated Fund and Infrastructure Development Fund.**

<table>
<thead>
<tr>
<th>Date</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>This investment would prove a critical advantage to the LSA to collate and have accurate records of applicants, squatters, etc. The completion date for this exercise is June 2017.</td>
</tr>
<tr>
<td></td>
<td>The Ministry should develop a Monitoring and Evaluation Unit must be developed by November 30, 2017. A Report on the steps taken and the status of the development of this Unit should be submitted to the Parliament by November 30, 2017.</td>
</tr>
<tr>
<td></td>
<td>Pending</td>
</tr>
</tbody>
</table>

3. **The Fourteenth Report of the Public Administration and Appropriations Committee on an Examination into the Construction, Maintenance and Refurbishment of State-Funded Housing Projects and Units.**

<table>
<thead>
<tr>
<th>Date</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>HOR: 11.01.2019</td>
<td>The Ministry of Housing and Urban Development (MHUD) shall submit a progress report to the Committee by February 15, 2019 on the efforts made in clearing the backlog of applications for housing and include the following: o The number of housing units constructed by the Housing Development Corporation (HDC) as at January 01, 2019 and the corresponding number of houses occupied; and the</td>
</tr>
<tr>
<td>Senate 15.01.2019</td>
<td></td>
</tr>
</tbody>
</table>
number of units constructed under the HCIP as at January 01, 2019 and the corresponding number of houses occupied.

The MHUD shall liaise with the HDC and submit a status update on the current batch of successful applicants under Aided Self-Help Programme to the Parliament by February 28, 2019. Please include the following in the status update:
The number of applicants selected (segregate into applicants with land and without land); and the key performance indicators being used to determine whether the programme is meeting its goals.

The Ministry of Housing and Urban Development (MHUD) shall determine a mechanism to update the database of housing applications along with timelines for the implementation of same by February 28, 2019.
General Useful Information

- Ministry of Municipal Affairs and Housing, Canada: [https://www.ontario.ca/page/ministry-municipal-affairs-housing](https://www.ontario.ca/page/ministry-municipal-affairs-housing)
- Ministry of Housing, Saudi Arabia: [https://housing.sa/en](https://housing.sa/en)
- Ministry of Housing, Lands and Rural Development, Barbados: [https://www.gov.bb/Ministries/housing](https://www.gov.bb/Ministries/housing)