Head 61: Ministry of Housing and Urban Development

A summary of the Ministry’s Expenditure, Divisions and Projects
Financial Scrutiny Unit, Parliament of the Republic of Trinidad and Tobago

2017-2018
# Table of Contents

About this Guide ........................................................................................................................................................................ 4

Ministry Overview ........................................................................................................................................................................ 5

  The Programme Monitoring and Coordinating Unit (PMCU) .......................................................................................... 6
  The Housing Policy Facilitation and Implementation Unit (HPFIU) ................................................................................ 6
  The Economic Research and Planning Unit (ERP) .................................................................................................................. 6

Entities Falling Under Their Purview ......................................................................................................................................... 7

Key Statements from 2016 Standing Finance Committee Debate .......................................................................................... 8

Where the Ministry Spends Its Money ...................................................................................................................................... 9

Summary of Recurrent Expenditure for the period 2012-2018 .............................................................................................. 10

Staff and Pay ............................................................................................................................................................................. 15

Analysis of Summary of Expenditure ....................................................................................................................................... 16

Summary of Development Programme Expenditure for the period 2012-2018 ..................................................................... 17

The Ministry’s total allocation as a percentage of the National Budget for the period 2012 to 2018. ........................................... 19

Auditor General Report Findings for the Fiscal year 2016 ....................................................................................................... 20

Noteworthy Development Programme Estimates in 2016-2018 ..................................................................................... 22

Status of New Projects for the Financial Year 2016-2017 ...................................................................................................... 23

New Projects for the Financial Year 2017-2018 .................................................................................................................... 24
Major Programmes and Development for the Period 2016 to 2018

Committee Reports Related to the Ministry of Housing and Urban Development

FIRST REPORT OF THE JOINT SELECT COMMITTEE ON LOCAL AUTHORITIES, STATUTORY AUTHORITIES AND SERVICE COMMISSIONS (INCLUDING THA)

FIFTH REPORT OF THE PUBLIC ADMINISTRATION AND APPROPRIATIONS COMMITTEE

General Useful Information
About this Guide

This guide provides a summary of expenditure for the Ministry of Housing and Urban Development for the period 2012-2018. It provides the Members of Parliament and stakeholders with an overview of the Ministry’s responsibilities. The primary purpose of this guide is to consolidate the information contained within the various Budget Documents pertaining to the Ministry of Housing and Urban Development and provide readers with an analysis of same. This guide is based primarily on the Draft Estimates of Recurrent Expenditure, the Estimates of Development Programme, the Public Sector Investment Programme and the Auditor General’s Report on the Public Accounts of the Republic of Trinidad and Tobago for the fiscal year 2016.
Head 61: Ministry of Housing and Urban Development

Ministry Overview

The Ministry of Housing and Urban Development (MHUD) is responsible for the formulation and execution of Government’s policy in the Housing and Urban Development sector. The Ministry operates as facilitator in the implementation of those policies through its various units and affiliated agencies.¹

The Ministry’s core areas of responsibility include:

- Government Subsidised Housing
- Monitoring and Evaluation of housing trends and markets in the country
- Home Improvement Grants and Subsidies
- Regularisation of Tenure/Housing for Squatters
- Land Settlement
- Urban development

Minister: The Honourable Mr. Randall Mitchell, MP

Permanent Secretary: Mrs. Simone Thorne-Mora Quinones

---

¹ Ministry of Housing and Urban Development website, accessed on September 26, 2017: http://www.housing.gov.tt/our-mandate/
The following core Units play an integral role in helping the MHUD in carrying out its mandate.

**The Programme Monitoring and Coordinating Unit (PMCU)**

The PMCU of the MHUD implements the ‘Neighbourhood Upgrade Programme’ (NUP), a US$50M Loan Programme Agreement between the Inter-American Development Bank (IADB) and the Government of the Republic of Trinidad and Tobago (GORTT). The NUP’s objective has been to improve the living and housing conditions of low and middle income persons through infrastructural upgrades of squatter settlements, providing home improvement subsidies and facilitating incremental construction or purchase of affordable quality housing.²

**The Housing Policy Facilitation and Implementation Unit (HPFIU)**

The HPFIU administers the Home Improvement Grant Programme (HIG) to eligible persons, ensuring all approved policies and procedures are adhered to. The HIG programme provides a non-refundable fifteen thousand dollars ($15,000.00) grant to successful applicants for approved repair works.³

**The Economic Research and Planning Unit (ERP)**

The ERP is responsible for the formulation of policies, programmes and projects relevant to the housing and urban development sectors. This unit also ensures that the Ministry of Housing’s policies, programmes and projects are executed in accordance with Government’s mandate.⁴

---


# Entities Falling Under Their Purview

<table>
<thead>
<tr>
<th>Entities Falling Under Their Purview</th>
</tr>
</thead>
<tbody>
<tr>
<td>Trinidad and Tobago Housing Development Corporation (HDC)</td>
</tr>
<tr>
<td>Urban Development Corporation of Trinidad and Tobago (UDeCOTT)</td>
</tr>
<tr>
<td>Trinidad and Tobago Mortgage Finance Company Limited (TTMF)</td>
</tr>
<tr>
<td>Sugar Industry Labour Welfare Committee (SILWC)</td>
</tr>
<tr>
<td>Land Settlement Agency (LSA)</td>
</tr>
<tr>
<td>East Port of Spain Development Company Limited (EPOS)</td>
</tr>
<tr>
<td>East Side Plaza</td>
</tr>
<tr>
<td>New City Mall</td>
</tr>
</tbody>
</table>

---


Key Statements from 2016 Standing Finance Committee Debate

During the Standing Finance Committee debate of 2016, the following statement was made by the Minister of Housing and Urban Development, the Honourable Mr. Randall Mitchell, MP, in relation to the emphasis of the Ministry of Housing and Urban Development for fiscal year 2016/2017:\(^{13}\):

“… with specific regard to the housing sector, the Ministry and its agency’s focus on increasing home ownership through the accelerated housing programme and the home construction subsidy. The Ministry also focuses on maintaining the country’s housing stock through the provision of home improvement grants, subsidies and the HDC’s Rehabilitation and Refurbishment Programme.

One of the Ministry’s other main responsibilities is to improve the living conditions through infrastructural development, and this is done through the LSA and SILWC.”

---

\(^{13}\) Standing Finance Committee Hansard of Ministry of Housing and Urban Development 17 Oct16, Accessed September 26, 2017
Where the Ministry Spends Its Money

2017-2018 Estimates of Expenditure

The budget allocation of $1,691,600,504.00 for the Ministry of Housing and Urban Development is comprised of:

- The Draft Estimates of Recurrent Expenditure in the sum of $1,409,013,504.00;
- The Draft Estimates of Development Programme in the sum of $282,587,000.00
  - Consolidated Fund in the sum of $87,587,000.00; and
  - Infrastructure Development Fund\(^{14}\) in the sum of $195,000,000.00.

The Estimates of Recurrent Expenditure include:

- 01 Personnel Expenditure - $9,344,000.00
- 02 Goods and Services - $16,529,600.00
- 03 Minor Equipment Purchases - $61,000.00
- 04 Current Transfers and Subsidies - $1,350,957,700.00
- 06 Current Transfers to State Boards & Similar Bodies - $32,121,200.00

The Ministry of Housing and Urban Development’s:

- Recurrent Expenditure as a percentage of the total Recurrent Expenditure budget is 2.68%;
- Consolidated Fund allocation as a percentage of the total Consolidated Fund allocation is 3.58%; and
- Infrastructure Development Fund allocation as a percentage of the total Infrastructure Development Fund is 7.29%.

\(^{14}\) Head 18 - Ministry of Finance, Sub-Head 04 - Current Transfers and Subsidies, Sub-Item 11- Infrastructure Development Fund (IDF) (Infrastructure Development Fund allocation is part of the Ministry of Finance allocation for the financial year. Therefore, the total recurrent expenditure for the Ministry of Housing and Urban Development does not include the IDF funding.)
Summary of Recurrent Expenditure for the period 2012-2018

01 Personnel Expenditure
- 2012: 63,711,757
- 2013: 26,534,423
- 2014: 10,043,184
- 2015: 13,146,693
- 2016: 9,297,267
- 2017: 9,344,000
- 2018: 9,344,000

02 Goods and Services
- 2012: 68,730,086
- 2013: 585,345,055
- 2014: 501,475,504
- 2015: 460,833,009
- 2016: 17,938,636
- 2017: 17,078,600
- 2018: 16,529,600

03 Minor Equipment Purchases
- 2012: 3,503,418
- 2013: 1,750,097
- 2014: 315,731
- 2015: 46,522
- 2016: 18,422
- 2017: 0
- 2018: 61,000

04 Current Transfer and Subsidies
- 2012: 1,511,171,798
- 2013: 1,458,554,506
- 2014: 1,049,643,941
- 2015: 1,429,857,152
- 2016: 942,237,797
- 2017: 1,249,363,700
- 2018: 1,350,957,704

06 Current Transfers to Stat. Brds. and Similar Bodies
- 2012: 40,609,684
- 2013: 29,660,800
- 2014: 9,926,132
- 2015: 13,398,020
- 2016: 42,231,613
- 2017: 32,121,200
- 2018: 32,121,200

Total
- 2012: 1,687,726,743.00
- 2013: 2,101,844,881
- 2014: 1,571,404,492.00
- 2015: 1,917,281,396
- 2016: 1,011,723,735.00
- 2017: 1,307,907,500.00
- 2018: 1,409,013,504.00
2012 Actual

- 01 Personnel Expenditure: 89.5%
- 02 Goods and Services: 3.8%
- 03 Minor Equipment: 4.1%
- 04 Current Transfers and Subsidies: 2.4%
- 06 Current Transfers to Stat.Brds.&Similar Bodies: 0.2%

2013 Actual

- 01 Personnel Expenditure: 69.4%
- 02 Goods and Services: 27.8%
- 03 Minor Equipment: 1.3%
- 04 Current Transfers and Subsidies: 1.4%
- 06 Current Transfers to Stat.Brds.&Similar Bodies: 0.1%
2014 Actual

- 01 Personnel Expenditure: 66.8%
- 02 Goods and Services: 31.9%
- 06 Current Transfers to Stat.Brds.&Similar Bodies: 0.6%

2015 Actual

- 01 Personnel Expenditure: 74.6%
- 02 Goods and Services: 24.0%
- 06 Current Transfers to Stat.Brds.&Similar Bodies: 0.0%
Staff and Pay

The allocation of staff expenditure for the fiscal year 2018 was $19,312,600.00 which represents a decrease of approximately 2% from the last fiscal year 2017. The following table provides a breakdown of all expenditure related to staff from 2016-2018.

<table>
<thead>
<tr>
<th></th>
<th>2016 Actual</th>
<th>2017 Revised Estimate</th>
<th>2018 Estimate</th>
<th>Totals</th>
</tr>
</thead>
<tbody>
<tr>
<td>Personnel Expenditure</td>
<td>9,297,267</td>
<td>9,344,000</td>
<td>9,344,000</td>
<td>27,985,267</td>
</tr>
<tr>
<td>Uniforms</td>
<td>23,130</td>
<td>13,600</td>
<td>13,600</td>
<td>50,330</td>
</tr>
<tr>
<td>Travelling and Subsistence</td>
<td>763,996</td>
<td>760,000</td>
<td>760,000</td>
<td>2,283,996</td>
</tr>
<tr>
<td>Contract Employment</td>
<td>2,213,838</td>
<td>2,275,000</td>
<td>2,300,000</td>
<td>6,788,838</td>
</tr>
<tr>
<td>Training</td>
<td>33,430</td>
<td>100,000</td>
<td>90,000</td>
<td>223,430</td>
</tr>
<tr>
<td>Short-Term Employment</td>
<td>7,202,536</td>
<td>7,253,000</td>
<td>5,800,000</td>
<td>20,255,536</td>
</tr>
<tr>
<td>University Graduate Recruitment Programme</td>
<td>0</td>
<td>0</td>
<td>1,000,000</td>
<td>1,000,000</td>
</tr>
<tr>
<td>Employees Assistance Programme</td>
<td>0</td>
<td>5,000</td>
<td>5,000</td>
<td>5,000</td>
</tr>
<tr>
<td>Total</td>
<td>19,534,197</td>
<td>19,750,600</td>
<td>19,312,600</td>
<td>58,597,397</td>
</tr>
</tbody>
</table>
Analysis of Summary of Expenditure

Recurrent Expenditure refers to the payments for expenses which are incurred for the day-to-day operations of the Ministry including Personnel Expenditure, Goods and Services, Minor Equipment Purchases, Current Transfers and Subsidies and Current Transfers to Statutory Boards and Similar Bodies.

- Recurrent Expenditure for Fiscal year 2017/2018 was estimated at $1,409,013,504.00. This represents 3% of the total Estimated Recurrent Expenditure for the financial year 2017/2018.

- Recurrent Expenditure for Fiscal Year 2016/2017 was estimated at $1,307,907,500.00 (Revised). Comparing this with the allocation in Fiscal Year 2017/2018, there is a decrease of 7.73%.

- The larger portion of the allocation has consistently gone to Current Transfer and Subsidies for the years 2012-2018. This figure has been fluctuating at an average of 84% of the total allocation.

- In 2018, Personnel Expenditure will account for 0.7% of the Ministry’s total recurrent expenditure.

- Minor Equipment Purchases received the lowest portion of the Ministry’s allocation for the period 2012 to 2018.

- The actual/estimated expenditure for the five (5) sub heads has fluctuated over the seven (7) year period. On average, the Ministry received approximately $1.9 million over the same period.
Summary of Development Programme Expenditure for the period 2012-2018

Development Programme is capital expenditure aimed at improving and enhancing development in different areas of Trinidad and Tobago which includes; human resources, economic and social development.

The Public Sector Investment Programme (PSIP), which represents the capital expenditure component of the National Budget, is the instrument used by Government to effect its vision and policies. It is a budgeting and strategic planning tool made up of projects and programmes, designed to realise the goals set out in the Government’s overarching policy.

The PSIP budget document provides a detailed description of the programmes and projects and includes a review of the implementation of projects and programmes in the previous financial year and highlights the major projects and programmes to be implemented in the upcoming financial year.

- The Public Sector Investment Programme is intended to achieve:
  - the country’s social and economic development goals; and
  - enhance the quality of life of all citizens.

The estimates for the development programme are presented in two parts as follows:

- Funds appropriated by Parliament and disbursed directly from the Consolidated Fund; and
- Funds disbursed from the Infrastructure Development Fund.
### Summary of Development Programme Expenditure for the Period 2012-2018

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Total</strong></td>
<td>1,010,247,540</td>
<td>2,285,288,982</td>
<td>1,238,985,843</td>
<td>763,220,947</td>
<td>236,751,451</td>
<td>343,876,900</td>
<td>282,587,000</td>
</tr>
<tr>
<td>005 Multi-Sectoral and Other Services - Infrastructure Development Fund</td>
<td>0</td>
<td>923,714</td>
<td>133,577,022</td>
<td>118,079,214</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>004 Social Infrastructure - Infrastructure Development Fund</td>
<td>741,999,933</td>
<td>1,334,777,451</td>
<td>649,761,776</td>
<td>299,985,252</td>
<td>163,091,924</td>
<td>226,049,900</td>
<td>195,000,000</td>
</tr>
<tr>
<td>003 Economic Infrastructure - Infrastructure Development Fund</td>
<td>0</td>
<td>763,090,983</td>
<td>379,130,162</td>
<td>332,914,000</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>005 Multi-Sectoral and Other Services - Consolidated Fund</td>
<td>6,903,178</td>
<td>80,744,565</td>
<td>2,055,628</td>
<td>992,623</td>
<td>4,710,602</td>
<td>5,590,000</td>
<td>8,300,000</td>
</tr>
<tr>
<td>004 Social Infrastructure - Consolidated Fund</td>
<td>70,615,864</td>
<td>96,217,477</td>
<td>74,461,255</td>
<td>11,249,858</td>
<td>68,948,925</td>
<td>112,237,000</td>
<td>79,287,000</td>
</tr>
<tr>
<td>003 Economic Infrastructure - Consolidated Fund</td>
<td>190,647,738</td>
<td>9,534,792</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>001 Pre - Investment - Consolidated Fund</td>
<td>80,827</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
</tbody>
</table>
The Ministry’s total allocation as a percentage of the National Budget for the period 2012 to 2018.

<table>
<thead>
<tr>
<th>Year</th>
<th>Total Allocation</th>
<th>National Budget</th>
<th>Percentage of National Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>2012</td>
<td>$1,955,974,350.00</td>
<td>$55,718,271,573.00</td>
<td>3.51%</td>
</tr>
<tr>
<td>2013</td>
<td>$2,288,341,715.00</td>
<td>$59,174,226,196.00</td>
<td>3.87%</td>
</tr>
<tr>
<td>2014</td>
<td>$1,647,921,375.00</td>
<td>$65,020,886,424.00</td>
<td>2.53%</td>
</tr>
<tr>
<td>2015</td>
<td>$265,283,934.00</td>
<td>$61,966,922,675.00</td>
<td>0.43%</td>
</tr>
<tr>
<td>2016</td>
<td>$1,085,383,262.00</td>
<td>$56,573,913,053.00</td>
<td>1.92%</td>
</tr>
<tr>
<td>2017</td>
<td>$1,425,734,500.00</td>
<td>$55,598,436,912.00</td>
<td>2.56%</td>
</tr>
<tr>
<td>2018</td>
<td>$1,496,600,504.00</td>
<td>$54,955,041,591.00</td>
<td>2.72%</td>
</tr>
</tbody>
</table>

- Total allocation to the Ministry as a percentage of the national budget increased by 0.16% between the period 2016/2017 and 2017/2018.

---

15 For the Fiscal Years 2012-2016, actual figures were used to calculate the total allocation. However, estimates were used to calculate the total allocation for the Fiscal Years 2017 and 2018.
16 Total Allocation for the Ministry of Housing and Urban Development = Recurrent Expenditure + Consolidated Fund Expenditure
17 The National Budget = Total Recurrent Expenditure + Development Programme Expenditure Consolidated Fund
61 - MINISTRY OF HOUSING AND URBAN DEVELOPMENT

Document not Produced
A Service Agreement between the Ministry and an employee of the New City Mall was not produced. Total amount paid was $45,900.00. As a result, the terms and conditions could not be determined.

Revenue Control
3.22 Critical records such as the Cash Book, Remittance Register and Revenue Abstract were not produced for audit scrutiny. Further, Credit Advices were not recorded in the Revenue Register. As a result, the completeness of the revenue collected could not be determined.

Construction of Couva Children’s Hospital
Cabinet, on 16th February, 2012, approved the construction of a Children’s Hospital at Preysal, Couva. On 27th September, 2012, Cabinet further conveyed approval for the project and the relevant budget and financing. The Ministry of Housing and Urban Development was given responsibility for the project and UDeCOTT was appointed as the executing agency.

The total estimated cost of this project was $1,520,924,891.98 and was funded from three sources:

- Government to Government Concession Loan from the People’s Republic of China for $1,003,000,000.00. This agreement was made on 15th March, 2013 and is to be repaid in 31 instalments beginning on 21st March, 2018 and ending on 15th March, 2033 at an interest rate of 2 % per annum.

18 Report of the Auditor General on the Public Accounts of the Republic of Trinidad and Tobago for the Financial Year ended September 30, 2016, pgs 40,54,65-66
http://www.auditorgeneral.gov.tt/sites/default/files/Auditor%20General%27s%20Report%20on%20the%20Public%20Accounts%202016_0.pdf
• Pre-construction costs estimated at $53,191,981.93 financed locally by ANSA Merchant Bank (funds redeployed from Maracas Redesign and Restoration Project).
• Project development costs estimated at $464,732,910.05 provided for in the expenditure estimates.

The project scope included:

- A 230-bed Hospital (80 paediatric and 150 adult)
- A 330-student Multi-Training Facility
- A Central Energy Plant
- A Waste Water Treatment Plant
- A Helipad
- External Works – 598 car parks, roads, drainage, landscaping
- Major Medical Equipment, furniture, security and data systems.

A Status Report as at 19th April, 2017 on the following items was requested from both the Ministry of Health and the Ministry of Housing and Urban Development:

- Expected date of completion or date of completion.
- Moneys paid from the Infrastructure Development Fund and the Development Programme.
- Intended use of the facilities.

As at the date of the signing of this report no update was received. Both Ministries have denied responsibility for the project.

_UDefCOTT- Interest payment on $3.4 Bn Long Term Bond_

_Document not Produced_
From a sample of three vouchers totalling $160,083,534.53, one voucher valued at $2,371,063.53 was not produced. This is in contravention of Financial Instruction 43.

_Missing Invoices_
Two invoice orders totalling $41,890.00 were discovered missing from the invoice order book. These invoices were used without the necessary approvals to attempt to purchase electronic items from two established businesses. This matter was not reported to the Auditor General’s Department in accordance with financial directives.
Noteworthy Development Programme Estimates in 2016-2018

The table below lists the projects that have experienced irregular variances in estimates for funding received under the Ministry of Finance: 19

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>004-08-B-070</td>
<td>Tarouba Central Housing Development - SILWC</td>
<td>-</td>
<td>2,000,000</td>
<td>1,912,000</td>
<td>500,000</td>
</tr>
<tr>
<td>004-08-B-086</td>
<td>Road Rehabilitation Works in Fenceline</td>
<td>-</td>
<td>-</td>
<td>1,270,000</td>
<td>-</td>
</tr>
<tr>
<td>004-08-H-002</td>
<td>Squatter Settlements Regularization</td>
<td>23,743,997</td>
<td>22,000,000</td>
<td>50,000,000</td>
<td>-</td>
</tr>
<tr>
<td>004-14-A-002</td>
<td>Social and Economic Programme for East Port of Spain</td>
<td>901,995</td>
<td>5,000,000</td>
<td>5,000,000</td>
<td>3,000,000</td>
</tr>
</tbody>
</table>

Status of New Projects for the Financial Year 2016-2017

The following new projects that received funding in the 2016/2017 financial year:

<table>
<thead>
<tr>
<th>Development Programme 2017</th>
<th>PROJECTS</th>
<th>2017 Estimate</th>
<th>2017 Revised Estimate</th>
<th>2018 Estimate</th>
</tr>
</thead>
<tbody>
<tr>
<td>004-08-B-068</td>
<td>Orangefield Housing Development</td>
<td>1,000,000</td>
<td>800,000</td>
<td>500,000</td>
</tr>
</tbody>
</table>

---

New Projects for the Financial Year 2017-2018

The following new projects that received funding in the 2017/2018 financial year:

<table>
<thead>
<tr>
<th>Development Programme 2018</th>
<th>PROJECTS</th>
<th>2018 Estimate</th>
</tr>
</thead>
<tbody>
<tr>
<td>004-08-E-235</td>
<td>Rural Housing and Village Improvement Programme</td>
<td>5,000,000</td>
</tr>
<tr>
<td>004-08-E-236</td>
<td>Regularization and Regeneration of Communities – Greater POS Region</td>
<td>5,000,000</td>
</tr>
<tr>
<td>004-08-E-237</td>
<td>Regularization of Squatter Communities</td>
<td>10,000,000</td>
</tr>
<tr>
<td>004-08-G-293</td>
<td>Home Ownership 101</td>
<td>1,000,000</td>
</tr>
<tr>
<td>005-06-F-002</td>
<td>Development and Management of Property</td>
<td>4,000,000</td>
</tr>
<tr>
<td>IDF-004-14-A-002</td>
<td>Urban Renewal</td>
<td>5,000,000</td>
</tr>
</tbody>
</table>

---

# Major Programmes and Development for the Period 2016 to 2018

The following table shows a list of the significant expenditure items, based on the proportion of the budgetary allocation assigned.22

<table>
<thead>
<tr>
<th>Development Programme 2018</th>
<th>PROJECTS</th>
<th>2016 Actual</th>
<th>2017 Revised Estimate</th>
<th>2018 Estimate</th>
</tr>
</thead>
<tbody>
<tr>
<td>004-08-D-075</td>
<td>Rehabilitation and Maintenance of HDC Rental Apartments and Housing Units</td>
<td>4,986,016</td>
<td>15,000,000</td>
<td>20,000,000</td>
</tr>
<tr>
<td>004-08-E-232</td>
<td>Housing Grants</td>
<td>11,331,301</td>
<td>11,200,000</td>
<td>12,000,000</td>
</tr>
<tr>
<td>004-08-H-005</td>
<td>Home Improvements and New Housing Subsidies Programmes</td>
<td>19,201,980</td>
<td>15,000,000</td>
<td>15,000,000</td>
</tr>
<tr>
<td>IDF-004-08-E-230</td>
<td>Accelerated Housing Programme</td>
<td>159,969,698</td>
<td>216,049,900</td>
<td>180,000,000</td>
</tr>
<tr>
<td>IDF-004-14-A-001</td>
<td>Urban Redevelopment</td>
<td>3,122,226</td>
<td>10,000,000</td>
<td>10,000,000</td>
</tr>
</tbody>
</table>

An Inquiry into the Land Settlement Agency in Relation to Squatter Regularisation.

<table>
<thead>
<tr>
<th>Report Recommendations</th>
<th>Ministerial Responses</th>
<th>Area requiring funding or follow-up</th>
</tr>
</thead>
<tbody>
<tr>
<td>A reliable and safe records management system is an imperative for a body like the LSA that is required to store, monitor and retrieve records for over 30,000 clients or potential clients. As such, the Committee considers that an investment in this area of the agency's operations to be justified and one that should be prioritize.</td>
<td>The Minister concurs with the proposal for the implementation of a reliable and safe records management system.</td>
<td>Status of the digitisation exercise and the Document Management Solution System.</td>
</tr>
<tr>
<td>The digitized data will be released from the capture process and stored within a secure project specific storage space on a local server where it will then be uploaded to the Document Management Solution to store and index the digitized data.</td>
<td></td>
<td></td>
</tr>
<tr>
<td>This investment would prove a critical advantage to the LSA to collate and have accurate records of applicants, squatters, etc. The completion date for this exercise is June 2017.</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
Examination into the Ministry of Housing and Urban Development with specific reference to Accountability and Transparency, Inventory Control, Internal Audit, Sub - Head 02 - Goods and Services, Sub - Head 03 - Minor Equipment Purchases, Sub – Head 09 Development Programme – Consolidated Fund and Infrastructure Development Fund.

<table>
<thead>
<tr>
<th><strong>Report Recommendations</strong></th>
<th><strong>Ministerial Responses</strong></th>
<th><strong>Area requiring funding or follow-up</strong></th>
</tr>
</thead>
<tbody>
<tr>
<td>The Ministry should develop a Monitoring and Evaluation Unit must be developed by November 30, 2017. A Report on the steps taken and the status of the development of this Unit should be submitted to the Parliament by November 30, 2017</td>
<td>Pending</td>
<td>N/A</td>
</tr>
</tbody>
</table>
General Useful Information

- Ministry of Housing and Urban Poverty Alleviation, INDIA: http://yas.nic.in/
- Ministry of Housing and Land, Republic of Mauritius: http://housing.govmu.org/English/Pages/default.aspx
- Department for Communities and Local Government, UK: https://www.gov.uk/government/organisations/department-for-communities-and-local-government
- Department of Housing, AUS: http://www.housing.wa.gov.au/Pages/default.aspx